EVD BERHAD

Registration No. 201901045325 (1354655-D)

THE FUTURE OF TECHNOLOGY

INTELLIGENT SYSTEM SOLUTIONS

ANNUAL REPORT 2025

INSIDE THIS ANNUAL REPORT

VISION

EVD aims to become the leader to provide value added intelligent Transportation System Solutions within Malaysia and ASEAN region.

MISSION

- EVD is committed to offer innovation and excellent system solution to strive to become the customer's referred partner.
- EVD aims to offer highest quality solution and services to deliver excellent system performance.
- EVD aims to provide highest level of support and excellent customer-oriented services in order to strive for long term business relationship with the customer.

GROUP CORPORATE STRUCTURE

EVD BERHAD

Registration No. 201901045325 (1354655-D)

- 100% EV-Dynamic Sdn. Bhd.
- 100% EVD Engineering Sdn. Bhd.
  - 100% EVD Global Pte. Ltd.
  - 51% EVD Technology Sdn. Bhd.
- 100% iDimension Consolidated Sdn. Bhd.

CORPORATE INFORMATION

BOARD OF DIRECTORS

Dato' Sri Dr Shahril bin Mokhtar
Chairman/Independent Non-Executive Director

Datuk Wong Sak Kuan
Non-Independent Non-Executive Director

Norhizam bin Abdul Kadir
Managing Director

Mah Seong Huak
Adviser/Executive Director

Wong Kok Sing
Executive Director

Ng Kam Sin
Executive Director

Lee Wai Fun
Non-Independent Non-Executive Director

Wong Koon Wai
Independent Non-Executive Director

Lim Wei Foong
Independent Non-Executive Director

AUDIT AND RISK MANAGEMENT COMMITTEE

Wong Koon Wai (Chairman)
Lim Wei Foong
Lee Wai Fun

NOMINATION COMMITTEE

Lim Wei Foong (Chairman)
Wong Koon Wai
Lee Wai Fun

REMUNERATION COMMITTEE

Lim Wei Foong (Chairman)
Wong Koon Wai
Lee Wai Fun

SHARE REGISTRAR

Securities Services (Holdings) Sdn. Bhd.
Level 7, Menara Milenium
Jalan Damanlela
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50490 Kuala Lumpur
Tel. No: 03-2084 9000
Fax. No: 03-2094 9940
Email: info@sshsb.com.my

AUDITORS

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50400 Kuala Lumpur

ADVOCATES & SOLICITORS

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32-3A, Oval Damansara
No. 685, Jalan Damansara
60000 Kuala Lumpur

COMPANY SECRETARY

Khoo Ming Siang
(MAICSA 7034037)
(SSM PC No.: 202208000150)

REGISTERED OFFICE

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Selangor Darul Ehsan
Tel. No: 03-7732 0792
Email: cosec@aquilla.com.my

PRINCIPAL PLACE OF BUSINESS

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Putra Heights
47650 Subang Jaya
Selangor Darul Ehsan

PRINCIPAL BANKERS

United Overseas Bank (Malaysia) Berhad
CIMB Bank Berhad

SPONSOR

KAF Investment Bank Berhad
Level 13A, Menara IQ
Lingkaran TRX
Tun Razak Exchange
55188 Kuala Lumpur
Tel No: 03-2708 2800

STOCK EXCHANGE LISTING

ACE Market of Bursa Malaysia Securities Berhad
Stock Code: 0174
Stock Name: EVD

WEBSITE

www.evd-berhad.com

WHISTLEBLOWER EMAIL

Email: whistleblowing@evd.com.my

CHAIRMAN'S STATEMENT

DEAR VALUED SHAREHOLDERS,

On behalf of the Board of Directors of EVD Berhad, I am pleased to address you in this Annual Report covering the financial period from 1 July 2024 to 31 December 2025 - an 18-month period that reflects the change in our financial year end, and one of the most consequential periods in EVD's journey since listing on Bursa Malaysia's ACE Market.

The period was not without difficulty, and the Board has been candid about the challenges that remain. But it was also a period in which the underlying thesis for EVD's existence was reaffirmed: Malaysia is building, upgrading, and connecting at scale - and the systems that make that infrastructure intelligent, safe, and sustainable are precisely what EVD is built to deliver. That conviction anchors everything we do, and it is the lens through which I invite you to read this statement.

A NATION BUILDING AT SCALE

Malaysia is in the midst of a prolonged and structural infrastructure investment cycle. The Twelfth Malaysia Plan committed over RM400 billion in development expenditure, with transportation, healthcare, and urban connectivity as central pillars. As we enter the horizon of the Thirteenth Malaysia Plan, the signals from Putrajaya point to continuity and acceleration - the New Industrial Master Plan 2030, the National Energy Transition Roadmap, and the Malaysia Digital agenda all presuppose the existence of high-quality, connected, and intelligent infrastructure systems.

For EVD, this is not an abstract backdrop - it is our market. The highways we instrument, the rail systems we commission, the Smart Cities we make connected, safe, and secured for citizens, the hospitals we equip with integrated building intelligence, the surveillance networks we design and maintain - these are the nerve endings of a modern, connected Malaysia. Every kilometre of new expressway opened, every MRT station brought online, every Smart City district activated, every hospital wing commissioned, represents an opportunity for the kind of systems integration work that EVD has delivered since its founding.

The nature of this opportunity is also evolving. Clients are seeking solution partners, not merely component vendors. Specifications now routinely encompass AI-assisted traffic management, predictive maintenance platforms, cyber-secure building management, and real-time data analytics layered onto physical infrastructure. This evolution plays squarely to EVD's depth of capability - and it demands that we evolve our offerings in tandem.

OUR MARKETS: TRANSPORTATION, SMART CITIES, HEALTHCARE, AND BEYOND

In transportation, Malaysia's highway and expressway sector remains one of the most active arenas for systems investment and upgrading. The government's commitment to smarter traffic management, enhanced road safety, and real-time incident response sustains strong demand for intelligent transportation systems - the core of EVD's transportation offering. At the heart of this is our proprietary Traffic Management Control System (TMCS), a unified platform enabling real-time monitoring, incident detection, live video integration, and traffic data analytics across highway networks - deployed with leading concessionaires including LLM, KESAS, WCE, SKVE, SPRINT, and DUKE. This expertise is not confined to Malaysia: EVD has extended its highway ITS footprint to the Philippines through the MPCALA expressway network, marking the beginning of our regional expansion. Beyond highways, the expansion of Malaysia's urban rail network - encompassing MRT3, the upcoming Penang Mutiara LRT, and extensions of existing lines across multiple states - together with the ongoing modernisation of KTM and airport infrastructure, presents a sustained pipeline for EVD anchored by our track record across critical national rail infrastructure.

In healthcare, two powerful forces are reshaping the investment landscape: a rapidly ageing population, and a government commitment to expanding public health facility coverage, particularly across Sabah, Sarawak, and underserved peninsular states. For EVD's Healthcare segment, this translates into a durable pipeline of integrated solutions mandates - spanning clinical ICT, nurse call systems, integrated security, and building management - areas that demand precisely the domain knowledge and post-commissioning capability that EVD has built over years of healthcare project delivery.

Smart Cities represent EVD's third growth pillar - and arguably its most forward-looking one. Modern cities demand integrated platforms that unify safety, mobility, energy, facilities, and asset management into a single operational view. EVD's Intelligent Operation Centre and Digital Twin platform delivers exactly this: real-time 360-degree visibility across urban subsystems, predictive maintenance through AI analytics, and connected infrastructure that puts citizen safety and wellbeing at the centre of city operations. Our Smart City deployment at Sunway South Quay - a unified platform integrating CCTV, access control, parking, energy, and IoT subsystems across the township - demonstrates the scale and sophistication of what EVD can deliver. Physical infrastructure alone is no longer sufficient. The Malaysia Smart City Framework, the NIMP 2030, and the broader digital economy agenda all demand the kind of intelligent, connected infrastructure layer that EVD is uniquely positioned to provide - combining our systems integration heritage with data analytics, remote monitoring, and AI-enabled operations management.

THE EVD WE ARE BUILDING

As we look ahead, I want to share with you the EVD that the Board is committed to building. We are reasserting a reputation for technical excellence and delivery reliability - earned across highway, railway, Smart City, and healthcare projects - that defines who we are at our best. We are instilling greater discipline in contract selection, project costing, and cash flow management, informed by the hard lessons of the period under review. We are investing in our people, because Malaysia's infrastructure boom will demand skilled engineers and project professionals for the next decade, and EVD's ability to attract and retain that talent is as important as any contract we might win. And we are building a company with genuine regional ambition: our highway ITS footprint in the Philippines is the first step in exporting EVD's expertise beyond our home market - into an ASEAN region where the same infrastructure development dynamics are playing out at scale. We are positioning EVD as the regional partner of choice for intelligent, connected infrastructure management - in Malaysia and beyond.

The foundation holds. The work continues. And the opportunity ahead - for a company with EVD's capability and track record - is substantial.

APPRECIATION

To our shareholders - thank you for your patience and continued confidence during a period that has tested it. To our clients and partners - thank you for continuing to work with EVD, and for the opportunity to demonstrate what this organisation is capable of at its best. To our management team, led by Encik Norhizam bin Abdul Kadir, and to every member of our staff across all subsidiaries - your professionalism and resilience through an exceptionally demanding period are deeply valued. And to my fellow Directors - thank you for your counsel, your commitment, and your shared resolve to guide EVD towards the future it deserves.

I look forward to reporting on our continued progress.

Dato' Sri Dr Shahril bin Mokhtar
Chairman, Independent Non-Executive Director

MANAGEMENT DISCUSSION AND ANALYSIS

This Management Discussion and Analysis ("**MD&A**") presents the Board of Directors' review of the operating and financial performance of EVD Berhad ("**EVD**" or "**the Group**") for the 18-month financial period from 1 July 2024 to 31 December 2025 ("**FP2025**"), following the change in the Company's financial year-end from 30 June to 31 December. The comparative 18-month period from 1 January 2023 to 30 June 2024 ("**FP2024**") is presented on a like-for-like basis.

1. OPERATING ENVIRONMENT

1.1 Macroeconomic backdrop

Malaysia's economy expanded by 5.1% in 2024, lifted by broad-based strength across services, manufacturing and construction, and supported by resilient private consumption and a recovery in exports. Momentum carried into 2025, with first-quarter Gross Domestic Product ("**GDP**") growth of 4.4% and full-year growth tracking within the Ministry of Finance's 4.5% to 5.5% target range. The unemployment rate eased to 3.1%, a post-pandemic low, while headline inflation remained subdued at below 2%. (Sources: Department of Statistics Malaysia; Ministry of Finance.)

The construction sector — a critical demand barometer for EVD's transportation, healthcare and integrated systems businesses — was among the standout performers, posting a 17.5% expansion in 2024 and sustaining double-digit growth through the first half of 2025. Civil engineering and specialised construction were the principal drivers, reflecting accelerated rollout of multi-year public infrastructure programmes including the East Coast Rail Link ("**ECRL**"), Light Rail Transit 3 ("**LRT3**"), the Gemas–Johor Bahru electrified double-track project, and the Pan Borneo Highway packages. (Source: Department of Statistics Malaysia.)

1.2 Sector outlook — transportation and Information and Communications Technology ("ICT") infrastructure

The 18-month period under review coincided with a meaningful re-acceleration of Malaysia's public infrastructure agenda. Budget 2025 reaffirmed the Government's commitment to transport connectivity, with priority placed on inter-state mobility, urban rail extensions, and the upgrading of the federal road network. By the close of 2025, the ECRL had reached 88.08% physical completion, the Gemas–Johor Bahru electrified double-track was handed over to the Government on 11 December 2025, and the LRT3 was on track to commence operations on 31 December 2025. (Source: Bernama/The Star.)

Looking forward, the approval of the Final Railway Scheme for the MRT Circle Line ("**MRT3**") on 17 July 2025 marks a decisive milestone for the next major urban rail programme, with construction expected to commence in 2027. Concurrently, the Penang Mutiara LRT is scheduled to break ground in January 2026, and the Trans-Borneo Railway feasibility study — launched in June 2025 — signals the early-stage development of an entirely new corridor. Collectively, these initiatives reinforce the visibility of Intelligent Transportation System ("ITS") and railway communications system opportunities over the medium term, which fall squarely within EVD's technical capability.

In healthcare, the Government's allocation of RM40 billion under the 13th Malaysia Plan ("**RMK-13**") for hospital upgrading, digitalisation and ICT modernisation provides a sustained policy tailwind for hospital ICT integrators.

Smart Cities have emerged as a third structural growth pillar for the Group. Malaysia's Smart City Framework, the rapid build-out of data centres in Selangor and Johor, and the Government's broader digitalisation agenda are reshaping the demand landscape for connected, safe and secure urban infrastructure. These deployments require a dense underpinning of Extra Low Voltage ("**ELV**") systems, surveillance networks, structured cabling, integrated building intelligence, Integrated Operations Centre ("**IOC**") capabilities and Digital Twin platforms — all of which sit squarely within EVD's capability set.

2. GROUP OVERVIEW

EVD, through its operating subsidiaries — EV-Dynamic Sdn. Bhd., EVD Engineering Sdn. Bhd., EVD Technology Sdn. Bhd., and EVD Global Pte. Ltd. — is a turnkey systems integrator delivering ICT solutions across five business segments:

1. **Transportation** — System solutions for railways, urban transit and highway networks, including traffic management and surveillance systems
2. **Healthcare** — ICT integration services for hospital and healthcare facilities
3. **ELV Integrated Solution** — Smart building and security systems
4. **Other Engineering Services** — Mechanical and electrical ("M&E") and structured cabling works
5. **Others** — Service and maintenance, and investment holding

Geographically, the Group operates principally in Malaysia, with a regional procurement and turnkey arm in Singapore (EVD Global Pte. Ltd.) and project deployments in the Philippines, where the Group has extended its highway ITS expertise to the MPCALA expressway network as the first step in its regional expansion.

3. FINANCIAL PERFORMANCE REVIEW

3.1 Summary of financial results

The Group recorded revenue of RM67.02 million for the 18-month financial period ended 31 December 2025, compared with RM63.14 million for the preceding 18-month period ended 30 June 2024. Despite a modest top-line increase, the Group reported a loss before tax of RM14.34 million and a loss attributable to owners of the Company of RM14.80 million for FP2025.

Description	FP2025 (18 months) RM'000	FP2024 (18 months) RM'000	Change %
Revenue	67,022	63,139	+6.2
Gross profit	11,932	5,416	+120.3
Other income	1,180	2,144	(44.9)
Administrative expenses	(13,821)	(19,874)	(30.5)
Selling and distribution expenses	(479)	(623)	(23.1)
Other expenses	(71)	(5,627)	(98.7)
Net impairment loss on financial assets and contract assets	(12,456)	(38,684)	(67.8)
Loss before tax	(14,340)	(57,725)	(75.2)
Loss for the financial period	(14,930)	(58,137)	(74.3)
Loss attributable to owners of the Company	(14,803)	(58,047)	(74.5)
Basic loss per share (sen)	(3.33)	(13.97)	(76.2)

3.2 Revenue

Revenue rose by RM3.88 million or 6.2% to RM67.02 million, primarily on the back of contributions from the East Klang Valley Expressway ("EKVE") Traffic Control and Monitoring System contract secured in May 2025, together with the continued execution of integrated security and ELV projects. Revenue recognised over time — reflecting progress on multi-period construction contracts — accounted for RM66.32 million or 99.0% of total revenue, while RM0.70 million was recognised at a point in time, principally from other services. Geographically, Malaysia contributed RM66.71 million (99.5%) and the Philippines RM0.31 million (0.5%).

3.3 Gross profit and margin

Gross profit more than doubled to RM11.93 million from RM5.42 million, lifting the gross margin to 17.8% (FP2024: 8.6%). The improvement reflects a more disciplined cost-management posture on newer contracts, a more favourable mix following the ramp-up of higher-margin ELV and EKVE works in the latter half of the period, and the absence of certain one-off cost overruns that weighed on the prior comparative period.

3.4 Operating expenses

Administrative expenses fell sharply to RM13.82 million from RM19.87 million, reflecting the rationalisation of fixed overheads, headcount adjustments and tighter discretionary spending. Net impairment loss on financial assets and contract assets of RM12.46 million (FP2024: RM38.68 million) comprised an allowance for expected credit losses ("ECL") on contract assets of RM11.10 million, recognised after a re-assessment of recoverability on certain legacy projects, and an ECL charge on trade receivables of RM1.35 million. The corresponding ECL charges in FP2024 were RM35.48 million and RM3.20 million respectively, which had been further compounded by a one-off impairment of property, plant and equipment of RM3.51 million; neither item recurred at that magnitude in FP2025.

Other expenses of RM0.07 million (FP2024: RM5.63 million) consisted of realised and unrealised foreign exchange losses, deposits written-off as well as loss on termination of lease contract. The FP2024 charge had been dominated by the RM3.51 million PPE write-off noted above.

3.5 Loss before and after tax

The Group narrowed its loss before tax substantially to RM14.34 million from RM57.72 million in the prior comparative period, reflecting both the recovery in operating performance and the non-recurrence of the large prior-period impairment charges. Tax expenses of RM0.59 million arose primarily from current-period tax obligations of certain profitable operating subsidiaries; no deferred tax credit was recognised at Group level given the uncertainty over the timing of utilisation of unutilised business losses. After tax, the Group recorded a net loss of RM14.93 million, compared with RM58.14 million previously. Basic loss per share narrowed to 3.33 sen (FP2024: 13.97 sen).

4. SEGMENTAL PERFORMANCE REVIEW

The composition of Group revenue by business segment for the 18-month financial period is summarised below:

Segment	Revenue (RM'million)	% of total	Principal activities
ELV Integrated Solution	38.46	57.4%	Smart building and security systems
Transportation	17.57	26.2%	Rail and highway ITS solutions
Other Engineering Services	4.90	7.3%	Structured cabling and M&E works
Healthcare	4.07	6.1%	Hospital ICT integration
Others	2.02	3.0%	Service, maintenance and investment holding
Total	**67.02**	**100.0%**	

4.1 ELV Integrated Solution

ELV emerged as the largest revenue contributor at RM38.46 million, or 57.4% of Group revenue, and was the principal driver of the period's revenue growth. The Group's ELV proposition spans CCTV and surveillance systems, access control, public address and visual annunciation, building management systems, structured cabling, fire alarm and detection, and integrated security command-and-control — delivered as a single turnkey package or as design-and-build subcontract scopes within larger building and precinct developments.

Performance during FP2025 was anchored by a sizeable smart building and integrated security project that progressed from design and procurement in early FP2025 into installation, testing and commissioning during the second half. Sunway South Quay represents one of the Group's precinct-scale reference deployments, demonstrating the integration of ELV systems with broader Smart City command-and-control infrastructure. Margin performance in ELV is supported by a balanced mix of self-performed installation work and original equipment manufacturer ("OEM") supply, with active vendor management and bulk procurement disciplines.

The Board sees the ELV segment as a structurally attractive growth area. Demand drivers include accelerating private-sector investment in data centres in Selangor and Johor, continued commercial high-rise development in the Klang Valley and Iskandar Malaysia, and master-developer-led precinct programmes implementing Smart City standards. Within this addressable market, the Group's competitive position rests on its track record of integrated-systems delivery, in-house engineering capability and ability to interface with multiple OEM platforms.

4.2 Transportation

Transportation contributed RM17.57 million, representing 26.2% of Group revenue. The segment encompasses two distinct sub-domains: highway ITS and railway communications and signalling-adjacent systems. The Group's capability across both sub-domains, together with two decades of project delivery experience in the sector, underpins its position as one of the few ACE Market-listed system integrators with end-to-end ITS competence.

At the heart of the Group's highway ITS offering is its proprietary Traffic Management Control System ("TMCS") — a unified platform enabling real-time traffic monitoring, automated incident detection, live video integration with closed-circuit television networks, dynamic message sign control, and traffic data analytics. TMCS has been deployed with leading Malaysian highway concessionaires including Lebuhraya Lembah Klang Selatan, KESAS, the West Coast Expressway, SKVE, SPRINT and DUKE.

Performance during the early part of the financial period was weighted towards the tail-end of legacy deliverables on national railway infrastructure, with momentum subsequently rebuilding from the second half of 2025. The award of the EKVE TCMS contract on 26 May 2025 (a Letter of Acceptance issued by WZR Property Sdn Bhd to EV-Dynamic Sdn. Bhd. with a contract value of RM18.0 million) was the most significant operational milestone for the segment. The contract entails the provision of labour, materials, equipment and software for the highway's ITS infrastructure, structured to be delivered in two phases. The EKVE project was the principal contributor to the quarter-on-quarter revenue uplift recorded in the final quarter ended 31 December 2025.

EVD has also extended its highway ITS expertise beyond Malaysia, with deployments on the MPCALA expressway network in the Philippines marking the first step in the Group's regional expansion. The Board views ASEAN highway ITS — particularly across the Philippines, Indonesia and Vietnam where toll-road concessions are scaling rapidly — as a credible medium-term growth corridor for the segment.

On the railway side, the approval of the MRT3 Final Railway Scheme in July 2025, the imminent commencement of the Penang Mutiara LRT, and the operationalisation of the Gemas–Johor Bahru electrified double-track collectively generate a multi-year pipeline of communications, station systems, signalling-adjacent and integration scopes that align with the Group's capability set.

4.3 Healthcare

Healthcare contributed RM4.07 million during the period, derived from continuing services to existing hospital customers, including hospital ICT integration, structured cabling, integrated security and clinical-systems support work. Whilst quantitatively a smaller share of Group revenue, the segment is strategically positioned to capture the next wave of public-sector hospital ICT modernisation under RMK-13 and the parallel digitalisation programmes of private hospital operators.

The 13th Malaysia Plan's RM40 billion healthcare allocation underpins a multi-year programme of hospital upgrading, capacity expansion and the digitalisation of clinical workflows across Ministry of Health-managed facilities. For EVD's Healthcare segment, this translates into pipeline visibility for nurse call systems, integrated security, building management, structured cabling and the integration backbone that ties these subsystems together.

4.4 Smart Cities (cross-segment)

Whilst Smart Cities revenue is recognised within the ELV and Other Engineering Services segments rather than as a discrete reporting unit, the Board increasingly views Smart Cities as a third strategic growth pillar alongside Transportation and Healthcare. The Group's Smart Cities offering integrates IOC, Digital Twin, integrated security, structured cabling and building intelligence capabilities to deliver connected, safe and secure urban environments. Sunway South Quay represents a precinct-scale reference deployment that demonstrates the Group's ability to combine these capabilities at scale.

4.5 Other Engineering Services and Others

Other Engineering Services contributed RM4.91 million from structured cabling and M&E packages, while the Others segment contributed RM2.02 million, principally from service and maintenance contracts. Together, these segments provide a recurring-revenue underpinning to the Group's otherwise project-driven business mix.

5. KEY OPERATIONAL DEVELOPMENTS

5.1 Material contract — EKVE

On 26 May 2025, the Group's wholly-owned subsidiary EV-Dynamic Sdn. Bhd. accepted a Letter of Acceptance from WZR Property Sdn Bhd for the supply, installation, testing and commissioning of the TCMS for EKVE. The contract value of RM18.0 million represents a strategically significant win that re-anchors the Group's position as a specialist ITS provider for Malaysian highway concessionaires, and is expected to contribute meaningfully to revenue and margins through to its scheduled completion.

5.2 Capital structure and corporate exercises

During the financial period, the Company issued 8,710,700 new ordinary shares pursuant to the conversion of 20,710,700 redeemable convertible preference shares ("RCPS") at a conversion price of RM0.10 per RCPS, raising a total consideration of RM353,302. In addition, 6,582,100 new ordinary shares were issued under a special issue at an issue price of RM0.115 per share, raising RM756,942. As at 31 December 2025, the Company had 449,162,236 ordinary shares and 2,430,084,492 outstanding RCPS in issue, with the warrant base unchanged at 86,474,336 (Warrants 2022/2029).

5.3 Board and governance refresh

The Board has been progressively reconstituted during the financial period to strengthen its composition and bring industry-relevant experience to bear on the Group's strategic direction. Dato' Sri Dr Shahril bin Mokhtar was appointed on 1 February 2025, bringing extensive experience in the rail and infrastructure sectors. Mr Ng Kam Sin and Encik Norhizam bin Abdul Kadir were appointed on 1 June 2025 and 2 September 2025 respectively. These appointments strengthen the Board's overall effectiveness by reinforcing independent oversight, deepening executive leadership and enhancing the Group's capacity to execute its long-term strategic priorities.

6. FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

6.1 Statement of financial position

Total assets of the Group stood at RM147.69 million as at 31 December 2025 (30 June 2024: RM177.68 million). Non-current assets were RM62.22 million, anchored by goodwill on consolidation of RM61.63 million. Current assets of RM85.47 million comprised principally contract assets (net of ECL provisions) of RM46.43 million, trade receivables of RM11.07 million, fixed deposits with licensed banks of RM13.40 million and cash and bank balances of RM10.52 million. Contract assets remain the Group's largest balance-sheet exposure, and active recovery of legacy retentions and milestone billings continues to be a management priority.

Total equity attributable to owners of the Company stood at RM59.99 million (30 June 2024: RM72.81 million), reflecting the loss for the period offset partially by the share issuances described in Section 5.2. Total liabilities decreased to RM87.98 million from RM105.02 million; whilst current liabilities are higher relative to current assets, the composition is more favourable, with the elimination of the RM12.59 million bank overdraft and a refinancing of working-capital lines into a structured term loan of RM6.48 million.

6.2 Cash flows

The Group generated net cash from operating activities of RM2.80 million during FP2025, a marked turnaround from a net cash outflow of RM38.27 million in the preceding 18-month period. This improvement reflects the realisation of receivables and a more disciplined working capital cycle. Net cash used in investing activities was RM1.30 million, while net cash from financing activities of RM12.02 million reflected the new term loan drawdown, partial repayments of bankers' acceptance and invoice financing facilities, and proceeds from the share issuances. As a result, cash and cash equivalents (net of pledged deposits) improved to a positive RM9.52 million as at 31 December 2025, from a deficit position of RM3.92 million previously.

6.3 Borrowings and gearing

Total borrowings stood at RM7.38 million as at 31 December 2025 (30 June 2024: RM15.46 million), comprising bank borrowings of RM6.93 million — a term loan of RM6.48 million repayable over 18 monthly instalments and invoice financing of RM0.45 million — and hire purchase liabilities of RM0.45 million. The bank overdraft of RM12.59 million reflected at 30 June 2024 has been fully repaid. The Group's gearing ratio (net of cash and fixed deposits) was negative 0.28 times as at 31 December 2025, reflecting a net cash position at Group level.

6.4 Going concern

The financial statements have been prepared on a going concern basis. As at 31 December 2025, the Group's current liabilities exceeded its current assets by approximately RM2.38 million. The Group and the Company recorded net losses of RM14.93 million and RM1.05 million respectively for the financial period, while shareholders' equity remained positive at RM59.99 million at Group level and RM83.84 million at the standalone Company level. Having regard to the Group's order book, cash flow forecasts, available banking facilities and the continued financial support of its shareholders, the Directors are satisfied that the going concern basis of preparation remains appropriate.

6.5 Capital expenditure and commitments

The Group's business model is asset-light and project-driven. Capital expenditure during the financial period was modest, comprising RM18,798 of additions to property, plant and equipment and RM128,668 of right-of-use asset additions arising from new lease arrangements. The Group has no material capital commitments contracted but not provided for as at 31 December 2025. Capital allocation priorities for the next financial year are directed primarily towards working capital deployment in support of the EKVE contract and other secured project orders, rather than fixed-asset investment.

6.6 Dividend policy

No dividend was proposed, declared or paid by the Company during the financial period, and the Board does not recommend any dividend in respect of the financial period ended 31 December 2025. The Board's position reflects the priority of preserving cash to support working capital, project execution and the Group's recovery trajectory. The Board will continue to review dividend policy on a periodic basis, having regard to the Group's profitability, cash flow generation, capital requirements and prevailing market conditions.

7. RISK MANAGEMENT AND MATERIAL LEGAL MATTERS

The Group operates in a sector exposed to project execution, working capital, customer concentration, foreign exchange and regulatory risks. The Board, supported by the Audit and Risk Management Committee, reviews the Group's principal risks and the corresponding mitigation measures on a regular basis.

7.1 Project execution risk

The Group's revenue is principally generated from multi-period construction and integrated systems contracts where pricing is fixed at the point of award and delivery is exposed to variations in input costs, sub-contractor performance and programme schedules. Cost or schedule slippage on any single material contract can have a disproportionate impact on the segment's gross margin. The Group has tightened its pre-tender cost validation, contract review and programme-monitoring disciplines during the financial period, with the Audit and Risk Management Committee receiving periodic project-status reporting on all material contracts.

7.2 Working capital and credit risk

Contract assets (net of ECL provisions) of RM46.43 million and trade receivables of RM11.07 million as at 31 December 2025 represent the Group's most significant balance-sheet exposures. On a gross basis, contract assets totalled RM93.43 million, against which cumulative ECL provisions of RM47.00 million have been recognised, reflecting a prudent stance on recoverability. ECL provisions against trade receivables stood at RM8.57 million on a gross balance of RM19.63 million. Active recovery actions on legacy retentions and milestone billings, combined with milestone-based invoicing on newer contracts, are central to releasing working capital and de-risking the balance sheet.

7.3 Customer concentration

The Group's revenue base has historically reflected concentrated exposure to a small number of large public-sector and concessionaire customers. The financial period saw a more diversified revenue mix, with the ELV segment's scaling and the addition of the EKVE contract reducing reliance on any single counterparty. As at 31 December 2025, two major customers accounted for approximately 69% of the Group's outstanding trade receivables. The Group will continue to broaden its customer base across the Transportation, ELV and Healthcare pipelines.

7.4 Foreign currency risk

The Group is exposed to foreign currency risk principally on transactions denominated in Philippine Peso ("PHP"), Chinese Yuan ("CNY"), Singapore Dollar ("SGD") and United States Dollar ("USD"), arising from procurement and certain project deployments. As disclosed in Note 34(b)(iii) to the financial statements, the Group's most material currency exposures as at 31 December 2025 were a net PHP asset position of RM1.43 million and a net CNY liability of RM0.59 million; a 1% movement in PHP/RM would impact the Group's loss after tax by approximately RM14,300, while a 1% movement in CNY/RM would have an impact of approximately RM5,950. The Group does not enter into derivative instruments for hedging or speculative purposes, but applies natural hedging by selling and purchasing in the same currency where practicable.

7.5 Liquidity risk

Liquidity risk is managed through a combination of committed banking facilities, the structured term-loan facility drawn during the financial period, ongoing receivables and contract-asset collection efforts, and where required the financial support of the Group's shareholders. Cash and bank balances of RM10.52 million and fixed deposits with licensed banks of RM13.40 million (a portion of which is pledged as security for banking facilities) provide additional flexibility. The Group monitors its rolling cash flow forecasts on a continuous basis.

7.6 Material litigation

The Group is currently engaged in a number of litigation matters arising from the ordinary course of business. As fully disclosed in Note 38 to the financial statements, the position as at the date of this MD&A is summarised below:

- Yap Engineering & Trading (M) Sdn. Bhd. — statutory notice of demand pursuant to Sections 465 and 466 of the Companies Act 2016 served on EVD Engineering Sdn. Bhd. on 5 January 2026 in respect of an alleged outstanding sum of RM938,980. The Group has denied and disputed the claim and is seeking legal advice on the appropriate course of action.

- Saiyo Technologies (Malaysia) Sdn. Bhd. — civil suit filed against EV-Dynamic Sdn. Bhd. in the Shah Alam High Court on 18 December 2025 claiming RM2.5 million; Statement of Defence was filed on 16 January 2026, with Pre-Trial Case Management fixed on 2 April 2026.

- Earlier matters — the Fastfix Engineering CIPAA adjudication (RM807,000), the Daikin Applied (Malaysia) winding-up petition (RM312,494), the Exypnos Engineering winding-up petition (RM627,000) and the North Line Eng (M) civil suit (RM600,292) — have all been resolved or discontinued during the financial period or shortly thereafter, with no order as to costs.

The Board does not expect the outcomes of the outstanding matters, individually or in aggregate, to have a material adverse impact on the Group's financial position based on currently available information.

8. OUTLOOK AND FORWARD STRATEGY

8.1 Sector and macroeconomic backdrop

The Government of Malaysia's Budget 2025 reaffirmed transport infrastructure as a national priority, with development expenditure expected to exceed the 21.3% share of total Budget recorded in 2024. Bank Negara Malaysia and the Ministry of Finance project GDP growth in the range of 4.5% to 5.5% for 2025 and similar growth thereafter, supported by sustained private consumption, an improving labour market, and continued public infrastructure rollout. (Sources: Ministry of Finance; RAM Rating Services.)

Within this environment, the Board sees four structural drivers that align directly with EVD's capabilities:

- Railway and urban transit — continued ECRL completion, LRT3 commencement, MRT3 land acquisition and design phase, Penang Mutiara LRT ground-breaking, and Gemas–Johor Bahru double-track operationalisation, all of which generate downstream ITS, communications and station-systems opportunities.

- Highway and intelligent transportation — the EKVE win re-establishes the Group as a credible specialist for traffic control and monitoring works, opening tender visibility for similar packages on adjacent expressway concessions. The Group's deployment on the MPCALA expressway in the Philippines also positions EVD to selectively pursue ASEAN highway ITS opportunities as part of a measured regional expansion strategy.

- Smart Cities — Malaysia's Smart City Framework, accelerating data-centre rollouts and master-developer-led precinct programmes are creating a multi-year demand pipeline for the Group's IOC, Digital Twin, ELV and integrated security capabilities.

- Healthcare digitalisation — RMK-13's RM40 billion healthcare allocation provides a sustained policy tailwind for hospital ICT modernisation, where the Group's integration capability is directly relevant.

8.2 Operational strategy and priorities

Operationally, the Group's near-term priorities for the financial year ending 31 December 2026 ("FY2026") are focused on execution, working-capital release, pipeline conversion and governance consolidation. The Group will prioritise the on-time, on-budget delivery of the EKVE contract, with both phases scheduled to substantially complete during FY2026, and will progress the existing ELV portfolio through to commissioning and customer hand-over. The Group will continue its active recovery campaign on legacy contract assets and trade receivables, with the objective of further releasing working capital and reducing balance-sheet exposure. Selective tendering for new transportation, ELV and healthcare ICT projects under RMK-13 and the broader public infrastructure programme will be pursued, prioritising opportunities where the Group's technical capability is differentiated and pricing discipline can be maintained.

Beyond Malaysia, the Board will pursue a measured regional expansion strategy, leveraging the established MPCALA reference deployment to selectively target highway ITS opportunities in the Philippines and adjacent ASEAN markets. Regional engagement will be calibrated to ensure that overseas project commitments do not over-stretch the Group's working capital or operational bandwidth.

8.3 Human capital and sustainability

Employee benefits expense for the financial period totalled RM14.36 million (FP2024: RM32.24 million), reflecting both the rationalisation of fixed overheads during the period and the smaller average headcount over the 18 months. The Group recognises that its competitiveness in systems integration depends on the technical capability and engineering experience of its people, and continues to invest selectively in training, certification and the retention of key project personnel.

On sustainability matters, the Group's economic, environmental and social disclosures are presented in the separate Sustainability Statement contained within this Annual Report, covering governance of sustainability risks, energy and emissions arising from project deployment, employee health and safety, community engagement, and ethics and integrity.

8.4 Concluding view

Whilst the period under review has been challenging, the Board is encouraged by the substantial narrowing of losses, the meaningful improvement in operating cash flow, and the visibility of new contract wins. Coupled with a constructive macroeconomic backdrop and an enlarging public infrastructure pipeline, the Group is positioned to pursue a measured and disciplined recovery in FY2026.

FORWARD-LOOKING STATEMENTS

The Board's and management's current expectations regarding the Group's performance, financial position and growth trajectory are reflected in this MD&A. These expectations are informed by prevailing market conditions, the Group's order book visibility, ongoing tender pipeline, and operational improvement initiatives.

The Group's outlook is supported by anticipated infrastructure spending, continued execution of recently secured projects, and disciplined cost and cash flow management. While these factors provide a basis for confidence in the Group's recovery and medium-term prospects, actual results may differ due to changes in economic conditions, project delivery timelines, regulatory developments and competitive dynamics.

This MD&A should be read in conjunction with the audited financial statements of EVD Berhad for the financial period ended 31 December 2025 and the accompanying notes thereto.

SUSTAINABILITY STATEMENT

INTRODUCTION

EVD Berhad ("the Company") and its subsidiaries ("the Group") is pleased to present its Sustainability Statement 2025 ("Sustainability Statement"). The Sustainability Statement outlines the Group's efforts in establishing, maintaining and sustaining an Environmental, Social and Governance ("ESG") framework as a good and responsible corporate citizen. The Group recognises the importance of incorporating ESG aspects throughout its business operations and is committed to a sustainable business for the long term that delivers long-term value to its stakeholders.

The Group prepared its statement in compliance to ACE Market Listing Requirements and consistent to its Safety, Health and Environment, Quality procedures provided under ISO 45001:2018, ISO 14001:2015 and ISO 9001:2015. This report provides a brief overview of the Group's initiatives undertaken during the year.

ISO 45001:2018	ISO 14001:2015	ISO 9001:2015
Occupational Health and Safety Management Systems	Environmental Management Systems	Quality Management Systems

SCOPE OF THIS STATEMENT

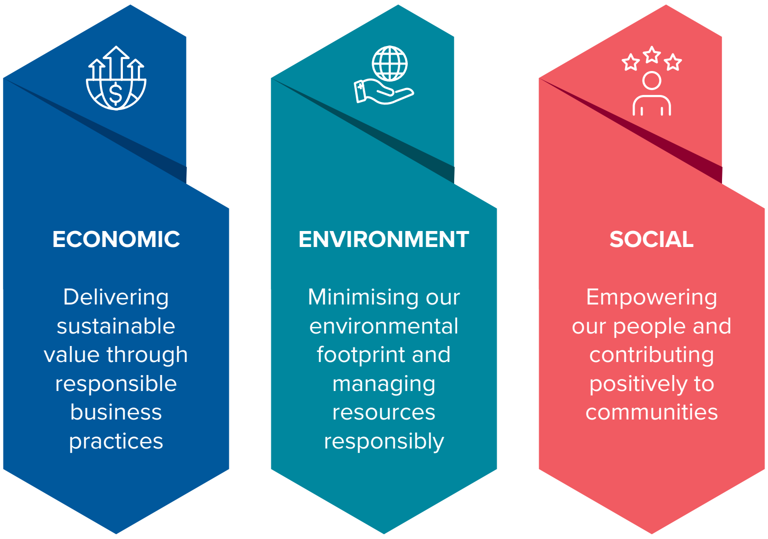
This Sustainability Statement covers EVD Berhad ("EVD") and its subsidiaries for the reporting period from 1 July 2024 to 31 December 2025. It describes the Group's core activities and outlines our ongoing commitment to improving sustainability practices across our operations.

OUR APPROACH TO SUSTAINABILITY

The United Nations Sustainable Development Goals (UNSDGs) aim to transform our world. They are a call to action to end poverty and inequality, protect the planet, and ensure that all people enjoy health, justice and prosperity. It is critical that no one is left behind.

We recognise that sustainability is integral to the Group's long-term profitability and resilience. Accordingly, our approach is to embrace and embed sustainability considerations into every aspect of our decision-making and business practices.

We have developed Sustainability Strategies that are relevant to our business operations, organised around three core pillars:



In shaping our sustainability commitments, strategies, and initiatives, we strive to align with the United Nations Sustainable Development Goals (UNSDG), ensuring that our efforts contribute to broader global priorities.

EVD BERHAD SUSTAINABILITY FRAMEWORK

Pillar	Focus Area	Key Objectives
ECONOMIC	Creating Shareholders & Business Value	• Deliver sustainable financial performance • Enhance shareholder returns • Drive long-term business resilience • Maintain strong corporate governance
ENVIRONMENT	Energy & Water Conservation	• Reduce energy consumption across operations • Implement energy-efficient technologies • Minimise water usage and prevent wastage • Maintain water infrastructure
	Recycling & Effluent Management	• Promote 3R principles (Reduce, Reuse, Recycle) • Responsible waste disposal at work sites • Adherence to ISO 14001 standards • Manage material waste responsibly
SOCIAL	Building an Inspiring & Engaging Workplace	• Invest in employee training and development • Promote work-life balance and well-being • Fair treatment and performance-based rewards
	Contribute to the Well-Being of the Community	• Provide internship programmes for students • Support local community development • Engage with educational institution

Environmental Stewardship and Sustainability Commitment

EVD Berhad is dedicated to integrating environmental responsibility across our operations as an investment holding company providing ICT system solutions for transportation infrastructure in Malaysia and the Philippines. Operating across five key segments—Transportation, Healthcare, Extra Low Voltage Integrated Solutions, Engineering Services, and Others—we recognise our role in advancing sustainable practices within the technology and infrastructure sectors.

Environmental Responsibility

The Group is committed to optimising energy efficiency, minimising waste, and reducing our environmental footprint across all business activities. While we acknowledge the need to enhance our greenhouse gas (GHG) accounting practices, we are actively working towards establishing clear baselines and operational boundaries to enable comprehensive Scope 1, 2, and 3 emissions reporting in line with global standards such as the GHG Protocol . Our commitment to environmental stewardship extends to promoting sustainable practices through our service delivery, including intelligent transportation systems, rail engineering, and smart building solutions that contribute to more sustainable urban infrastructure.

ISO 14001:2015 = Environmental management systems

ACB 015

Quality and Standards Commitment

EVD Berhad maintains a strong focus on quality and accountability across our engineering and technology solutions. We are committed to upholding rigorous standards in our service delivery, including our turnkey and procurement operations for engineering equipment, software, and hardware used in surveillance and integrated security systems. The Group's dedication to operational excellence is reflected in our ongoing efforts to align with internationally recognised management standards, including relevant ISO certifications applicable to our industry sectors. We continue to strengthen our quality management frameworks to ensure consistency and responsibility across all operations.

ISO 9001:2015 = Quality management systems

ACB 015

Governance and Social Responsibility

The Board maintains oversight of ESG initiatives, providing strategic direction for our sustainability journey . We are committed to enhancing our sustainability reporting framework by adopting recognised standards such as GRI or TCFD, incorporating third-party verification, and establishing measurable forward-looking commitments including specific reduction goals and net-zero targets .

Across our diverse operations, we remain dedicated to:

- Fostering strong partnerships with local suppliers to support regional economic growth
- Upholding principles of diversity and inclusion within our workforce
- Maintaining robust data privacy and security protocols to safeguard stakeholder information
- Engaging meaningfully with communities, schools, and institutions to create positive social impact

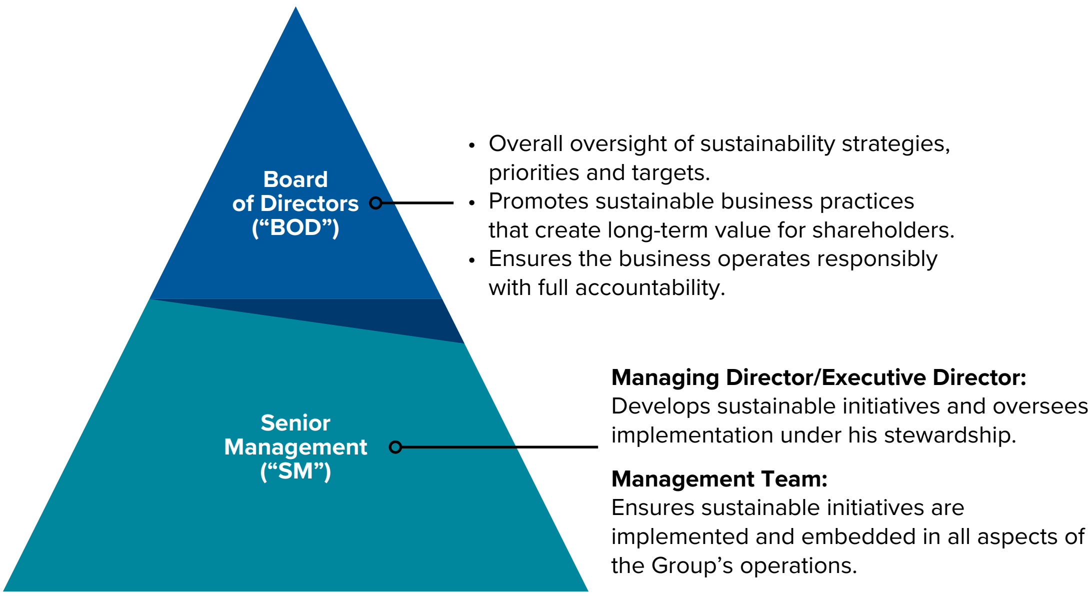
Looking Forward

EVD Berhad acknowledges that while we have established foundational sustainability practices, there remains significant opportunity for enhancement in our environmental reporting and measurable outcomes . We are committed to evolving our sustainability framework, establishing quantifiable metrics for emission reductions and energy savings, and strengthening our contribution to sustainable development across Malaysia and the Philippines. Through continuous improvement in our environmental, social, and governance practices, we aim to build long-term resilience and create lasting value for all stakeholders.

Sustainability Governance Structure

At EVD Berhad, we prioritize ethical behaviour and integrity to create sustainable value through effective corporate governance. Our strong governance structure includes oversight mechanisms, internal controls, policies, and processes that drive our environmental, economic, and social ("EES") agenda. Our governance structure, from the Board of Directors to working teams, ensures sustainability principles are integrated into our business practices. Our commitment to ethical behaviour supports responsible business practices and contributes to our long-term success and resilience.

EVD BERHAD Sustainability Governance Framework



ROLES AND RESPONSIBILITIES

Board of Director
The Board has overall oversight over sustainability strategies, priorities and targets that promotes sustainable business practices that creates long- term value for its shareholders and at the same time ensuring the business operates responsibly with full accountability.

Senior Management
The Managing Director / Executive Director develops sustainable initiatives and oversees its implementation under his stewardship. The management team ensures that such sustainable initiatives are implemented and embedded all aspects of the operations of the Group.

We are committed to conducting its business in a responsible and ethical manner, especially in its interactions with stakeholders. To further uphold the best governance practices, we have made the following resources available on our website:

ECONOMIC

Economic Contribution and Operational Excellence

EVD Berhad specialises in contracting and project management services, delivering ICT system solutions for the railway, highway transportation, and healthcare sectors. Given that our work substantially involves on-site project management, observation, and workforce supervision, maintaining stringent health, safety, and quality standards is paramount to our operations.

Certifications and Standards

In 2018, our subsidiary, EV Dynamic Sdn Bhd, was awarded the ISO 14001:2015 (Environmental Management System) and ISO 45001:2018 (Occupational Health and Safety Management System) certifications by an international standards accreditation body. These certifications establish the highest standards that guide and govern work practices at our sites, encompassing all aspects of safety, health, and waste management. The certifications were renewed in 2024 and remain valid until 2027.

Workforce Safety and Compliance

All employees, as well as contract and third-party workers required to be on-site, are frequently briefed on the importance of adhering to these policies and operating standards. As a result of our rigorous safety culture, there were no reported mishaps during the period, and the Group complied fully with all applicable health and safety regulatory laws and regulations. Please refer to the Management Discussion and Analysis and the Audited Financial Statements in this Annual Report for additional details about the Group's financial performance.

New Technology Adoption, Automation Implemented

To enhance operational efficiency and support our digital transformation journey, EVD Berhad has implemented a suite of automation and technology solutions across the organisation:

- The adoption of myTicket streamlines IT and sales & marketing ticketing processes, enabling faster issue resolution and improved service tracking.
- Meeting room booking systems and Outlook auto email signatures automate routine administrative tasks, promoting consistency and productivity.
- A standardised office environment for laptops and desktops ensures uniform performance and security, while IT assets management provides comprehensive oversight of hardware and software resources.
- Deployment of a Learning Management System (LMS) centralises content management and employee training, and the digitisation of employee contact information facilitates seamless internal communication.

Collectively, these initiatives reflect our commitment to leveraging technology to improve efficiency, enhance employee experience, and support sustainable business growth.

ENVIRONMENTAL STEWARDSHIP

Environmental Policy

EVD Berhad is committed to environmental excellence, integrating sustainable practices into our operations to protect natural resources and minimize environmental impact. We uphold all applicable laws, regulations and standards, including Environmental Quality Act (EQA) 1974, while striving for continuous improvement in environmental performance.

(a) Work Sites: Managing Operational Impact

The Group recognises that its on-site operations have an environmental footprint. In response, we have taken proactive steps to mitigate this impact through responsible waste management and resource efficiency initiatives.

Waste Management and Compliance

Material waste generated at work sites is managed in strict adherence to the policies and operating standards under our ISO 14001:2015 (Environmental Management System) and ISO 45001:2018 (Occupational Health and Safety Management System) certifications. These internationally recognised standards guide our waste disposal practices, ensuring environmental responsibility and regulatory compliance. During the period, the Group complied with all applicable environmental laws and regulations.

Reducing Emissions through Car-Pooling

To further support our efforts in decreasing environmental impact, the Group provides company cars for employees to car-pool when conducting service works at various sites, rather than driving individual vehicles. This initiative reduces fuel consumption and lowers our overall carbon footprint.

(b) Office Premises: Embedding Resource Efficiency

Within our office environment, we continuously strive to improve the use of resources such as energy, water, and paper.

Water and Energy Management

Given the nature of our business, water and electricity consumption at EVD Berhad is primarily confined to office operations. While our direct environmental impact in these areas remains limited, we actively promote resource conservation among our employees through informal initiatives and awareness campaigns. Through these efforts, we aim to foster a culture of responsible resource use, reinforcing our commitment to sustainability across the organisation.

Lighting across office premises has been replaced with LED energy-saving bulbs to maximise energy efficiency. Employees are actively encouraged to switch off lights, air-conditioning, and other electrical appliances when not in use. These collective efforts have resulted in reduced electricity costs.

Water infrastructure is properly maintained to ensure consistent access to clean water and prevent wastage through leakage. Employees are educated on the importance of water conservation and encouraged to be mindful of their daily consumption.

Details	FYE 2025 1 July 2024 to 31 Dec 2025	FYE 2024 1 Jan 2023 to 30 June 2024
Electricity (MWh)	312.251	Not Tracked
Municipal-sourced water (megalitres)	1.49	Not Tracked

Emission Management

Scope 1 Emission

EVD Berhad's Scope 1 emissions are primarily generated from mobile combustion, representing direct greenhouse gas emissions from sources owned or controlled by the Group. These emissions arise from the combustion of petroleum and diesel fuels in our company-controlled vehicle fleet, which supports employee travel, service operations, distribution, and logistics activities. Quantification of these emissions is based on fuel consumption data and relevant emission factors.

In the FY2025, the company reported consuming 85,801.62 litters of fuel, leading to an estimated emission of 212.86 tonnes of CO_2-equivalent.

Details	FYE 2025 1 July 2024 to 31 Dec 2025	FYE 2024 1 Jan 2023 to 30 June 2024
Fuel Consumption (litters)	85,801.62	Not Tracked
- Diesel (litters)	37,594.36	Not Tracked
- Petrol (litters)	48,207.26	Not Tracked
CO_2e Emission (tCO2e)	212.86	Not Tracked

Scope 2 Emission

EVD Berhad's Scope 2 emissions originate from indirect greenhouse gases associated with purchased electricity consumed in our office buildings. The Group sources its electricity from the primary energy provider in Peninsular Malaysia. These emissions have been calculated in accordance with the GHG Protocol Corporate Standard, reflecting our commitment to understanding and managing the environmental impact of our operations.

Details	FYE 2025 1 July 2024 to 31 Dec 2025	FYE 2024 1 Jan 2023 to 30 June 2024
Electricity Consumption (MWh)	312.251	Not Tracked
CO2e Emission (tCO_2e)	231.07	Not Tracked

Paper Reduction and the 3R Principles

Employees are encouraged to minimise printing by viewing and storing documents as soft copies on the server, accessible only when required. When printing is absolutely necessary, staff are advised to use both sides of the paper or utilise recycled paper for internal company documents. These practices align with the 3R principles—**Reduce, Reuse, and Recycle**—fostering a culture of environmental responsibility across the organisation.

SOCIAL: OUR PEOPLE AND COMMUNITY

Our Greatest Asset: Our Employees

The Group's activities are predominantly service-oriented, and we do not own substantial tangible assets. Accordingly, we regard our employees as our greatest asset. Managing talent, ensuring staff retention, and investing in training are priorities that enable us to maintain an organisation capable of contributing to the long-term success of the Group.

Talent Development and Training

During the year, the Company invested in comprehensive training and development programmes, including:

- Orientation programmes for new joiners
- Technical training to enhance knowledge and skills
- Occupational safety and health training to reinforce workplace safety

We are committed to helping employees realise their full potential by continuously challenging and guiding them, fostering an environment where talents can flourish.

Fair Treatment and Employee Well-Being

The Company treats all employees fairly and with respect. Maintaining and promoting a healthy work-life balance contributes to a safe and positive workplace for all. Employees are rewarded based on performance, in addition to receiving universal benefits that recognise and appreciate their contribution and commitment. Medical benefits and annual leave are made available to all eligible employees.

Community Engagement: Internship Programmes

To contribute meaningfully back to the community, the Company provides internship programmes to university students. These opportunities offer students first-hand experience of the working environment and demonstrate how their areas of expertise can contribute to the success of the Company, while also building a pipeline of future talent for the industry.

Employee Health and Safety

EVD Berhad is committed to provide a safe and healthy workplace for all employees, clients and stakeholders by adhering to relevant legislation and standards. To achieve this, we pledge to:

- Maintain and Continuously Improve our Safety & Health Management System , striving for excellence and ongoing enhancement
- Ensure Full Compliance with legal and regulatory requirements, including OSHA Acts and other applicable standards
- Promote Employee Health & Wellbeing by creating and sustaining a safe, healthy and supportive work environment
- Provide Ongoing Education and Training to enhance employee awareness and competence in occupational and health practices
- Implement Preventive Measures to mitigate risks, minimise injuries and address potential health hazards in all work activities
- Proactively Investigate and Analyse accident and near-miss accidents to identify root causes and implement effective, corrective and preventive actions
- Demonstrate Our Commitment by sharing safety and health values with clients, stakeholders and public

In alignment with this policy, EVD's Occupational Safety & Health Management System will be diligently followed and continually enhanced to ensure its effectiveness and relevance. We offer a variety of wellness programs, safety training and counselling sessions when required.

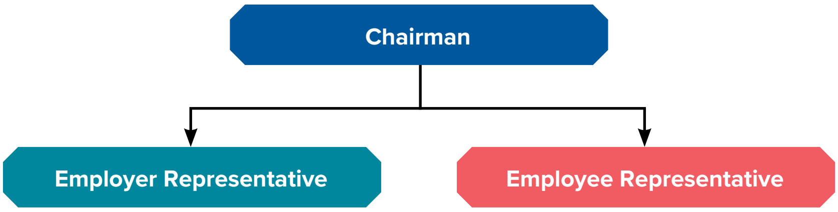
Details	FYE 2025 1 July 2024 to 31 Dec 2025	FYE 2024 1 Jan 2023 to 30 June 2024
Workplace Injuries (incidences)	1	1

EVD is committed to provide a safe environment for all its employees free from discrimination and free from any ground of harassment at work including sexual harassment. The Company observes and upholds a zero-tolerance position for any form of sexual harassment in the workplace. This is supported by the following policy:

- Sexual Harassment Policy

Safety, Health and Environmental Committee (SHEC)

The SHEC was established to oversee all Safety and Health matters at workplace under ACT 514 – Occupational Safety & Health Act 1994 – Part VII - Safety and Health Organisations.



Roles and Responsibilities

The SHEC shall:

(a) Keep under review the measures taken to ensure the safety and health of persons at place of work
(b) Investigate any matter at the place of work:-
    (i) Which a member of the committee or a person employed thereat considers is not safe or a risk to health; and
    (ii) Which has been brought to the attention of the employer
(c) attempt to resolve any matter referred to in paragraph (b) and if it is unable to do so, shall request the Directo General to undertake an inspection of the place of work for that purpose, and
(d) have such other functions as may be prescribed

EVD Berhad's dedication to Occupational Health & Safety is reflected in our ongoing efforts to align with internationally recognised management standards, including relevant ISO certifications applicable to our industry sectors. We continue to strengthen our health and safety management frameworks to ensure the well-being and safety in all operations.

ISO 45001:2018 = Occupational health and safety management systems

DIVERSITY AND INCLUSION

Board Diversity

EVD Berhad's Board of Directors comprised of 3 Independent Non-Executive Directors, 2 Non-Independent Non-Executive Directors and 4 Executive Directors. Recognizing the benefits of diversification, EVD stives to achieve a more gender-balanced board composition.

Details	FYE 2025 1 July 2024 to 31 Dec 2025 (No. of Headcount)	FYE 2024 1 Jan 2023 to 30 June 2024 (No. of Headcount)
Gender		
Male	8	5
Female	1	1
Age Group		
Under 30	0	0
30 -50 Years Old	2	2
Over 50	7	4
Total	**9**	**6**

Diversity and Inclusion

Diversity is a core strength and a cornerstone of EVD Berhad's success. We believe in harnessing the creativity that comes from a variety of perspectives and are actively promoting a culture of inclusion. We are committed to equal opportunity and ensuring a balanced representation of genders and diverse backgrounds at all levels of the organisation, reflective of our pillar values. Furthermore, we maintain a zero-tolerance policy for discrimination, harassment, and unethical practices such as child and forced labour.

Details	FYE 2025 1 July 2024 to 31 Dec 2025 (% of Headcount)	FYE 2024 1 Jan 2023 to 30 June 2024 (% of Headcount)
Gender Group by Employee Category		
C-Suite Executive Male	6%	1%
C-Suite Executive Female	0%	0%
Senior Management Male	13%	17%
Senior Management Female	2%	4%
Middle Management Male	3%	3%
Middle Management Female	4%	5%
Junior Professional Male	21%	25%
Junior Professional Female	22%	19%
Non-executive/Technical Workers Male	28%	24%
Non-executive/Technical Workers Female	2%	2%

Details	FYE 2025 1 July 2024 to 31 Dec 2025 (% of Headcount)	FYE 2024 1 Jan 2023 to 30 June 2024 (% of Headcount)
Age Group by Employee Category		
C Suite Executive Under 30	0%	0%
C Suite Executive Between 30-50	0%	0%
C Suite Executive Above 50	6%	1%
Senior Management Under 30	0%	0%
Senior Management Between 30-50	10%	14%
Senior Management Above 50	5%	8%
Middle Management Under 30	0%	0%
Middle Management Between 30-50	6%	7%
Middle Management Above 50	1%	1%
Junior Professional Under 30	6%	8%
Junior Professional Between 30-50	34%	33%
Junior Professional Above 50	0%	2%
Non-executive/Technical Under 30	7%	8%
Non-executive/Technical Between 30-50	23%	17%
Non-executive/Technical Above 50	0%	1%

GOVERNANCE: COMMITMENT TO ETHICAL AND RESPONSIBLE BUSINESS

Our Governance Philosophy

Maintaining, inculcating, and promoting a culture of good corporate governance forms the foundation of managing a successful business. The Company takes seriously its responsibility to conduct business in an ethical and sustainable manner, recognising that strong governance underpins long-term value creation.

Ethical Conduct and Accountability

Employees are regularly updated on the Company's Code of Conduct and Work Ethics Policy, reinforcing the importance of acting in a responsible, ethical, and transparent manner in all business dealings. This ongoing communication ensures that our workforce remains aligned with the Company's values and expectations. This is supported by the following policy:

- Employee Code of Conduct & Ethics

Whistleblowing Policy

A formal Whistleblowing Policy is in place, providing employees and members of the public with a confidential and secure avenue to report unethical behaviour or improper business practices. This mechanism reflects our commitment to transparency and accountability at all levels. This is supported by the following policy:

- Whistleblowing Policy

Anti-Bribery and Corruption

The Group maintains a zero-tolerance policy towards corrupt practices and strives for the highest standards of integrity, openness, and accountability. Our Anti-Bribery and Corruption Policy provide employees with clear guidance on identifying and addressing improper solicitation, bribery, and other corrupt practices that may arise in the course of business. This is supported by the following policy:

- Anti-Bribery & Anti-Corruption Policy

Details	FYE 2025 1 July 2024 to 31 Dec 2025	FYE 2024 1 Jan 2023 to 30 June 2024
Corruption Reported (Incidences)	0	0
Whistleblowing (Incidences)	0	0

Fit and Proper Policy

The Group's Fit and Proper Policy serves to guide the Nomination Committee and the Board of Directors in their review and assessment of the fitness and suitability of any person appointed or elected as a key responsible person. This ensures that leadership positions are held by individuals of appropriate integrity, competence, and character.

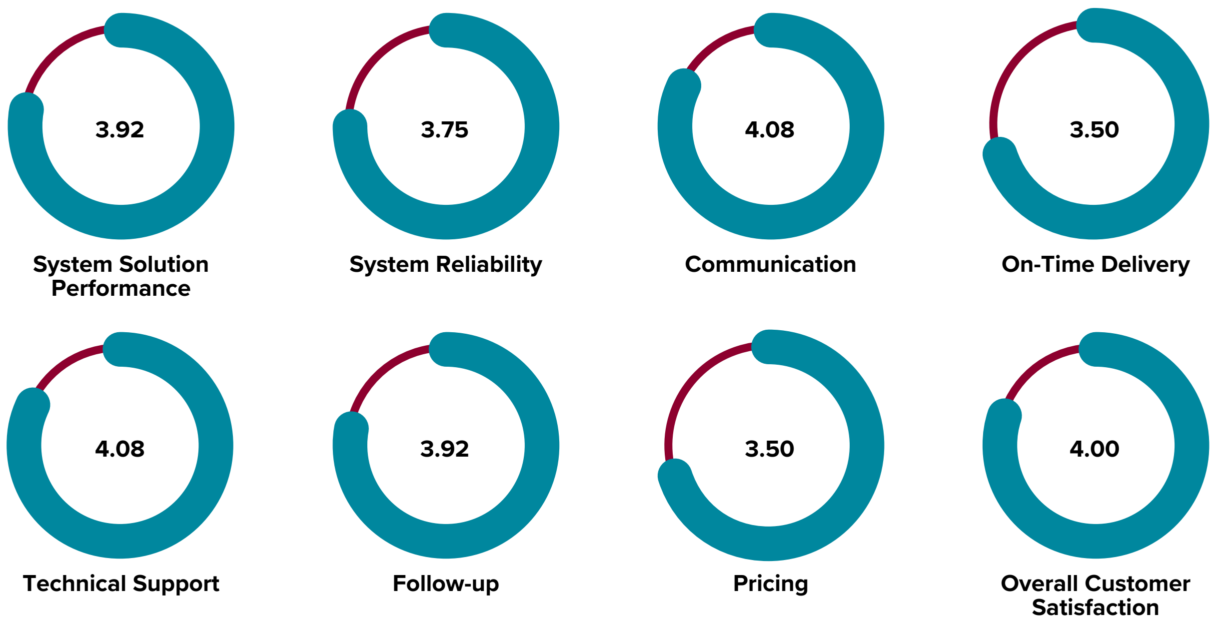
Customer Satisfaction

Listening to Our Customers: Driving Satisfaction Through Feedback

At EVD Berhad, we believe that strong customer relationships are built on attentive service and a genuine commitment to improvement. In FY2025, our Customer Services' Satisfaction survey—conducted across multiple platforms—returned a satisfaction rate of 76.46%, reflecting the effectiveness of our customer-focused approach.

Our dedicated service team ensures that inquiries are addressed promptly and that feedback is actively sought through diverse channels, capturing input from all customer demographics. We take pride in every commendation received, viewing them as recognition of our team's dedication and successes. Equally, we approach negative feedback with openness and humility, treating it as a valuable opportunity to identify areas for enhancement and strengthen our service delivery.

By valuing and acting upon every voice, we continuously refine our operations to better meet the needs of those we serve.



Supply Chain Management

EVD Berhad strategically prioritises local supply chains as part of our commitment to supporting the local community while maintaining the safety and quality of our services.

The global nature of our Communications segment requires EVD to collaborate with strategic vendors worldwide. Securing the competitive pricing and stability is essential to maintaining our competitive edge.

In FY2025, the vast majority of our spending was directed toward local suppliers and subcontracts, representing 97% of our total expenditure. This reflects our strong commitment to supporting local businesses and contributing to the domestic economy through our sourcing practices.

Details	FYE 2025 1 July 2024 to 31 Dec 2025	FYE 2024 1 Jan 2023 to 30 June 2024
Local suppliers	97.00%	81.44%
Foreign suppliers	3.00%	18.56%

PRESCRIBED TABLE

EVD Berhad
BMLR Transition Period

Date & Time: 2026-04-28_12:32:12
FYE 31/12/2025

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Anti-Corruption	Percentage of employees who have received training on anti-corruption.	Percentage	0%	—	No assurance
Anti-Corruption	Percentage of operations assessed for corruption-related risks.	Percentage	0%	—	No assurance
Anti-Corruption	Confirmed incidents of corruptions and action taken.	Number	0	—	No assurance
Diversity - Gender	C-Suite Executive Male	Percentage	6%	—	No assurance
Diversity - Gender	C-Suite Executive Female	Percentage	0%	—	No assurance
Diversity - Gender	Senior Management Male	Percentage	13%	—	No assurance
Diversity - Gender	Senior Management Female	Percentage	2%	—	No assurance
Diversity - Gender	Middle Management Male	Percentage	3%	—	No assurance
Diversity - Gender	Middle Management Female	Percentage	4%	—	No assurance
Diversity - Gender	Junior Professional Male	Percentage	21%	—	No assurance
Diversity - Gender	Junior Professional Female	Percentage	22%	—	No assurance
Diversity - Gender	Non-executive/Technical Workers Male	Percentage	28%	—	No assurance
Diversity - Gender	Non-executive/Technical Workers Female	Percentage	2%	—	No assurance
Diversity - Age group	C Suite Executive Under 30	Percentage	0%	—	No assurance
Diversity - Age group	C Suite Executive Between 30-50	Percentage	0%	—	No assurance
Diversity - Age group	C Suite Executive Above 50	Percentage	6%	—	No assurance
Diversity - Age group	Senior Management Under 30	Percentage	0%	—	No assurance
Diversity - Age group	Senior Management Between 30-50	Percentage	10%	—	No assurance

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PRESCRIBED TABLE

EVD Berhad
BMLR Transition Period

Date & Time: 2026-04-28_12:32:12
FYE 31/12/2025

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Diversity - Age group	Senior Management Above 50	Percentage	5%	—	No assurance
Diversity - Age group	Middle Management Under 30	Percentage	0%	—	No assurance
Diversity - Age group	Middle Management Between 30-50	Percentage	6%	—	No assurance
Diversity - Age group	Middle Management Above 50	Percentage	1%	—	No assurance
Diversity - Age group	Junior Professional Under 30	Percentage	6%	—	No assurance
Diversity - Age group	Junior Professional Between 30-50	Percentage	34%	—	No assurance
Diversity - Age group	Junior Professional Above 50	Percentage	0%	—	No assurance
Diversity - Age group	Non-executive/Technical Under 30	Percentage	7%	—	No assurance
Diversity - Age group	Non-executive/Technical Between 30-50	Percentage	23%	—	No assurance
Diversity - Age group	Non-executive/Technical Above 50	Percentage	0%	—	No assurance
Diversity - Directors Gender	Male Directors	Percentage	88.9%	—	No assurance
Diversity - Directors Gender	Female Directors	Percentage	11.1%	—	No assurance
Diversity - Directors Age Group	Directors Under 30	Percentage	0.0%	—	No assurance
Diversity - Directors Age Group	Directors Between 30-50	Percentage	22.2%	—	No assurance
Diversity - Directors Age Group	Directors Above 50	Percentage	77.8%	—	No assurance
Community / Social	Total amount invested in the community where the target beneficiaries are external to the listed issuer	MYR	0	—	No assurance
Community / Social	Total number of beneficiaries of the investment in communities	Number	0	—	No assurance
Health and safety	Number of work-related fatalities	Number	0	—	No assurance

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PRESCRIBED TABLE

EVD Berhad
BMLR Transition Period

Date & Time: 2026-04-28_12:32:12
FYE 31/12/2025

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Health and safety	Lost time incident rate("LTIR")	Rate	6.63	—	No assurance
Health and safety	Number of employees trained on health and safety standards	Number	79	—	No assurance
Energy	Total energy consumption	MWh	312.251	—	No assurance
Supply Chain Management	Proportion of spending on local suppliers	Percentage	97.00%	—	No assurance
Data Privacy and security	Number of substantiated complaints concerning breaches of customer privacy & losses of customer data	Number	0	—	No assurance
Labour Practices and standards	Total hours of training by C-Suite Executive	Hour	0	—	No assurance
Labour Practices and standards	Total hours of training by Senior Management	Hour	432	—	No assurance
Labour Practices and standards	Total hours of training by Middle Management	Hour	120	—	No assurance
Labour Practices and standards	Total hours of training by Junior Professional	Hour	409	—	No assurance
Labour Practices and standards	Total hours of training by Contractual Staff	Hour	264	—	No assurance
Labour Practices and standards	Percentage of employees that are contractors or temporary staff	Percentage	21%	—	No assurance
Labour Practices and standards	Total Number of employee turnover (C-suite Level)	Number	2	—	No assurance
Labour Practices and standards	Total Number of employee turnover (Senior Management)	Number	19	—	No assurance
Labour Practices and standards	Total Number of employee turnover (Middle Management)	Number	14	—	No assurance

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PRESCRIBED TABLE

EVD Berhad
BMLR Transition Period

Date & Time: 2026-04-28_12:32:12
FYE 31/12/2025

Sustainability Matter	Metric	Measurement Unit	2025	Target	Assurance
Labour Practices and standards	Total Number of employee turnover (Junior Professional)	Number	14	—	No assurance
Labour Practices and standards	Total Number of employee turnover (Non-executive /Technical Staff)	Number	18	—	No assurance
Labour Practices and standards	Number of substantiated complaints concerning human rights violation	Number	0	—	No assurance
Water Management	Total volume of water used	Megalitres	1.49	—	No assurance

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STATEMENT OF ASSURANCE

This Sustainability Statement has not been subjected to an assurance process.

PROFILE OF DIRECTORS

DATO' SRI DR SHAHRIL BIN MOKHTAR
Chairman, Independent Non-Executive Director

Aged 53 | Malaysian | Male

Date of Appointment: 1 February 2025

Dato' Sri Dr Shahril bin Mokhtar, is our Chairman and is an Independent Non-Executive Director.

Dato' Sri Dr Shahril possesses a Doctor of Philosophy in Political Science from Universiti Utara Malaysia and a Master of Management Degree from Universiti Malaya. He earned a Bachelor of Arts in Industrial and Organisational Psychology, with a minor in Political Science, from the University of Missouri, St. Louis, Missouri, United States of America. He has also completed the Advanced Management Program at the Kellogg School of Management in Northwestern University, Chicago, United States of America.

He began his career in 1995 at Maybank Berhad in the Human Resource Department. He later joined PwC Malaysia in 1999 as a Manager in its Human Capital Centre, followed by roles at British American Tobacco (M) Berhad and Penerbangan Malaysia Berhad as a Senior Manager and General Manager, respectively. In 2006, he joined Rangkaian Pengangkutan Integrasi Deras (RAPIDKL) Sdn. Bhd. as its General Manager of Corporate Planning.

In 2009, he served as an Advisor in the Economic Planning Unit of the Prime Minister's Department, contributing to the creation of the Suruhanjaya Pengangkutan Awam Darat (SPAD). By 2010, he was appointed as SPAD's Chief Operating Officer, spearheading transportation sector reforms. Later that year, he joined Prasarana Malaysia Berhad as Group Managing Director, implementing turnaround strategies and overseeing key transportation projects. In 2015, he became CEO of Mass Rapid Transit Corporation Sdn. Bhd., managing the MRT Line 1 and Line 2 developments.

In 2018, Dato' Sri Shahril transitioned to CSH Alliance Berhad as Managing Director, overseeing property and technology ventures. In 2020, he became Managing Director of Sungai Kelang Expressway Sdn. Bhd., a highway concessionaire, until September 2023. In October 2023, he was appointed as Group Managing Director of Green Packet Berhad and retired in September 2024. He was appointed as Chairman of West River Berhad in April 2024 and continues to serve in this role. He was also appointed as an Independent Director of Taghill Holdings Berhad in June 2021, a position he held until stepping down in June 2025. In addition, he joined the boards of Inspace Creation Berhad and Destini Berhad in June and December 2025 respectively.

Beyond corporate roles, he has chaired UiTM Holdings Sdn. Bhd. and UiTM Private Healthcare Sdn. Bhd. since November 2021. He is also actively involved in sports leadership, serving key roles in the Football Association of Malaysia and the Football Association of Selangor, focusing on management, sponsorship development, and supporting Malaysia's national Under-23 football team.

Currently, Dato' Sri Shahril is an Independent Non-Executive Chairman of West River Berhad and Inspace Creation Berhad, and the Group Managing Director of Destini Berhad. Additionally, he also holds directorships in several other private limited companies.

He attended all four (4) Board Meetings held since his appointment and during the financial period from 1 July 2024 to 31 December 2025.

DATUK WONG SAK KUAN
Non-Independent Non-Executive Director

Aged 57 | Malaysian | Male

Date of Appointment: 11 March 2024

Datuk Wong Sak Kuan is our Non-Independent Non-Executive Director.

Datuk Wong graduated with a Diploma in Civil Engineering from the Federal Institute of Technology (FIT) in 1990. Upon graduating, Datuk Wong joined his family's construction business erecting factory buildings and warehouses for a public listed paper mill group of companies. In 1995, he steered the construction company into various residential, commercial and industrial development projects in Selangor and Penang. He has more than 30 years of experience in the construction and development industry.

Apart from the construction activities, he also owns businesses in various industries such as trading, recycling and paper roll rewinding services, transportation and workshop, and Food & Beverage.

Datuk Wong is currently the Group Managing Director of Sing Foong Niap Group of Companies. He is also the controlling shareholder and Managing Director of Lotus Essential Sdn. Bhd. as well as several private limited companies. Datuk Wong currently sits on the board of Lotus KFM Berhad as a Non-Independent Non-Executive Director / Vice Chairman and Lotus Circular Berhad as Non-Independent Non-Executive Director.

He attended all seven (7) Board Meetings held during the financial period from 1 July 2024 to 31 December 2025.

NORHIZAM BIN ABDUL KADIR

Managing Director

Aged 51 | Malaysian | Male

Date of Appointment: 2 September 2025

Encik Norhizam bin Abdul Kadir, is our Managing Director. He is responsible for the overall management of the Group's operations, including the execution of business strategies and oversight of day-to-day activities.

Encik Norhizam holds a Master's Degree in Corporate Communications from Universiti Putra Malaysia, Serdang and a Bachelor's Degree in Communications from Purdue University, Indiana, USA.

Encik Norhizam brings with him more than 25 years' experience in the technology industry in various markets across Asia Pacific. He was in managerial positions at Intel, Microsoft, Ballard Power, Green Packet Berhad and KiplePay in various fields from sales and marketing, business development, strategy and planning and communications. He had served the country as Vice President at MDEC, building policies and growing Malaysia's digital economy.

He previously sat on the board of MiMOS Berhad. He is currently a board member of MYISCO (myAngkasa Digital Services) and an investment committee member for Amanah Saham Nasional's Robo Advisory product.

He does not hold directorship in any public companies and listed corporations.

He attended all one (1) Board Meeting held since his appointment and during the financial period from 1 July 2024 to 31 December 2025.

MAH SEONG HUAK

Adviser / Executive Director

Aged 61 | Malaysian | Male

Date of Appointment: 27 April 2022

Mr Mah Seong Huak, is our co-founder and currently serves as an Adviser / Executive Director of the Company. He is responsible for overseeing and managing the Group's Business Development and Tender functions.

Mr Mah graduated with a Diploma in Technology (Electronic Engineering) from Tunku Abdul Rahman University of Management & Technology (formerly Tunku Abdul Rahman College) in 1989.

He began his career with Federal Telecommunication Sdn. Bhd. in 1989 as Technical Support Engineer, where he was responsible for telecommunication systems related works. In the same year, he left Federal Telecommunication Sdn. Bhd. and joined Industronics Bhd as Technical Support Engineer. Over several years in Industronics Bhd, Mr Mah had achieved numerous promotions and in 2000, he became the General Manager. During his tenure in Industronics Bhd, he had performed a wide range of job activities covering the design and implementation of software and hardware systems, implementation of intelligent traffic surveillance systems for roads and highways as well as overseeing the division's overall business operations.

Mr Mah co-founded EV-Dynamic Sdn. Bhd. in 2006 and later EVD Engineering Sdn. Bhd. in 2008. In 2021, he further co-founded EVD Technology Sdn. Bhd.

He does not hold directorship in any public companies and listed corporations.

He attended all seven (7) Board Meetings held during the financial period from 1 July 2024 to 31 December 2025.

WONG KOK SING

Executive Director

Aged 58 | Malaysian | Male

Date of Appointment: 11 March 2024

Mr Wong Kok Sing, is our Executive Director. He is responsible for overseeing and managing the Group's Human Resources, Operation & Administration, Quality, Safety, Health & Environment (QSHE) functions, as well as all project related operations.

Mr Wong graduated with a Certificate of Electronics from Nanyang Institute of Electronics.

Mr Wong served as the Project Manager for various projects with Royal Malaysian Police (PDRM), including initiatives such as CARS, Special Branch, several Balai, District Police Headquarters (IPD), Ibu Pejabat Polis Kontinjen (IPK), Information and Communication Technology (ICT) labs, Language Labs, Mainframe Migration, and Local Area Network (LAN) Formasi Projects. He has more than 30 years' experience involved in Structured Cabling Systems works as well as Extra Low Voltage (ELV) Services and vast experience in design and implementation of Data & Voice Structured Cabling Systems. He worked as a Project Executive at Unique Central Sdn. Bhd. from May 1993 till December 1996. He transitioned to Astute Technology, where he held the position of Project Manager from January 1997 till December 2000. He is currently the Business Development Manager at AT Solutions Sdn. Bhd.

He does not hold directorship in any public companies and listed corporations.

He attended all seven (7) Board Meetings held during the financial period from 1 July 2024 to 31 December 2025.

NG KAM SIN

Executive Director

Aged 59 | Malaysian | Male

Date of Appointment: 1 June 2025

Mr Ng Kam Sin, is our Executive Director. He is responsible for overseeing and managing the Group's Project Management, Engineering and Information Technology functions.

He holds a Bachelor of Electrical Engineering from University Malaya.

Mr Ng has over 34 years of experience in project engineering and management, overseeing multidisciplinary projects simultaneously. He has led numerous design initiatives across a range of industries, including tunnelling, water treatment plants, railways, oil and gas, oleochemicals, and power generation.

He currently also serves as the Chief Technical Officer of EV-Dynamic Sdn. Bhd., overseeing all technical aspects, operations and business activities of the organisation. From 2015 to 2016, he was the South East Asia ("SEA") Regional Project Director of Honeywell Engineering Sdn. Bhd., where he led the SEA Region Projects function, driving the delivery of market-competitive solutions that met customer expectations while achieving targeted financial performance.

Earlier in his career, Mr Ng held a number of senior leadership positions, including M&E Project Director at Potential System Sdn. Bhd. and Director of Business Unit at PSI Incontrol Sdn. Bhd., where he led the successful execution of various notable engineering projects.

He does not hold directorship in any public companies and listed corporations.

He attended all two (2) Board Meetings held since his appointment and during the financial period from 1 July 2024 to 31 December 2025.

LEE WAI FUN

Non-Independent Non-Executive Director

Aged 55 | Malaysian | Female

Date of Appointment: 11 March 2024

Ms Lee Wai Fun, is our Non-Independent Non-Executive Director. She is a member of the Audit and Risk Management Committee, Nomination Committee and Remuneration Committee.

Ms Lee is a member of the Chartered Institute of Management Accountants (CIMA) and the Malaysian Institute of Accountants (MIA).

She started her career in the management accounting field in 1994 and has since garnered over 25 years of experience in finance, administration and management functions from several industries such as manufacturing, trading, recycling, construction & development, transportation and Food & Beverage.

Ms Lee joined Sing Foong Niap Group as Finance Manager in 2007 and was promoted to Group General Manager in 2012. She is responsible for overseeing the management and business operations of Sing Foong Niap Group.

In 2009, she co-founded Lotus Essential Sdn. Bhd., a trading company that imports and distributes tapioca starch, corn starch and coal to the local food processing and manufacturing based companies. In August 2016, she helped to establish a recycling division by acquiring four (4) recycling companies and one (1) paper roll rewinding services company.

She is currently the Executive Director of Lotus Essential Sdn. Bhd. and the Executive Director cum Chief Executive Officer of Lotus KFM Berhad. She also sits on the board of several private limited companies.

She attended all seven (7) Board Meeting held during the financial period from 1 July 2024 to 31 December 2025.

WONG KOON WAI

Independent Non-Executive Director

Aged 50 | Malaysian | Male

Date of Appointment: 22 February 2024

Mr Wong Koon Wai, a member of CPA Australia and the Malaysian Institute of Accountants since 2008, is our Independent Non-Executive Director. He is the Chairman of the Audit and Risk Management Committee, as well as a member of the Nomination Committee and Remuneration Committee.

Mr Wong graduated with a Bachelor Degree in Business (Accountancy) from the Royal Melbourne Institute of Technology, Melbourne in 1999. He started his career in the audit and assurance profession in July 2000 and joined Crowe Horwath (presently known as Crowe Malaysia PLT) in May 2003. He was promoted to the position of Senior Manager before he left the firm eight (8) years later in 2011. Throughout his audit and assurance profession tenure, he has gained knowledge in external audit and corporate transactions locally and overseas.

Mr Wong joined Oriental Castle Sdn. Bhd. in 2011 as its Financial Controller where he was responsible to oversee the finance and accounting functions of the company and its group of companies in Malaysia, Singapore, China, Vietnam and Indonesia. He left the company in 2012 and joined the Malaysian Institute of Accountants as Technical Director and head the Professional Standards & Practices Division, where he was responsible for the overall direction and coordination of all activities of the said division.

In 2014, Mr Wong joined Global Line Network Sdn. Bhd. as its Chief Operating Officer and is responsible on planning, directing and coordinating the company's operational policies, rules, initiatives and goals. In August 2020, he joined Pappajack Holdings Berhad as its Chief Financial Officer.

Mr Wong currently sits on the boards of HLT Global Berhad and RichTech Digital Berhad, both of which are listed on the ACE Market of Bursa Securities. He also sits on the board of Golden Plus Holdings Berhad, a public limited liability company and holds directorship in several private limited companies.

He attended all seven (7) Board Meetings held during the financial period from 1 July 2024 to 31 December 2025.

LIM WEI FOONG

Independent Non-Executive Director

Aged 51 | Malaysian | Male

Date of Appointment: 22 February 2024

Mr Lim Wei Foong, is our Independent Non-Executive Director. He is the Chairman of the Nomination Committee and Remuneration Committee, as well as a member of the Audit and Risk Management Committee.

Mr Lim graduated with a Bachelor Degree in Business Administration (Major in Marketing) from the Western Michigan University, United States.

Mr Lim has accumulated a wealth of professional experience over the years, contributing to his well-rounded skillset and leadership capabilities. His journey began with Chemrex Sdn. Bhd., where he dedicated seven (7) years of his career to sales and marketing in the building materials industry. In this role, he was responsible for driving sales and devising effective marketing strategies.

Subsequently, Mr. Lim transitioned into the world of equity markets, working for M&A Securities Sdn. Bhd. for an impressive 13 years. In his capacity as a Dealer Representative, he was entrusted with handling intricate equity market transactions. His tenure at M&A Securities Sdn. Bhd. allowed him to hone his financial acumen and develop a keen sense of market trends.

He does not hold directorship in any public companies and listed corporations.

He attended all seven (7) Board Meetings held during the financial period from 1 July 2024 to 31 December 2025.

Notes:

1. None of the Directors has any family relationship with any Director and/or major shareholder of the Company.
2. None of the Directors has any conflict of interest with the Company.
3. None of the Directors has convicted of any offence in the past (5) years, or has been imposed with any public sanction or penalty by relevant regulatory bodies during the financial period from 1 July 2024 to 31 December 2025, other than traffic offences.

PROFILE OF KEY SENIOR MANAGEMENT

HASMAFIKRI HARUN
Chief Liaison Officer
Aged 57 | Malaysian | Male

En Hasmafikri Harun, is currently the Chief Liaison Officer of EVD Engineering Sdn. Bhd. where he oversees the day-to-day contracts and commercial and litigation operations.

En Hasmafikri possesses a Bachelor's Degree in Building and a Diploma in Building from Universiti Teknologi Mara.

He joined the organisation on 7 March 2022. He has an extensive track record spanning over thirty (30) years' experience across highway, railway, building, airport, water and dam construction sectors. He possesses vast professional expertise across tender management, project management, requirements management, system coordination as well as tender and contract documents compliance and preparation.

His strong contract and compliance acumen had enabled him to play a key role in vetting Non-Disclosure Agreement (NDA), Memorandum of Agreement (MOA), Memorandum of Understanding (MOU) and Joint Venture Agreement (JVA) to safeguard the interests of the organization.

Prior to joining EVD Engineering Sdn. Bhd., he had several successful stints in various large companies including Ho Hup Construction Berhad, Gamuda Engineering Sdn, Bhd., MMC-Gamuda KVMRT Sdn. Bhd. and MMC-Gamuda Joint Venture Sdn. Bhd. where he underwent various positions namely Quantity Surveyor, System Coordinator, Requirements Management and Contracts Manager. He has made tremendous impact in numerous high-profile projects.

Throughout his career, he has always been recognized for his strong determination and coordination aptitudes along with well-honed abilities to navigate complex commercial and contractual landscapes as well as identifying and mitigating potential risks and challenges.

He does not hold directorship in any public companies and listed corporations. He has no family relationship with any Director and/or major shareholder of the Company and he does not have any conflict of interest with the Company.

Other than traffic offences, he has not had any convictions for offences within the past (5) years, nor has been subject to any public sanction or penalty imposed by any relevant regulatory bodies during the financial period from 1 July 2024 to 31 December 2025.

CORPORATE GOVERNANCE OVERVIEW STATEMENTS

INTRODUCTION

The Board of Directors ("**the Board**") of EVD Berhad ("**the Company**") and its subsidiaries ("**the Group**") is committed towards upholding the highest standards of corporate governance and levels of integrity in the organisation in discharging their fiduciary duties and responsibilities as a good and responsible corporate citizen. The Board is pleased to provide a summary overview of the Group's application of the Principles and Recommendations outlined in the Malaysian Code on Corporate Governance 2021 ("**MCCG 2021**") and the ACE Market Listing Requirements ("**AMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**") for the financial period from 1 July 2024 to 31 December 2025 ("**FPE 2025**").

The Corporate Governance Overview Statement describing the manner in which the Group has applied the principles of MCCG 2021 for FPE 2025 covers the following:

A. Board leadership and effectiveness;
B. Effective audit and risk management; and
C. Integrity in corporate reporting and meaningful relationship with stakeholders.

This Corporate Governance Overview Statement is to be read together with the Corporate Governance Report 2025 ("**CG Report 2025**") which is available on the Company's corporate website at https://evd-berhad.com and through an announcement on the website of Bursa Securities at https://www.bursamalaysia.com.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

PART I – BOARD RESPONSIBILITIES

1. Board governance, responsibilities and activities

The Board has collective oversight and responsibility for the overall long-term success of the Group and the delivery of sustainable value to its stakeholders. In this respect, each member of the Board shows good stewardship, and acted in good faith and in a professional manner with utmost integrity and accountability in executing their fiduciary duties and responsibilities. The Group is led and managed by an effective and experienced Board consisting of highly qualified individuals from different professional backgrounds with diverse experiences, skills and perspectives.

The Board Charter defines the Board's overall role and responsibilities and key matters reserved for the Board's decision. The key responsibilities of the Board include but not limited to the following:

(a) Adopt a strategic plan for the Group and carry out regular reviews and evaluate Management's performance against these plans and objectives;
(b) Organise and plan Environmental, Social and Governance ("ESG") initiatives of the Group by integrating sustainability considerations in the Group's corporate strategy, governance and decision-making processes;
(c) Set the tone from the top and culture towards effective risk management and internal control in all aspects of the Group's activities;
(d) Ensure that the Board and the Senior Management has the necessary skills and experience, and there are measures in place to provide for the orderly succession of the Board and Senior Management;
(e) Ensure that the Company has in place procedures to enable effective communication with, and appropriate disclosure to its shareholders and other stakeholders;
(f) Ensure that the Board members are financially literate by providing adequate training to them, where applicable; and
(g) Ensure each member of the Board receives accurate reports on a timely basis that would provide them with a reasonable basis to make proper and informed judgement on an ongoing basis as to the financial position and business prospect of the Group.

It also further sets out the importance of separating the roles and responsibilities of the Chairman and Executive Director of the Company and the function of the Company Secretary amongst other matters.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I – BOARD RESPONSIBILITIES (CONT'D)

2. Role of Chairman and Managing Director

The Board Charter sets out clearly the roles and responsibilities of the Chairman of the Board and that of the Managing Director of the Company.

On 1 February 2025, Dato' Sri Dr Shahril bin Mokhtar ("**Dato' Sri Shahril**") was appointed as the new Chairman of the Board, in place of Datuk Wong Sak Kuan who was redesignated as Non-Independent Non-Executive Director on even date. The Board Chairman ensures that the Board serves a common purpose, is effective in all aspects of its role as a Group and at individual Director level, and upholds and promotes the highest standards of integrity and corporate governance. In addition, the Board Chairman also ensures that the Board receives complete and accurate information on a timely basis so that informed decisions can be made.

The Board has on 2 September 2025, appointed Encik Norhizam bin Abdul Kadir ("**Encik Norhizam**") as the Managing Director of the Company. Encik Norhizam is responsible for the overall management of the Group's operations, including the execution of business strategies and oversight of day-to-day activities.

The respective roles and responsibilities of the Chairman and the Managing Director are kept distinct and separate to ensure there is an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making, so that no one has unfettered powers of decision and authority.

3. Role of the Company Secretary

During the financial period under review, the Board was supported by the Company Secretary who is qualified to act as company secretary under Section 235 of the Companies Act 2016. The Company Secretary had amongst others, provided advice and guidance to the Board on issues relating to compliance with AMLR of Bursa Securities, relevant rules, regulations and laws, policies and procedures, as well as application of good corporate governance and best practices.

4. Access to information and advice

All Directors have full and unrestricted access to information of the Group's business and affairs to enable them to carry out their duties effectively and diligently. The Board has the authority to conduct or direct any investigation required to fulfil its responsibilities and if required, in furtherance of Directors' duties, the Board is entitled to engage such legal, governance, accounting/financial, tax or other independent professional advisers, consultants or experts as it considers necessary from time to time, at the expense of the Company. The Board has also full and unrestricted access to the advice and services of the Company Secretary.

The Board is provided with sufficient notice for each Board meeting and Board papers are provided to the Directors on a timely manner to allow the Directors to have ample time to peruse, obtain additional information and where applicable, to seek further clarification on the matters to be tabled at the Board meeting.

During the financial period under review, all meetings of the Board and Board Committees were properly convened, and proper records of proceedings and resolutions passed were taken and maintained in the records of the Company.

5. Demarcation of responsibilities

(a) Board Charter

The Board has formalised and adopted a Board Charter which sets out the roles, functions, composition, operations, processes of the Board as well as issues and decisions reserved for the Board. The Board will review and update the Board Charter from time to time to reflect changes to the Company's policies and procedures to ensure the Board Charter remains consistent and relevant with the Board's objectives, current laws and practices.

The Board Charter is available on the Company's corporate website at https://evd-berhad.com.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I – BOARD RESPONSIBILITIES (CONT'D)

5. Demarcation of responsibilities (cont'd)

(b) Board committees

To assist the Board in discharging its duties and responsibilities, the Board delegated certain responsibilities to the following Board Committees:

a) Audit and Risk Management Committee ("**ARMC**")
b) Nomination Committee ("**NC**"); and
c) Remuneration Committee ("**RC**").

Each of the Board Committees has its specific defined Terms of Reference, scope and authority to review matters tabled before them prior to decision-making by the Board as a whole. The Terms of Reference are reviewed and updated periodically for any changes in regulatory and governance requirements.

The role of the Board Committees is to review, advise and make recommendations to the Board, who has ultimate responsibility and authority to make the final decision on all matters. The Chairperson of each of these Board Committees will provide a verbal report on the outcome of their respective Board Committee meetings to the Board. Any further deliberation and decision will then be made at the Board, if required.

As of 31 December 2025 and to the date of this statement, the ARMC, NC and RC each comprise of two (2) Independent Non-Executive Directors and one (1) Non-Independent Non-Executive Director. The Chairman of the Board is not a member of the ARMC, NC and RC and therefore, the Company adopted Practice 1.4 under the MCCG 2021.

The decision-making processes of the respective Board Committees are collectively made in accordance with the Terms of Reference of each Board Committee. By design and strict adherence, no single person can influence the Company's decision making as decisions must be made by consensus and in the best interests of the Company.

The full Terms of Reference of the Board Committees can be accessed on the Company's corporate website at https://evd-berhad.com.

6. Code of Conduct and Work Ethics Policy

The Group has in place the Code of Conduct and Work Ethics Policy ("**COC & WE Policy**") which is applicable to all Directors. The COC & WE Policy was formulated to enhance the standard of corporate governance and corporate behaviour with a view of achieving the following objectives:

- To establish a standard of ethical conduct for Directors based on acceptable beliefs and values of a person of right mind upholds.
- To uphold the spirit of social responsibility and accountability in line with the legislations, regulations and guidelines governing a company.

The COC & WE Policy is available on the Company's corporate website at https://evd-berhad.com.

7. Anti-Bribery and Anti-Corruption Policy

The Group adopted an Anti-Bribery and Anti-Corruption Policy which sets out the responsibilities of all employees of the Group and parties who have business dealings/relationships with the Group in observing and upholding zero-tolerance position on bribery and corruption.

The Anti-Bribery and Anti-Corruption Policy is available on the Company's corporate website at https://evd-berhad.com.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I – BOARD RESPONSIBILITIES (CONT'D)

8. Whistleblowing Policy

The Group has a Whistleblowing Policy in place to provide an avenue for all employees and associates of the Group to disclose any concerns about misconduct, wrongdoings, corruption and instances of fraud, waste, and/or abuse. The identity of the whistleblower will be kept confidential to the extent possible unless otherwise required by law.

All disclosure of an improper conduct shall be made in writing and emailed to the Chairperson of ARMC at whistleblowing@evd.com.my.

The Whistleblowing Policy is available on the Company's corporate website at https://evd-berhad.com.

9. Sustainability

The Board acknowledges the importance of maintaining a sustainability framework and policy as a good corporate citizen that promotes sustainable business practices that creates long-term value and at the same time ensuring the business operates responsibly with full accountability.

The Board has an overall oversight over sustainability strategies, priorities and targets, whilst the Executive Directors are responsible to continuously enhance the sustainability management framework and process to ensure effective implementation and execution of the ESG initiatives under their stewardship and leadership.

The details of the sustainability activities are set out in the Sustainability Statement on pages 15 to 31 of this Annual Report.

PART II – BOARD COMPOSITION

The Board acknowledges that having the right balance of talent with the required experience and skills set in its Board composition is critical in ensuring its effectiveness and its ability to discharge its fiduciary duties and responsibilities.

1. Board composition

As of 31 December 2025 and to the date of this statement, the Board comprises of nine (9) members, out of which, three (3) are Independent Non-Executive Directors, two (2) are Non-Independent Non-Executive Directors and four (4) are Executive Directors. The Board also has one (1) female Director. Therefore, the Board composition is in compliance with Rule 15.02(1) of the AMLR of Bursa Securities which requires at least one-third (1/3) of the Board comprising of Independent Directors and one (1) director being a female.

The composition of the Board is as follows:

Board of Directors	Designation
Dato' Sri Dr Shahril bin Mokhtar (Appointed on 1 February 2025)	Chairman, Independent Non-Executive Director
Datuk Wong Sak Kuan (Redesignated on 1 February 2025)	Non-Independent Non-Executive Director
Norhizam bin Abdul Kadir (Appointed on 2 September 2025)	Managing Director
Mah Seong Huak	Adviser / Executive Director
Wong Kok Sing	Executive Director
Ng Kam Sin (Appointed on 1 June 2025)	Executive Director
Lee Wai Fun	Non-Independent Non-Executive Director
Wong Koon Wai	Independent Non-Executive Director
Lim Wei Foong	Independent Non-Executive Director

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II – BOARD COMPOSITION (CONT'D)

1. Board composition (cont'd)

The Board members come from diverse background, each bringing with them a mix of qualifications covering engineering, technology, electronics, audit, accounting and business administration, whilst their collective skills and expertise include construction, trading, recycling and paper roll rewinding services, transportation and workshop, food and beverage, technology, electronics, sales and marketing, finance and accounting as well as administration and management.

The Independent Non-Executive Directors play a pivotal role in corporate accountability, which is reflected in their memberships of the various Board Committees and their attendance of meetings. The significant contributions of the Independent Non-Executive Directors in the decision-making process are evidenced in their participation as members of the various Board Committees. In addition, the Independent Non-Executive Directors ensure that matters and issues brought up to the Board are fully discussed and examined, taking into account the stakeholders' interests in the Group.

2. Tenure of Independent Directors

The Board Charter sets a maximum tenure in which an Independent Director can serve in the Board, provided the term shall not exceed a cumulative period of nine (9) years from the date of his or her first appointment as an Independent Director. However, if the Board intends to retain a Director who has served as an Independent Director of the Company for a cumulative term of more than nine (9) years, the Board must justify its decision and seek shareholders' approval through a two-tier voting process at a general meeting.

During the financial period under review, none of the Independent Directors of the Company has served the Company for a cumulative term of more than nine (9) years.

3. New board appointments

When appointing a Director, the Nomination Committee ("**NC**") and the Board will consider the cultural background, experience, skill, age, gender, competency, knowledge, integrity and potential contribution of the candidate, whilst Practice 5.5 of MCCG 2021 will also be given due consideration for boardroom diversity. The NC considers, evaluates and proposes to the Board any new board appointment, whether of executive or non-executive position. The NC recommends suitable candidate for appointment to the Board, the appointment of which will be decided upon by the Board as a whole to ensure a balanced mix of experience and expertise amongst its members. Subsequent thereto, the Board carries out its own assessment based on the recommendations made by the NC and determines the appointments to be made.

The NC is responsible for identifying and recommending suitable candidates for new appointments to the Board. The NC sets guiding principles and criteria required on candidates to ensure candidates possess the required core competencies, mix of skills, expertise and experience that they can bring to the Board. Any new nomination received will undergo an objective evaluation process. If deemed suitable, a recommendation will be put forward to the Board for further assessment and endorsement before the appointment is formally made.

The new Director is required to commit sufficient time to carry out his/her duties and responsibilities on the Board before accepting the appointment to the Board. The Director before accepting any new directorships in any other organisation or has significant commitment(s) outside the Company has to notify the Chairman of the Board and to indicate the commitment(s) required under such circumstances and whether the Director can continue to function effectively in the Board. In compliance with the provision of Board Charter and Rule 15.06 of the AMLR of Bursa Securities, all Directors of the Company do not hold more than five (5) directorships in listed companies at any one time.

During the financial period under review, the Board with the recommendation from the NC, had appointed three (3) new Directors namely Dato' Sri Dr Shahril bin Mokhtar, Encik Norhizam bin Abdul Kadir and Mr Ng Kam Sin.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II – BOARD COMPOSITION (CONT'D)

4. Re-election/Re-appointment of retiring Directors

In accordance with the Company's Constitution, one-third (1/3) of the Directors are required to retire from office at each Annual General Meeting ("**AGM**") and all Directors shall retire at least once in every three (3) years. The retiring Directors shall be eligible for re-election at the AGM. Directors who are newly appointed during the year must offer themselves to the shareholders for re-election at the next AGM following their appointment.

Any Director who is eligible for re-election and/or re-appointment will have to undergo the same evaluation process as a new appointment. The NC will evaluate the eligible Director's core competencies, time commitment, contributions made at Board and Board Committee meetings, performance and their ability to act in the best interest of the Company. The Board's recommendations on the re-election, re-appointment and the continuation in office of any retiring Director will be subject to shareholders' approval at the AGM.

5. Board Evaluation process

The performance of Independent Directors, are evaluated based on, amongst others, their attendance at the Board and Board Committee meetings, any additional roles and responsibilities assumed, adequacy of preparation, effective contributions and inputs made to the Board and Board Committee meetings and any other contributions made to the Board and Board Committee as a whole.

As for the performance evaluation of Executive Directors, their assessment will be benchmarked against key performance indicators and deliverables, amongst others, extent of achieving financial targets, strategic initiatives implemented, sustainability of the business, environmental and social objectives, regulatory and corporate compliance, business growth, shareholder value creation, organisation and succession planning and personal input to the role.

The NC together with the Remuneration Committee ("**RC**") are responsible to review and perform the following assessments:

a) Annual performance evaluation for Executive Directors and Independent Non-Executive Directors;
b) Effectiveness of the Board and Board Committees as a whole;
c) Annual performance of the ARMC;
d) Independence of the Independent Directors;
e) The re-election of retiring Directors pursuant to the Constitution of the Company;
f) Remuneration packages for Executive Directors; and
g) Directors' fees and benefits payable to Non-Executive Directors.

6. Board Diversity

The Board acknowledges that having diversity in its composition is critical in ensuring its effectiveness, competitiveness and adherence to the best corporate governance practices. A diverse Board will include and make use of differences in the age, skills, experience, cultural background, gender and ethnicity of its members to ensure effective governance and robust decision making by the Board.

The Board further recognises the challenges in achieving the right balance of diversity on the Board. Nevertheless, the Board and the NC will strive to work towards having more female Directors in the composition of the Board. The Board has established a Board Diversity Policy to ensure that through the NC, selection and appointment of new board members take into account the candidates from a wide variety of background, without discriminating on gender, age, ethnic, marital status and religion but on the required mix of skill, knowledge and professional experience which the new director should bring to the Company.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II – BOARD COMPOSITION (CONT'D)

7. Nomination Committee

As of 31 December 2025 and to the date of this statement, the composition of the NC is as follows:

a) Mr Lim Wei Foong – Chairman
b) Mr Wong Koon Wai – Member
c) Ms Lee Wai Fun – Member

Pursuant to the Terms of Reference of the NC, the responsibilities of the NC include but not limited to:

- Regularly review the succession planning for the Board and Senior Management by refreshing the structure, size and composition (including the skills, knowledge, experience and diversity) of the Board and organisation and make recommendations to the Board with regards to any changes.

- Based on the Fit and Proper Policy of the Group, to propose potential/new candidates to the Board to refresh the Board composition. The suitability of the candidates shall be assessed based on diversity of the Board, experience and competency, personal and financial integrity as well as several other aspects for consideration to ensure candidates are able to contribute to the Group effectively.

During FPE 2025, the NC has undertaken the following key activities:

- Reviewed the Directors who were due for re-election at the Company's Annual General Meeting and to determine whether or not to recommend their re-election.
- Assessed and recommended the appointment of new Chairman, as well as the redesignation of the former Chairman as a Non-Executive Director.
- Assessed and recommended new Directors for appointment by the Board.

8. Board meetings and proceedings

The Board targets to meet at least four (4) times a year. Additional and ad-hoc meetings maybe called for in between scheduled meetings as and when urgent and important decisions need to be made. The Board and Board Committee meetings are scheduled in advance to enable Directors to plan their commitments effectively.

The attendance of the Directors at the Board and Board Committee meetings during FPE 2025 were as follows:

	Number of meetings			
Names	Board	ARMC	NC	RC
Dato' Sri Dr Shahril bin Mokhtar (Appointed on 1 February 2025)	4/4	N/A	N/A	N/A
Datuk Wong Sak Kuan	7/7	N/A	N/A	N/A
Norhizam bin Abdul Kadir (Appointed on 2 September 2025)	1/1	N/A	N/A	N/A
Mah Seong Huak	7/7	N/A	N/A	N/A
Wong Kok Sing	7/7	N/A	N/A	N/A
Ng Kam Sin (Appointed on 1 June 2025)	2/2	N/A	N/A	N/A
Lee Wai Fun	7/7	6/6	*	*
Wong Koon Wai	7/7	6/6	*	*
Lim Wei Foong	7/7	6/6	*	*

Note:
** No meeting was held during FPE 2025.*

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II – BOARD COMPOSITION (CONT'D)

8. Board meetings and proceedings (cont'd)

All Directors have attended more than 50% of the total board meetings held during FPE 2025 and fulfilled the minimum requirement stipulated in the AMLR of Bursa Securities.

Given the above attendance at the Board and Board Committee meetings, the Board is satisfied with the level of participation and time commitment given by the Directors towards fulfilling their fiduciary duties and responsibilities.

9. Directors' trainings

The Board acknowledges their duty to undergo appropriate continuing education programmes to equip themselves with the necessary knowledge so that they can discharge their duties and responsibilities effectively. Such education, training and learning programmes can take the form of talks, online tools, reading materials, briefings, workshops and seminars by subject matter experts.

During FPE 2025, the Directors have attended the following training programmes and seminars:

Board of Directors	Title of Programmes/Seminars attended
Dato' Sri Dr Shahril bin Mokhtar	• Mandatory Accreditation Programme Part II: Leading for Impact
Datuk Wong Sak Kuan	• Mandatory Accreditation Programme Part II: Leading for Impact • Moving Your MACC Act Section 17A Programme – Enhancement to the 2nd Level
Norhizam bin Abdul Kadir	• Mandatory Accreditation Programme
Mah Seong Huak	• Mandatory Accreditation Programme Part II: Leading for Impact • Board Simulation – Balancing Risks & Opportunity in Sustainability Leadership
Wong Kok Sing	• Mastering Extension of Time/ Variation Order (E.O.T/V.O) for the Construction Industry • Mandatory Accreditation Programme Part II: Leading for Impact • Smart Building Conference 5.0 – "for the People & the Planet".
Ng Kam Sin	• Mandatory Accreditation Programme
Lee Wai Fun	• Mandatory Accreditation Programme Part II: Leading for Impact
Wong Koon Wai	• Strategic Oversight in Strategy Implementation: Getting Execution Right at the Board Level Programme
Lim Wei Foong	• Mandatory Accreditation Programme Part II: Leading for Impact

Part III – REMUNERATION

The Board delegated the responsibility of overseeing and recommending the remuneration of Directors and Senior Management to the RC in line with the Remuneration Policy that was established. The policy was set up to attract, reward and retain qualified Directors and Senior Management of the calibre required to run and manage the Company successfully and create value for shareholders and other stakeholders.

The RC will review and recommend if appropriate, the remuneration packages of the Directors, which will be commensurate with their experience, contribution and commitment in discharging their responsibilities, taking into consideration the Group's performance. The remuneration packages will be tabled to the Board for further deliberation and approval. Each Director shall abstain from the deliberation and voting on matters pertaining to their own remuneration.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part III – REMUNERATION (CONT'D)

The details of the remuneration of the Non-Executive Directors of the Company and the Group on a named basis for FPE 31 December 2025 are as below:

Non-Executive Directors Group / Company Names	Fees (RM)	Salaries (RM)	Benefits in kind (RM)	Allowances (RM)	Bonus (RM)	Total (RM)
Dato' Sri Dr Shahril bin Mokhtar (Appointed on 1 February 2025)	198,000	-	-	-	-	198,000
Datuk Wong Sak Kuan	54,000	-	-	-	-	54,000
Lee Wai Fun	54,000	-	-	-	-	54,000
Wong Koon Wai	54,000	-	-	-	-	54,000
Lim Wei Foong	54,000	-	-	-	-	54,000

Due to confidentiality, staff poaching by competitor and conflict between staff, the Company has not disclosed the remuneration of Executive Directors and Senior Management on a named basis according to Practice 8.2 of MCCG 2021 as the Board is of the view that such disclosure maybe detrimental to its business interest, given the industry's competitiveness.

The remuneration of Executive Directors and Senior Management has been arrived at after careful consideration following a detailed and diligent evaluation process by the RC taking into consideration their experience, contribution and commitment in discharging their responsibilities and the financial performance of the Company. Their remuneration packages recommended are competitive and commensurate with the roles and responsibilities they assumed.

The Board has however opted for and adopted an alternative disclosure, by disclosing the Executive Directors and Senior Management's remuneration in bands of RM50,000.00 on an unnamed basis below:

	Group No. of Key Senior Management Officer
RM150,001.00 to RM200,000.00	1
RM200,001.00 to RM250,000.00	1
RM300,001.00 to RM350,000.00	1
RM600,001.00 to RM650,000.00	1
RM1,150,001.00 to RM1,200,000.00	1

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

PART I – ARMC

As of 31 December 2025 and to the date of this statement, the ARMC comprises of two (2) Independent Non-Executive Directors and one (1) Non-Independent Non-Executive Director. The present composition fulfils Rule 15.09 of the AMLR of Bursa Securities requiring all committee members to be Non-Executive Directors with a majority being Independent Directors.

Mr Wong Koon Wai, who is a member of the Malaysian Institute of Accountants (MIA), chairs the ARMC. He and other members of the ARMC are financially literate, have extensive business experience, and brings with them the skillsets that allow the ARMC to effectively discharge their duties and responsibilities in accordance with the Terms of Reference of the ARMC. Mr Wong Koon Wai does not chair the Board.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

PART I – ARMC (CONT'D)

The profile of the ARMC are disclosed on pages 35 to 36 of the Annual Report. Their composition, roles, responsibilities and activities are further elaborated and explained in detail in the ARMC Report on pages 53 to 55 of this Annual Report.

The Group has the following processes in place for effective audit and risk management.

Audit and accountability

Integrity of financial statements

The ARMC assists the Board to review the quarterly announcements and annual financial statements. The review relies on representations made by the Management team to the ARMC that there is proper maintenance of financial records, the financial statements prepared are complete and accurate applying consistent accounting policies, supported by reasonably prudent judgment and estimates and are in accordance with the applicable financial reporting standards.

Systems of internal controls

The ARMC also relies on assurances provided by the Management team to the ARMC that adequate systems of internal controls are in place and are complied with and operating as intended and work carried out by the Internal and External Auditors where applicable and corroborating results obtained.

External auditors

The Board has established a transparent and good professional working relationship with the External Auditors. Such a relationship allows the Board to seek professional advice on matters relating to compliance and corporate governance. The ARMC has full and unhindered access to the External Auditors, who, in turn, have access at all times to the ARMC Chair.

The ARMC places great emphasis on the objectivity and independence of the External Auditors in providing transparent reports to the Board and shareholders. Any matters concerning the new appointment, re-appointment, resignation or dismissal of External Auditors falls under the purview of the ARMC.

The independence of External Auditors is evaluated annually through a structured evaluation process. The nature and extent of non-audit services provided by External Auditors will be scrutinised to ensure their independence and objectivity is not impaired. Upon satisfactory evaluation, a recommendation will be made to the Board for their re-appointment upon which shareholders' approval will be sought at the AGM of the Company.

In complying with the ARMC Terms of Reference, none of the members of the ARMC and/or Board is a former partner of the external audit firm which acts as the External Auditors of the Company. The Board has no intention presently to appoint any former partner as a member of the ARMC and/or Board.

Related Party Transactions and Recurrent Related Party Transactions

The Company has in place a Related Party Transactions / Recurrent Related Party Transactions Policy to govern such transactions. In addition, procedures, guidelines and internal controls have been put in place to ensure related party transactions including recurrent related party transactions are entered into on normal arms' length commercial terms that are no more favourable to the transacting party than those generally available to any third party and are not to the detriment of the Company's minority shareholders.

Conflict of interest

In situation of any conflict or deemed conflict of interest in any particular Related Party Transaction whereby it involves any member of the ARMC and/or Board, he or she shall declare his or her interest in the transaction and will refrain from any deliberation and abstain from voting on the matter.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

PART II – RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

Risk Management

The Board is fully committed to implement and maintain a sound and effective risk management system, so that the Board can have reasonable assurance that, should an adverse event or situation arise in the foreseeable future that may impact the Group's business, such risk of an event happening can be mitigated and managed. Whilst the Board sets the overall risk appetite in which the Group operates in, the Board is also cognisant that identification, evaluation and management of significant risks faced by the Group are ongoing and evolving constantly as business conditions change.

The ARMC has the delegated responsibility from the Board to review the adequacy and effectiveness of the risk management framework and system. The ARMC's key responsibilities from risk management perspective is to review the risks identified, perform risk oversight and guide the business units in their mitigation and management plans and reporting to the Board.

The Board has adopted the Group Risk Policy in line with ISO 9001:2015 Quality Procedure for Risk Management as a process for identifying, assessing and managing significant risks that may adversely affect its businesses, operating results, cash flows and financial conditions that may impact the achievement of the Group.

Management has primary responsibility for assisting the Board in identifying, assessing, monitoring, reporting and developing policies and actions that can minimise or mitigate key business risks to the Group. The Group Risk Policy is in line with the overall Group's strategic business objectives and identifying key critical business risks that may impact the business and establish appropriate corrective actions that can be implemented so that such risks can be mitigated on a timely manner.

Internal audit

Maintaining a conducive and strong system of internal control is paramount. The Board has appointed an independent consulting firm, namely GovernanceAdvisory.com Sdn. Bhd. to review the adequacy and integrity of its internal control system to achieve an effective control.

The internal audit function is independent from the activities and operations of the Group. The Internal Auditors work alongside the ARMC to provide reasonable assurance that the system of internal controls is effective and is functioning as intended. The Internal Auditors report directly to the ARMC to ensure issues highlighted are addressed independently, objectively and in an unbiased manner without any undue influence from Management.

The ARMC is empowered and have the authority of the Board to review any matters concerning the appointment, re-appointment, resignation or dismissal of the Internal Auditors as well as to review and evaluate factors relating to the independence of the Internal Auditors.

The Statement on Risk Management and Internal Control as set out on pages 50 to 52 of this Annual Report further highlights the Risk Management and Internal Control environment of the Group. The Board maintains a continuing commitment to strengthening the Group's internal control environment and processes.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

PART I – ENGAGEMENT WITH STAKEHOLDERS

The Board recognises the importance of keeping shareholders well informed on the Group's financial performance and position. By providing accurate and valuable insights, it allows shareholders to make informed decisions with respect to the business of the Group. The Board is committed and endeavours to make timely and transparent disclosures of material matters that triggers the release of a public announcement immediately.

The Company leverages on Annual Reports, quarterly announcements and general meetings as primary tool / platform, where shareholders can access and be kept abreast of the Group's progress and development. The Company's corporate website at https://evd-berhad.com also serves as one of the most convenient avenues for shareholders and members of the public to gain access to corporate information, Board Charters, Terms of References, policies, announcements, news and events relating to the Group.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

PART II – CONDUCT OF GENERAL MEETINGS

The general meetings serve as the principal avenue for shareholders to engage the Board and Management in a constructive two-way dialogue. Shareholders are encouraged to actively participate during the general meetings by raising questions and providing feedbacks to the Board and Management team.

During the FPE 2025, the Company had successfully convened its Fourth AGM ("**4th AGM**") and an Extraordinary General Meeting ("**EGM**") conducted on a virtual basis through online meeting platform of Securities Services e-Portal ("**SS e-Portal**"). The shareholders participated the said general meetings online and voted electronically using the SS e-Portal. Meanwhile, shareholders and proxies of the Company were also able to submit their questions electronically via the virtual event platform during the said general meetings.

The Notice convening the 4th AGM was issued to shareholders on 30 October 2024, which was more than 28 days prior to the 4th AGM date. For the EGM held on 15 July 2024 seeking shareholders' approval on an ordinary resolution, the notice convening the EGM was issued to shareholders at least 14 days prior to EGM, within the stipulated timeframe under the law and/or Constitution of the Company.

The summary of the key matters discussed at the 4th AGM and the aforesaid EGM, coupled with the summary of Q & A dialogues, had been published on the Company's website at https:// evd-berhad.com for the shareholders' information.

The Company will convene its Fifth AGM ("**5th AGM**") on 25 June 2026. The Notice convening the 5th AGM will be emailed and dispatched to all shareholders on 30 April 2026, a minimum 28 days' notice period before the AGM to provide shareholders with sufficient time to go through the Annual Report and make the necessary attendance and voting arrangements.

The 5th AGM will be conducted physically, enabling shareholders to attend and participate in person. This mode of meeting provides shareholders with the opportunity to engage directly with the Board and Management, including raising questions and expressing their views, and facilitates voting on-site during the meeting.

Any shareholders who are unable to attend the meeting in person, will be encouraged to exercise their voting rights by appointing any person or the Chairman of the meeting as his or her proxy to attend, participate, speak and vote in his or her stead.

STATEMENT BY THE BOARD ON CORPORATE GOVERNANCE OVERVIEW STATEMENT

This statement is prepared in compliance with Rule 15.25 of the AMLR of Bursa Securities and should be read together with the CG Report 2025 of the Company, which is available on the Company's website at https://evd-berhad.com.

The Company shall continue to strive for high standards of corporate governance throughout the Group, and the highest level of integrity and ethical standards in all of its business dealings. The Company has in all material aspects, satisfactory complied with the principles and practices set out in MCCG 2021, except for the departures set out in the CG Report 2025.

This statement was approved by the Board of Directors on 24 April 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors ("**the Board**") is pleased to present the Statement on Risk Management and Internal Control of the Group for the financial period from 1 July 2024 to 31 December 2025 for inclusion in the Company's Annual Report. This Statement is prepared pursuant to Rule 15.26(b) of the ACE Market Listing Requirements ("**AMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**"), Guidance Note 11 of the Listing Requirements and is guided by the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers ("**SORMIC Guide 2025**").

This Statement outlines the key elements of risk management and internal control systems within the Group for the financial period under review.

BOARD OF DIRECTORS' RESPONSIBILITY

The Board of EVD Berhad acknowledges the importance of having a sound and effective risk management and internal control systems as best practices to enhance good corporate governance.

The Board is ultimately responsible for the Group's risk management and internal control system which includes the establishment of an appropriate control environment and assessment as well as reviewing its adequacy and integrity. The Board has delegated the responsibility for reviewing adequacy and effectiveness of the risk management and internal control systems to the Audit and Risk Management Committee ("**ARMC**").

The Board is aware that the risk management assessment and internal control systems are designed to manage the Group's risks within an acceptable risk appetite, rather than eliminate the risks of failure to achieve corporate objectives. The system, by its nature, can only provide reasonable assurance, and not absolute assurance against any material misstatement of financial information and records or against financial losses, errors or fraud.

The Board has adopted the Group Risk Policy in line with ISO 9001:2015 Quality Procedure for Risk Management as a process for identifying, assessing and managing significant risks that may adversely affect its businesses, operating results, cash flows and financial conditions that may impact the achievement by the Group.

Management has primary responsibility for assisting the Board in identifying, assessing, monitoring, reporting and developing policies and actions that can minimise or mitigate key business risks to the Group. This policy is in line with the overall Group's strategic business objectives and identifying key critical business risks that may impact the business and establish appropriate corrective actions that can be implemented so that such risks can be mitigated on a timely manner.

PRINCIPAL RISKS

The principal risks identified during the financial period under review relate primarily to the following:

Principal Risk	Description	Mitigation Measures
Customer Concentration Risk	Dependence on key customers may expose the Group to revenue volatility arising from changes in customer demand or contract arrangements.	Ongoing customer engagement and efforts to broaden the customer base.
Market Demand Risk	Fluctuations in market demand and economic conditions may affect sales volumes and operational performance.	Continuous monitoring of market conditions and flexible operational planning.
Raw Material Price Risk	Volatility in the prices of raw materials may impact production costs and profit margins.	Close monitoring of material costs and operational cost optimisation.
Operational Risk	Production disruptions, equipment failures or quality issues may affect product delivery and customer satisfaction.	Preventive maintenance programmes and adherence to quality control procedures.

PRINCIPAL RISKS (CONT'D)

The principal risks identified during the financial period under review relate primarily to the following (cont'd):

Principal Risk	Description	Mitigation Measures
Supply Chain Risk	Disruptions in the supply of materials or components may affect production schedules.	Supplier performance monitoring and inventory planning.
Human Capital Risk	The Group's operations depend on the availability and retention of skilled personnel.	Employee training, development and retention initiatives.
Regulatory and Compliance Risk	Non-compliance with regulatory requirements may result in financial penalties or reputational impact.	Implementation of internal policies, compliance monitoring and periodic internal audits.

The identified risks are monitored by the respective key management and reviewed periodically by the ARMC to ensure that mitigation measures remain effective.

Emerging Risks

The Group recognises that the business environment continues to evolve and may give rise to new or emerging risks. These may include changes in economic conditions, technological developments within the industry, evolving regulatory requirements and potential disruptions to supply chains.

Management periodically monitors such developments as part of the Group's risk management process and evaluates their potential impact on the Group's operations. Where necessary, appropriate mitigation strategies will be developed to ensure that the Group remains resilient in responding to emerging challenges.

KEY ELEMENTS OF THE INTERNAL CONTROL PROCESS

Maintaining a conducive and strong system of internal control is paramount. The Board has appointed an independent consulting firm, GovernanceAdvisory.com Sdn. Bhd. to review the adequacy and integrity of its internal control system to achieve an effective control.

The internal audit function is independent from the activities and operation of the Group. The Internal Auditor reports directly to the ARMC and is free from any relationships or conflict of interest which could impair their independence and objectivity. The ARMC is entrusted by the Board to ensure the effectiveness of the Group Internal Control systems and has the authority of the Board to review matters concerning the appointment, re-appointment, resignation and dismissal of the Internal Auditor as well as to review and evaluate factors relating to the independence of Internal Auditor.

In the financial period under review, the Internal Auditor has carried out the internal audit review based on the approved internal audit plan. The internal audit reports were presented to the ARMC.

In summary, the Board and Management continuously maintain the existing system control and has put in place the best practice to ensure the internal controls are adequate and effective.

The other key elements of the Group's internal control system are as follows:

- **The Board and ARMC**

  The Board and the ARMC meet at least four (4) times annually, with additional meetings to be convened whenever necessary to ensure that the Directors maintain full and effective control on all significant financial, operational and governance matters.

KEY ELEMENTS OF THE INTERNAL CONTROL PROCESS (CONT'D)

The other key elements of the Group's internal control system are as follows (cont'd):

- **Organisation Structure and Authorisation Procedures**

  The Group has a formally defined organisation structure that sets out lines of accountability. The delegation of authority is documented and sets out the decisions that need to be taken and the appropriate authority levels of management, including matters that require the Board's approval. Key financial and procurement functions of the Group require authorisation from the relevant level of management.

- **Monitoring and Review**

  Management accounts containing key financial results and operational performance are presented to the Management for monitoring and review. The quarterly financial statements are presented to the ARMC for review, consideration and recommendation to the Board for approval.

- **Anti-Bribery and Corruption Policy**

  The Group has adopted an Anti-Bribery and Corruption Policy in conjunction with the implementation of Section 17A of the Malaysian Anti-Corruption Commission (Amendment) Act 2018 which came into effect on 1 June 2020. The Anti-Bribery and Corruption Policy is applicable to all Directors and employees of the Group and any third parties associated with the Group. This represents the Group's effort in preventing the occurrence of bribery and corrupt practices in relation to the businesses of the Group.

- **Whistleblowing Policy**

  The Group has established a Whistleblowing Policy to facilitate the Group in achieving its aim to prevent improper conduct and provides a safe avenue for employees and external parties to disclose any improper conduct without fear of adverse or detrimental action for disclosing such conduct, provided that the disclosure is made in good faith. A copy of the policy is made available on the Company's website.

ASSURANCE FROM THE MANAGEMENT

The Board has received assurance from the Managing Director and Executive Director that the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control system of the Group.

REVIEW OF THE STATEMENT BY THE EXTERNAL AUDITORS

Pursuant to Rule 15.23 of the AMLR of Bursa Securities, the External Auditors have reviewed this Statement on Risk Management and Internal Control for inclusion in this Annual Report. Their reviews were performed in accordance with Audit and Assurance Practice Guide 3 (AAPG3): Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report issued by the Malaysian Institute of Accountants. Based on their review, nothing has come to their attention that causes them to believe that this Statement is not prepared, in all material respects, in accordance with the disclosures required to be set out by section 7 of the SORMIC GUIDE 2025, nor is factually inaccurate.

CONCLUSION

Based on the risk management framework and system of internal controls maintained by the Group, as well as the assurance provided to the Board by the Management that the Group's risk management and internal control system have been operating adequately and effectively, in all material aspects, during the financial period under review and up to date of this Statement. The Board will continue to take appropriate and necessary measures to monitor and improve the Group's risk management and internal control systems to enhance the Group's mission of good corporate governance practices.

This Statement on Risk Management and Internal Control was approved by the Board on 24 April 2026.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

INTRODUCTION

The Board is pleased to present the Audit and Risk Management Committee ("**ARMC**") Report for the financial period from 1 July 2024 to 31 December 2025 ("**FPE 2025**"). This report outlines the activities held for the FPE 2025 in compliance with Rule 15.15 of the ACE Market Listing Requirements ("**AMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**").

COMPOSITION AND MEETINGS

As of 31 December 2025, the ARMC comprised of three (3) members, all of whom are Non-Executive Directors with majority of them being Independent Directors, in compliance with the requirements of Rule 15.09(1)(a) and (b) of the AMLR of Bursa Securities.

The Chairperson of the ARMC, Mr Wong Koon Wai, together with Ms Lee Wai Fun, are a member of the Malaysian Institute of Accountants (MIA). Hence, the Company complies with Rule 15.09(1)(c)(i) of the AMLR of Bursa Securities. Mr Wong Koon Wai is not the Chairman of the Board, which is in line with Practice 9.1 under the Malaysian Code on Corporate Governance 2021 (MCCG 2021). The ARMC also meets the requirement where the Chairperson must be an independent director.

During the FPE 2025, the ARMC held a total of six (6) meetings. The composition of the ARMC and the attendance record of its members during FPE 2025 are as follows:

Members	Designation (Directorship)	Meetings attended
Wong Koon Wai	Chairperson *(Independent Non-Executive Director)*	6/6
Lim Wei Foong	Member *(Independent Non-Executive Director)*	6/6
Lee Wai Fun	Member *(Non-Independent Non-Executive Director)*	6/6

The Chairperson and members of the ARMC are financially literate, have extensive business experience, and brings with them the skill sets that allow the ARMC to effectively discharge their duties and responsibilities. The Board via the Nomination Committee would assess the composition and performance of the ARMC annually as part of its assessment of the effectiveness of the Board and Board Committees.

The Terms of Reference of the ARMC that sets out the duties and responsibilities of the ARMC can be accessible at the Company's corporate website at https://evd-berhad.com.

The Company Secretary and/or their representatives attended all the ARMC meetings during the FPE 2025. The Executive Director(s) and the Head of Finance are generally invited to attend all the meetings whilst the Internal and External Auditors were present by invitation at certain meetings that were relevant to them.

SUMMARY ACTIVITIES OF THE AUDIT AND RISK MANAGEMENT COMMITTEE DURING THE FINANCIAL PERIOD

The summary of activities undertaken by the ARMC during FPE 2025, amongst others, included the following:

1. Financial Reporting

(a) Reviewed the quarterly financial results of the Group and reports pertaining thereto for the quarters ended 30 June 2024, 30 September 2024, 31 December 2024, 31 March 2025, 30 June 2025 and 30 September 2025 and made recommendations to the Board for approval of the same.

(b) Reviewed the Audited Financial Statements of the Company and the Group for the FPE 30 June 2024 and recommended the same for the Board's approval.

2. Oversight of External Auditors

(a) Reviewed and deliberated the Audit Planning Memorandum submitted by the External Auditors covering inter-alia their Audit Plan for FPE 2025 outlining their audit strategy, approach, areas of audit emphasis and proposed fees for FPE 2025's statutory audit.

SUMMARY ACTIVITIES OF THE AUDIT AND RISK MANAGEMENT COMMITTEE DURING THE FINANCIAL PERIOD (CONT'D)

2. Oversight of External Auditors (cont'd)

(b) Discussed with the External Auditors on audit issues, audit reports and the management representation letters including Management's responses.

(c) Reviewed the fees of External Auditors for FPE 30 June 2024 for the Board's approval.

(d) Reviewed and assessed the suitability, independence, expertise and performance of the External Auditors prior to the recommendation to the Board on their appointment and remuneration.

(e) Received updates from the External Auditors pertaining to the key developments in accounting standards and amendments to the Malaysian Financial Reporting Standards.

3. Oversight Internal Auditors and internal audit function

(a) Reviewed and adopted the Internal Audit Plan for year 2025.

(b) Reviewed the internal audit reports containing findings on areas of concern and recommendations highlighted by the Internal Audit Function for improvements on the identified weaknesses and the Management responses thereto.

(c) Carried out evaluation on the internal audit function and was satisfied with the Internal Auditors' performance.

4. Related Party Transactions ("RPTs") and Recurrent Related Party Transactions ("RRPTs")

(a) Reviewed the RPTs and RRPTs of the Company and its subsidiaries for FPE 2025 to ensure that the transactions are in the best interest of the Group, fair, reasonable and on normal commercial terms not detrimental to the interest of the minority shareholders.

5. Others

(a) Reviewed the ARMC Report and Statement on Risk Management and Internal Control for inclusion in the Annual Report 2024 prior to the submission to the Board for approval.

(b) Reviewed any potential conflict of interest situations that may arise and the measures taken to mitigate any potential conflict of interest (COI). During FPE 2025, there were no COI situation reported.

(c) Reviewed any whistleblowing incidents. During FPE 2025, there were no whistleblowing incidents reported.

RISK MANAGEMENT & INTERNAL CONTROL

The Board is aware of its overall responsibility in maintaining a sound system of internal controls, which covers not only financial reports, but also operational and compliance records, as well as risk management.

The internal control system is designed to identify the risks to which the Group is exposed and mitigate the impacts thereof to meet the particular needs of the Group. The system will not provide absolute assurance against any material misstatement or loss.

Significant business risks faced by the Group are identified and evaluated and consideration is given on the potential impact of achieving the business objectives. This includes examining principal business risks in critical areas, assessing the likelihood of material exposures and identifying the measures taken to mitigate, avoid or eliminate these risks.

INTERNAL AUDIT FUNCTION

The Group has outsourced its internal audit function to GovernanceAdvisory.com Sdn. Bhd. ("**Internal Auditors**"), an independent firm of Internal Auditors that reports directly to the ARMC. Its primary responsibility is to provide independent and objective assessment of the adequacy and effectiveness of the risk management, internal control and governance processes established within the Group.

During the FPE 2025, the Internal Auditors had successfully conducted the audit in the areas of Purchasing Management of EV-Dynamic Sdn. Bhd.

The total costs incurred for the outsourcing of the internal audit function for FPE 2025 amounted to RM16,000.

ADDITIONAL COMPLIANCE INFORMATION

1. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSAL

The Company has received the proceeds of the special issue of shares in August 2024.

The gross proceeds arising from the special issue of shares amounting to RM0.757 million and the status of the utilisation of the proceeds as at 31 December 2025 were as follows:

	Proposed Utilisation RM'000	Actual Utilisation RM'000	Unutilised proceeds RM'000	Time frame for utilisation of proceeds
Working capital for Group	733	733	-	Within 12 months
Estimated expenses in relation to the Special Issue of Shares	24	24	-	Immediate
Total	**757**	**757**	**-**	

Save as disclosed above, there were no corporate proposals or exercises carried out during the financial period under review to raise proceeds.

2. AUDIT FEES AND NON-AUDIT FEES PAID TO EXTERNAL AUDITORS

The amount of audit and non-audit fee incurred for services rendered to the Company and the Group by TGS TW PLT ("TGS"), the external auditors of the Company, and/or a firm or corporation affiliated to TGS, during the financial period from 1 July 2024 to 31 December 2025 ("FPE 2025") were as follows:

	The Group RM'000	The Company RM'000
Audit fees	236	65
Non-Audit fees	5	5
Total	**241**	**70**

3. EMPLOYEE SHARE OPTION SCHEME ("ESOS")

The ESOS involves the granting of ESOS Option to all the Eligible Persons, which shall entitle the Eligible Persons to subscribe for new EVD Shares at a pre-determined price in accordance with the by-laws. The maximum number of new EVD Shares to be issued pursuant to the exercise of the ESOS Options that may be granted under the ESOS shall not exceed fifteen percent (15%) of the total number of issued shares of EVD (excluding treasury shares) at any one time throughout the tenure of the ESOS.

The Company has announced that pursuant to Rule 6.44(1) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, the effective date for the implementation of the ESOS has been fixed on 29 August 2022, being the date of full compliance of the ESOS for a period of five (5) years until 28 July 2027 with the option to extend for a further of five (5) years.

During the FPE 2025, the Company has not granted any ESOS option to any Eligible Persons.

4. MATERIAL CONTRACTS INVOLVING THE INTEREST OF THE DIRECTORS AND MAJOR SHAREHOLDERS

There were no material contracts entered into by the Company and its subsidiaries involving Directors' and major shareholders' interests during the FPE 2025.

5. CONTRACT RELATING TO LOANS

There were no contracts relating to loans by the Company and its subsidiaries involving the interest of Directors and major shareholders during the FPE 2025.

6. RECURRENT RELATED PARTY TRANSACTIONS ("RRPTs") OF A REVENUE OR TRADING NATURE

The aggregate value of RRPTs made during the financial period are disclosed in Note 32 to the audited financial statements for the FPE 2025.

7. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Rule 9.25A of the ACE Market Listing Requirements, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(a) Group Total Income and Total Assets

Total Income	Remarks	Group 2025 (RM)	Group 2024 (RM)
Revenue		67,022,407	63,139,014
Other Income		1,179,607	2,143,900
Interest/Finance income		458,564	740,601
Total		**68,660,578**	**66,023,515**
Total Assets		**147,693,147**	**177,675,674**

(b) Business Activities

Shariah Non-Compliant Activities	Remarks	Group 2025 (RM)	Group 2024 (RM)
Interest income		458,551	740,552
Total		**458,551**	**740,552**

(c) Component of Financial Position

(i) Cash Component

Islamic Account/Instruments	Remarks	Group 2025 (RM)	Group 2024 (RM)
Cash and bank balances (exclude cash in hand)		73,801	49,933
Cash in hand (to be placed under Islamic Account/ Instruments only)		33,836	48,674
Total Cash		**107,637**	**98,607**

7. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (CONT'D)

(c) Component of Financial Position (cont'd)

(i) Cash Component (cont'd)

Conventional Account/Instruments	Remarks	Group 2025 (RM)	Group 2024 (RM)
Cash and bank balances (exclude cash in hand)		10,413,429	3,966,778
Deposits with licensed bank		13,403,849	17,075,433
Total Cash		**23,817,278**	**21,042,211**

(ii) Debt Component

Islamic Financing	Remarks	Group 2025 (RM)	Group 2024 (RM)
Current			
Banker's acceptances		-	1,043,197
Non-Current		-	-
Total Financing		-	1,043,197

Conventional Borrowing	Remarks	Group 2025 (RM)	Group 2024 (RM)
Current			
Bank overdrafts		-	12,590,213
Invoice financing		446,718	1,664,294
Term loans		6,480,004	-
Hire purchase payables		450,000	163,603
Non-Current		-	-
Total Debt		**7,376,722**	**14,418,110**

STATEMENT ON DIRECTORS' RESPONSIBILITY

FOR PREPARING THE AUDITED FINANCIAL STATEMENTS

The Directors are required by the Companies Act 2016 ("**the Act**") to prepare the financial statements for each financial year which have been made out in accordance with applicable Malaysian Financial Reporting Standards, the IFRS Accounting Standards and the requirements of the Act in Malaysia.

The Directors are responsible to ensure that the financial statements give a true and fair view of the state of affairs of the Group and of the Company at the end of the financial year, and of the results and cash flows of the Group and of the Company for the financial year.

In preparing the financial statements for the financial period from 1 July 2024 to 31 December 2025, the Directors have:

(a) adopted appropriate accounting policies and applied them consistently;
(b) made judgements and estimates that are reasonable and prudent;
(c) ensure that all applicable accounting standards have been followed; and
(d) prepared the financial statements on a going concern basis.

The Directors are responsible to ensure that the Group and the Company keep accounting records which disclose the financial position of the Group and of the Company with reasonable accuracy, enabling them to ensure that the financial statements comply with the Act.

The Directors are responsible for taking such steps as are reasonably open to them to safeguard the assets of the Group and of the Company, and to detect and prevent fraud and other irregularities.

This Statement on Directors' Responsibility for preparing the audited financial statements is approved by the Board of Directors on 24 April 2026.

FINANCIAL STATEMENTS

EVD BERHAD
(Incorporated in Malaysia)

DIRECTORS' REPORT

The Directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial period from 1 July 2024 to 31 December 2025.

Principal activities

The principal activity of the Company is investment holding. The principal activities of its subsidiaries are disclosed in Note 5 to the financial statements.

There have been no significant changes in the nature of these activities of the Company and of its subsidiaries during the financial period.

Change of financial year end

The financial year end of the Company has changed from 30 June to 31 December. Accordingly, the current financial statements are prepared for a period of eighteen months from 1 July 2024 to 31 December 2025.

Financial results

	Group RM	Company RM
Loss for the financial period	14,929,690	1,048,436
Attributable to:		
Owners of the Company	14,803,385	1,048,436
Non-controlling interests	126,305	-
	14,929,690	1,048,436

Reserves and provisions

There were no material transfers to or from reserves or provisions during the financial period other than as disclosed in the financial statements.

Dividends

There were no dividends proposed, declared or paid by the Company since the end of the previous financial period. The Board of Directors does not recommend any dividend in respect of the current financial period.

Issue of shares and debentures

During the financial period, the Company issued 8,710,700 new ordinary shares from the conversion of RCPS at conversion price of RM0.10 per RCPS for total consideration of RM871,070.

In addition, the Company issued 6,582,100 new ordinary shares from the exercise of private placement at an issue price of RM0.115 per share for a total consideration of RM756,942.

The new ordinary shares issued during the financial period shall rank pari passu in all respects with the existing shares of the Company.

There was no issuance of debentures during the financial period.

Warrant 2022/2029

On 21 June 2022 ("Entitlement Date"), the Company exchanged all the warrants in IDimension Consolidated Sdn. Bhd. ("ICB") with new warrants in the Company on the basis of one (1) warrant of the Company for every one (1) existing ICB warrant held on the Entitlement Date pursuant to the securities exchange.

The Warrants are constituted by the Deed Poll dated 28 April 2022.

The salient features of the Warrants are as follows:

(a) the exercise price of the Warrant has been fixed at RM0.10 per Warrant, subject to further adjustment (where applicable) in accordance with the provisions of the Deed Poll for the Warrant;

(b) the Warrant may be exercised 7 years commencing from and inclusive of the date of first issue of Warrant; and

(c) the new shares to be issued pursuant to the exercise of the Warrant shall, upon allotment and issue, rank equally in all respects with the existing ordinary shares of the Company in issue except they will not be entitled to any dividends, rights, allotments and/or other distribution, the entitlement date of which is before the allotment and issuance of the new shares.

Movement in the Warrants thereof are as follows:

	Number of warrants			
	At 1.7.2024	**Exercised**	**Expired**	**At 31.12.2025**
Warrants	86,474,336	-	-	86,474,336

Options granted over unissued shares

No options were granted to any person to take up unissued shares of the Company during the financial period.

Directors

The Directors in office during the financial period until the date of this report are:

Mah Seong Huak*
Wong Kok Sing*
Datuk Wong Sak Kuan
Lee Wai Fun
Lim Wei Foong
Wong Koon Wai
Dato' Sri Dr Shahril Bin Mokhtar (Appointed on 1.2.2025)
Ng Kam Sin (Appointed on 1.6.2025)
Norhizam Bin Abdul Kadir (Appointed on 2.9.2025)

The Directors who held office in the subsidiaries (excluding Directors who are also Directors of the Company) during the financial period up to the date of this report:

Sabapathy Ravindranath Vijay
Gan Yen Ling (Resigned on 30.9.2024)

* Directors of the Company and of its subsidiaries

The information required to be disclosed pursuant to Section 253 of the Companies Act 2016 in Malaysia is deemed incorporated herein by such reference to the financial statements of the respective subsidiaries and made a part hereof.

Directors' interest in shares and warrants

The interest and deemed interest in the shares and warrants of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial period end according to the Register of Directors' Shareholdings are as follows:

	Number of ordinary shares			
	At 1.7.2024	**Bought**	**(Sold)**	**At 31.12.2025**
Company				
Direct Interests				
Mah Seong Huak	113,500,001	-	(50,000,000)	63,500,001
Datuk Wong Sak Kuan	26,483,333	102,966,668	-	129,450,001
Ng Kam Sin	75,000	-	-	75,000
Indirect Interest				
Mah Seong Huak*	13,000,000	-	(13,000,000)	-

Directors' interest in shares and warrants (Cont'd)

The interest and deemed interest in the shares and warrants of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial period end according to the Register of Directors' Shareholdings are as follows: (Cont'd)

	Number of redeemable convertible preference shares			
	At 1.7.2024	**Bought**	**(Sold)**	**At 31.12.2025**
Company				
Direct Interests				
Mah Seong Huak	1,036,000,000	-	(493,000,000)	543,000,000
Datuk Wong Sak Kuan	545,982,666	519,317,334	(5,000,000)	1,060,300,000
Ng Kam Sin	100,000	-	-	100,000
Indirect Interests				
Mah Seong Huak*	68,000,000	-	(68,000,000)	-

	Number of warrants			
	At 1.7.2024	**Bought**	**(Sold)**	**At 31.12.2025**
Company				
Direct Interests				
Ng Kam Sin	50,000	-	-	50,000

* Deemed interested by virtue of his direct substantial shareholdings in Vistacove Sdn. Bhd..

By virtue of his shareholding in the Company, Datuk Wong Sak Kuan is also deemed to have interests in the shares of all subsidiaries during the financial period to the extent that the Company has an interest in accordance with Section 8(4) of the Companies Act 2016 in Malaysia.

Other than as disclosed above, none of the other Directors in office at the end of the financial period have any interest in shares in the Company or its related corporations during the financial period.

Directors' benefits

Since the end of the previous financial period, no Director of the Company has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of remuneration received or due and receivable by Director as shown in Note 30 to the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest, other than Director who have significant financial interests in companies which traded with certain companies in the Group in the ordinary course of business as disclosed in Note 32(b) to the financial statements.

The Directors' remuneration of the Group and of the Company are as below:

	Group RM	**Company RM**
Salaries, wages and other emoluments	2,237,103	-
Fees	414,000	414,000
Defined contribution plans	208,518	-
Social security contribution	8,684	-
	2,868,305	414,000

Neither during nor at the end of the financial period, was the Company a party to any arrangement whose object was to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Indemnity and insurance costs

There was no indemnity given to or insurance effected for any Directors, officers and auditors of the Company in accordance with Section 289 of the Companies Act 2016 in Malaysia.

Other statutory information

(a) Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:

(i) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that adequate allowance had been made for doubtful debts and there were no bad debts to be written off; and

(ii) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company have been written down to an amount which the current assets might be expected so to realise.

Other statutory information (Cont'd)

(b) At the date of this report, the Directors are not aware of any circumstances:

(i) which would render it necessary to write off any bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or

(ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or

(iii) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading; or

(iv) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

(c) At the date of this report, there does not exist:

(i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial period which secures the liabilities of any other person; or

(ii) any contingent liability of the Group and of the Company which has arisen since the end of the financial period.

(d) In the opinion of the Directors:

(i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial period which will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due;

(ii) the results of the operations of the Group and of the Company during the financial period were not substantially affected by any item, transaction or event of a material and unusual nature; and

(iii) there has not arisen in the interval between the end of the financial period and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial period in which this report is made.

Subsidiaries

The details of the subsidiaries are disclosed in Note 5 to the financial statements.

Significant events subsequent to the financial year

The significant events subsequent to the financial year are disclosed in Note 37 to the financial statements.

Auditors

The Auditors, TGS TW PLT (202106000004 (LLP0026851-LCA) & AF002345), have expressed their willingness to continue in office.

Auditors' remuneration for the Group and for the Company are as follows:

	Group RM	Company RM
TGS TW PLT	215,000	70,000
Other auditors	26,507	-
	241,507	70,000

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 24 April 2026.

MAH SEONG HUAK

WONG KOK SING

KUALA LUMPUR

EVD BERHAD
(Incorporated in Malaysia)

STATEMENT BY DIRECTORS
Pursuant to Section 251(2) of the Companies Act 2016

We, the undersigned, being two of the Directors of the Company, do hereby state that, in the opinion of the Directors, the financial statements set out on pages 82 to 147 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025 and of their financial performance and cash flows for the financial period from 1 July 2024 to 31 December 2025.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 24 April 2026.

MAH SEONG HUAK	WONG KOK SING

KUALA LUMPUR

Registration No.: 201901045325 (1354655-D)

EVD BERHAD
(Incorporated in Malaysia)

STATUTORY DECLARATION
Pursuant to Section 251(1) of the Companies Act 2016

I, Mah Seong Huak, being the Director primarily responsible for the financial management of EVD Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the financial statements set out on pages 82 to 147 are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared	)	
by the abovenamed at Kuala	)	
Lumpur in the Federal Territory on	)	
24 April 2026	)	______________________
		MAH SEONG HUAK

Before me,

____
Commissioner for Oaths

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
EVD BERHAD
[Registration No.: 201901045325 (1354655-D)]
(Incorporated in Malaysia)

Report on the audit of the financial statements

Opinion

We have audited the financial statements of EVD Berhad, which comprise the statements of financial position as at 31 December 2025 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial period from 1 July 2024 to 31 December 2025, and notes to the financial statements, including material accounting policy information, as set out on pages 82 to 147.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025, and of their financial performance and of their cash flows for the financial period from 1 July 2024 to 31 December 2025 in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities, and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Report on the audit of the financial statements (Cont'd)

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial period. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	How we addressed the key audit matters
Impairment assessment on investment in subsidiaries	
As disclosed in Note 5 to the financial statements, the Company hold significant amount of investment in subsidiaries amounting to approximately RM94.19 million, which representing 86.10% of total asset of the Company. The determination of recoverable amounts of subsidiaries based on value in use calculations by management involved a significant degree of judgements and assumptions.	We performed the following audit procedures, amongst others: Reviewed the reasonableness of projected cash flows forecast by reviewing approved budgets and business plan; Obtained and assessed the valuation report prepared by the independent valuer to ensure it aligns with appropriate accounting standards and industry practices; Evaluated the competence, independence and objectivity of the independent valuer to assess the reliability of their work; and We assessed the reasonableness of the key assumptions used including projected growth rates, forecasted profit margin as well as determining appropriate pre-tax discount rate applied.

Report on the audit of the financial statements (Cont'd)

Key audit matters (Cont'd)

Key audit matters	How we addressed the key audit matters
Impairment assessment of goodwill	
As disclosed in Note 6 to the financial statements, the Group hold significant amount of goodwill amounting to approximately RM61.63 million, which representing 41.73% of total asset of the Group. The determination of recoverable amounts of goodwill based on value in use calculations by management involved a significant degree of judgements and assumptions that may be affected by future market and economic conditions.	We performed the following audit procedures, amongst others: Obtained and assessed the valuation report prepared by the independent valuer to ensure it aligns with appropriate accounting standards and industry practices; Evaluated the competence, independence and objectivity of the independent valuer to assess the reliability of their work; We assessed the reasonableness of the key assumptions used including projected growth rates, forecasted profit margin as well as determining appropriate pre-tax discount rate applied; and We also assessed the adequacy of disclosures in the financial statements.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
EVD BERHAD (CONT'D)
[Registration No.: 201901045325 (1354655-D)]
(Incorporated in Malaysia)

Report on the audit of the financial statements (Cont'd)

Key audit matters (Cont'd)

<table>
<tr><td>Key audit matters</td><td>How we addressed the key audit matters</td></tr>
<tr><td></td><td></td></tr>
<tr><td>Revenue and profit recognition for construction services</td><td></td></tr>
<tr><td></td><td></td></tr>
<tr><td>As disclosed in Note 23 to the financial statements, revenue of the Group from construction contracts amounted to approximately RM65.00 million, representing 96.99% of total revenue of the Group.

Revenue from construction contracts is recognised over time based on the Group's progress towards complete satisfaction of performance obligations, measured using the input method. This area is significant due to the high level of judgement involved in:

- Estimating total budgeted costs and margins.
- Calculation of percentage of completion which affected the amount of revenue to be recognised.
- Evaluating variation orders, claims, and liquidated ascertained damages.</td><td>We performed the following audit procedures, amongst others:

Reviewed major project contracts and agreed contract sums, including variation orders, to signed agreements and progress billings to assess whether revenue recognition was in accordance with contractual terms;

Evaluating the reasonableness of management's estimates of total contract costs by comparing to historical data and ongoing project performance;

Assessing the stage of completion by recalculating the percentage of completion based on costs incurred over budgeted cost;

Tested costs incurred to date to supporting documentation, such as contractors' claim certificates, to evaluate the accuracy of costs recognised; and

Reviewing significant assumptions relating to variation orders and claims, including corroborating with contractual terms and correspondence with customers.</td></tr>
</table>

Report on the audit of the financial statements (Cont'd)

Key audit matters (Cont'd)

Key audit matters	How we addressed the key audit matters
Recoverability of trade receivables and contract assets	
As disclosed in Notes 8 and 10 to the financial statements respectively, trade receivables and contract assets as at reporting date amounted to approximately RM11.07 million and RM46.43 million, which consist of 7.49% and 31.43% of total asset of the Group. The Group applies the simplified approach under MFRS 9 *Financial Instruments* in determining the expected credit losses ("ECL") for trade receivables and contract assets. This requires management to apply judgement in estimating the level of impairment based on historical loss experience, customers' payment profiles, current and forward-looking information, and specific known facts or circumstances affecting customers' ability to pay. We identified the recoverability of trade receivables and contract assets as a key audit matter due to the significance of the balances and the inherent complexity and management judgement required in the determination of the impairment.	We performed the following audit procedures, amongst others: Obtained an understanding of the Group's credit risk management processes and evaluated the design and implementation of controls over the monitoring and assessment of credit exposures; Assessed the reasonableness of management's basis in determining the expected credit losses on trade receivables and contract assets, including consideration of historical loss experience and current collection trends; Reviewed the recoverability of significant balances by examining subsequent cash collections, progress billings for contract assets, and other supporting evidence; Evaluated management's assessment of overdue balances by comparing against historical collection patterns and available supporting documentation; and Evaluated the reasonableness and adequacy of the allowance for ECLs recognised.

Report on the audit of the financial statements (Cont'd)

Key audit matters (Cont'd)

Key audit matters	How we addressed the key audit matters
Going concern	
The Group and the Company have prepared their financial statements on a going concern basis, notwithstanding that during the financial period ended 31 December 2025, the Group and the Company recorded: (a) Net current liabilities of RM2,376,054 and RM10,356,216 respectively; and (b) Loss after taxation of RM14,929,690 and RM1,048,436 respectively. The above conditions give rise to concerns about whether the Group and the Company have sufficient cash flows to meet their obligations as and when they fall due. In the preparation of the financial statements of the Group and of the Company, the management has made an assessment on its working capital sufficiency and with the support of a cash flow projection.	We performed the following audit procedures, amongst others: Reviewed the reasonableness of projected cash flows forecast by reviewing approved budgets and business plan; Obtained and assessed the valuation report prepared by the independent valuer to ensure it aligns with appropriate accounting standards and industry practices; Evaluated the appropriateness of the assumptions used in the preparation of the cash flow projection such as projected growth rates, forecasted profit margin as well as determining appropriate pre-tax discount rate applied; Performed a sensitivity analysis of the key assumption used; and Reviewed event subsequent to financial year end to evaluate any possible event which may affect the Group and the Company ability to continue as a going concern.

Report on the audit of the financial statements (Cont'd)

Key audit matters (Cont'd)

Key audit matters	How we addressed the key audit matters
Going concern (Cont'd)	
The management has concluded that the Group and the Company will have sufficient working capital to finance their operations and to meet their financial obligations as and when they fall due. Accordingly, the Directors believe that there is no material uncertainty that exists and the preparation of the financial statements of the Group and of the Company on the going concern basis is appropriate. This is a key audit matter due to the degree of judgement involved in our evaluation of the appropriateness of the going concern basis for the preparation of the financial statements of the Group and of the Company.	

Report on the audit of the financial statements (Cont'd)

Information other than the financial statements and auditors' report thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the financial statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and the Company or to cease operations, or have no realistic alternative but to do so.

Report on the audit of the financial statements (Cont'd)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

Report on the audit of the financial statements (Cont'd)

Auditors' responsibilities for the audit of the financial statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Cont'd)

- Conclude on the appropriateness of the Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the financial statements of the Group. We are responsible for the direction, supervision and review of the audit work performed for purpose of the group audit. We remain solely responsible for our audit opinion.

Report on the audit of the financial statements (Cont'd)

Auditors' responsibilities for the audit of the financial statements (Cont'd)

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, as disclosed in Note 5 to the financial statements.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
EVD BERHAD (CONT'D)
[Registration No.: 201901045325 (1354655-D)]
(Incorporated in Malaysia)

Other matters

1. The financial statements of the Group and of the Company as at 30 June 2024 were audited by another firm of Chartered Accountants who expressed an unmodified opinion on the financial statements dated 24 October 2024.

2. This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purposes. We do not assume responsibility to any other person for the content of this report.

TGS TW PLT
202106000004 (LLP0026851-LCA) & AF002345
Chartered Accountants

LIM GE RU
03360/03/2028 J
Chartered Accountant

KUALA LUMPUR
24 April 2026

Registration No.: 201901045325 (1354655-D)

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

		Group		Company	
			Restated		
	Note	31.12.2025 RM	30.6.2024 RM	31.12.2025 RM	30.6.2024 RM
ASSETS					
Non-current assets					
Property, plant and equipment	3	275,087	515,604	-	-
Right-of-use assets	4	193,502	412,554	-	-
Investment in subsidiaries	5	-	-	94,191,742	94,191,742
Goodwill on consolidation	6	61,631,757	61,631,757	-	-
Deferred tax assets	7	119,906	119,906	-	-
Total non-current assets		62,220,252	62,679,821	94,191,742	94,191,742
Current assets					
Trade receivables	8	11,065,185	22,354,760	-	-
Other receivables	9	2,145,399	1,366,131	-	20,410
Contract assets	10	46,426,569	67,734,729	-	-
Amount due from subsidiaries	11	-	-	14,992,881	14,545,000
Tax recoverable		1,910,827	2,399,415	-	-
Fixed deposits with licensed banks	12	13,403,849	17,075,433	-	-
Cash and bank balances	13	10,521,066	4,065,385	214,506	551,734
Total current assets		85,472,895	114,995,853	15,207,387	15,117,144
Total assets		147,693,147	177,675,674	109,399,129	109,308,886
EQUITY AND LIABILITIES					
EQUITY					
Share capital	14	58,129,577	56,501,565	58,129,577	56,501,565
Redeemable convertible preference shares (“RCPS”)	15	60,752,111	61,269,879	60,752,111	61,269,879
Warrant reserves	16	4,271,832	4,271,832	4,271,832	4,271,832
Foreign translation reserve	16	2,284,521	1,409,202	-	-
Accumulated losses		(65,448,895)	(50,645,510)	(39,317,994)	(38,269,558)
Equity attributable to owners of the Company		59,989,146	72,806,968	83,835,526	83,773,718
Non-controlling interest (“NCI”)	5	(278,527)	(152,222)	-	-
Total equity		59,710,619	72,654,746	83,835,526	83,773,718

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2025 (CONT'D)

		Group		Company	
			Restated		
		31.12.2025	30.6.2024	31.12.2025	30.6.2024
	Note	RM	RM	RM	RM
EQUITY AND LIABILITIES (CONT'D)					
LIABILITIES					
Non-current liabilities					
Lease liabilities	17	69,932	140,606	-	-
Deferred tax liabilities	7	63,647	63,647	-	-
Total non-current liabilities		133,579	204,253	-	-
Current liabilities					
Lease liabilities	17	573,969	320,746	-	-
Borrowings	18	6,926,722	15,297,704	-	-
Trade payables	19	45,095,448	66,538,015	-	-
Other payables	20	3,412,976	3,723,532	266,603	238,168
Contract liabilities	10	19,032,070	11,208,293	-	-
Amount due to a subsidiary	11	-	-	25,297,000	25,297,000
Amount due to related parties	21	11,745,057	6,066,797	-	-
Amount due to Directors	22	1,062,707	1,057,216	-	-
Tax payable		-	604,372	-	-
Total current liabilities		87,848,949	104,816,675	25,563,603	25,535,168
Total liabilities		87,982,528	105,020,928	25,563,603	25,535,168
Total equity and liabilities		147,693,147	177,675,674	109,399,129	109,308,886

The accompanying notes form an integral part of the financial statements.

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025

		Group		Company	
			Restated		
		1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	Note	RM	RM	RM	RM
Revenue	23	67,022,407	63,139,014	-	-
Cost of sales		(55,090,086)	(57,723,423)	-	-
Gross profit		11,932,321	5,415,591	-	-
Other income	24	1,179,607	2,143,900	-	-
Administrative expenses		(13,821,447)	(19,873,505)	(1,048,436)	(1,690,731)
Selling and distribution expenses		(478,572)	(623,004)	-	-
Other expenses	25	(70,579)	(5,626,978)	-	(36,000,000)
Net impairment loss of financial assets and contract assets		(12,455,500)	(38,683,900)	-	-
Loss from operations		(13,714,170)	(57,247,896)	(1,048,436)	(37,690,731)
Finance income	26	458,564	740,601	-	48,670
Finance costs	26	(1,084,869)	(1,217,271)	-	-
Loss before tax	27	(14,340,475)	(57,724,566)	(1,048,436)	(37,642,061)
Tax expenses	28	(589,215)	(412,315)	-	-
Loss for the financial period		(14,929,690)	(58,136,881)	(1,048,436)	(37,642,061)
Other comprehensive income					
Item that will be reclassified subsequently to profit or loss					
Effect of foreign currency of foreign operations		875,319	724,060	-	-
Other comprehensive income for the financial period, net of tax		875,319	724,060	-	-
Total comprehensive loss for the financial period		(14,054,371)	(57,412,821)	(1,048,436)	(37,642,061)

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

		Group		Company	
			Restated		
		1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	Note	RM	RM	RM	RM
Loss for the financial period attributable to:					
Owners of the Company		(14,803,385)	(58,046,861)	(1,048,436)	(37,642,061)
NCI		(126,305)	(90,020)	-	-
		(14,929,690)	(58,136,881)	(1,048,436)	(37,642,061)
Total comprehensive loss for the financial period attributable to:					
Owners of the Company		(13,928,066)	(57,322,801)	(1,048,436)	(37,642,061)
NCI		(126,305)	(90,020)	-	-
		(14,054,371)	(57,412,821)	(1,048,436)	(37,642,061)
Losses per share:					
Basic (sen)	29	(3.33)	(13.97)		
Diluted (sen)	29	(3.33)	(1.95)		

The accompanying notes form an integral part of the financial statements.

EVD BERHAD
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STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025

		Attributable to owners of the Company							
		Non-distributable							
						Distributable			
	Note	Share capital RM	RCPS RM	Foreign currency translation reserve RM	Warrant reserve RM	Accumulated losses RM	Total RM	Non-controlling interest RM	Total equity RM
Group									
At 1 January 2023		53,779,755	61,950,332	685,142	4,271,832	7,401,351	128,088,412	(62,202)	128,026,210
Loss for the financial period		-	-	-	-	(58,046,861)	(58,046,861)	(90,020)	(58,136,881)
Other comprehensive loss for the financial period		-	-	724,060	-	-	724,060	-	724,060
Total comprehensive loss for the financial period		-	-	724,060	-	(58,046,861)	(57,322,801)	(90,020)	(57,412,821)
Transactions with owners:									
Issuance of new ordinary shares	14	2,041,357	-	-	-	-	2,041,357	-	2,041,357
Conversion of RCPS	15	680,453	(680,453)	-	-	-	-	-	-
Total transaction with owners		2,721,810	(680,453)	-	-	-	2,041,357	-	2,041,357
At 30 June 2024		56,501,565	61,269,879	1,409,202	4,271,832	(50,645,510)	72,806,968	(152,222)	72,654,746

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EVD BERHAD
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STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

	Note	Share capital RM	RCPS RM	Foreign currency translation reserve RM	Warrant reserve RM	Distributable Accumulated losses RM	Total RM	Non-controlling interest RM	Total equity RM
		← Attributable to owners of the Company					→		
		← Non-distributable			→				
Group (Cont'd)									
At 1 July 2024		56,501,565	61,269,879	1,409,202	4,271,832	(50,645,510)	72,806,968	(152,222)	72,654,746
Loss for the financial period		-	-	-	-	(14,803,385)	(14,803,385)	(126,305)	(14,929,690)
Other comprehensive loss for the financial period		-	-	875,319	-	-	875,319	-	875,319
Total comprehensive loss for the financial period		-	-	875,319	-	(14,803,385)	(13,928,066)	(126,305)	(14,054,371)
Transactions with owners:									
Issuance of new ordinary shares	14	1,110,244	-	-	-	-	1,110,244	-	1,110,244
Conversion of RCPS	15	517,768	(517,768)	-	-	-	-	-	-
Total transaction with owners		1,628,012	(517,768)	-	-	-	1,110,244	-	1,110,244
At 31 December 2025		58,129,577	60,752,111	2,284,521	4,271,832	(65,448,895)	59,989,146	(278,527)	59,710,619

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025

		Non-distributable			Distributable	
	Note	Share capital RM	RCPS RM	Warrant reserve RM	Accumulated losses RM	Total equity RM
Company						
At 1 January 2023		53,779,755	61,950,332	4,271,832	(627,497)	119,374,422
Loss for the financial period, representing total comprehensive loss for the financial period		-	-	-	(37,642,061)	(37,642,061)
Transactions with owners:						
Issuance of shares	14	2,041,357	-	-	-	2,041,357
Conversion of RCPS	15	680,453	(680,453)	-	-	-
Total transactions with owners		2,721,810	(680,453)	-	-	2,041,357
At 30 June 2024		56,501,565	61,269,879	4,271,832	(38,269,558)	83,773,718

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(Incorporated in Malaysia)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

		Non-distributable			Distributable	
	Note	Share capital RM	RCPS RM	Warrant reserve RM	Accumulated losses RM	Total equity RM
Company (Cont'd)						
At 1 July 2024		56,501,565	61,269,879	4,271,832	(38,269,558)	83,773,718
Loss for the financial period, representing total comprehensive loss for the financial period		-	-	-	(1,048,436)	(1,048,436)
Transactions with owners:						
Issuance of shares	14	1,110,244	-	-	-	1,110,244
Conversion of RCPS	15	517,768	(517,768)	-	-	-
Total transaction with owners		1,628,012	(517,768)	-	-	1,110,244
At 31 December 2025		58,129,577	60,752,111	4,271,832	(39,317,994)	83,835,526

The accompanying notes form an integral part of the financial statement.

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025

	Note	Group 1.7.2024 to 31.12.2025 RM	Group 1.1.2023 to 30.6.2024 RM	Company 1.7.2024 to 31.12.2025 RM	Company 1.1.2023 to 30.6.2024 RM
Cash flows from operating activities					
Loss before tax		(14,340,475)	(57,724,566)	(1,048,436)	(37,642,061)
Adjustments for:					
Allowance for expected credit losses:					
- trade receivables		1,353,538	3,203,265	-	-
- contract assets		11,101,962	35,480,635	-	-
Bad debt written off		-	149,050	-	-
Deposits written off		26,549	308,196	-	-
Depreciation of property, plant and equipment		259,290	990,062	-	-
Depreciation of rights-of-use assets		331,872	1,324,569	-	-
Gain on disposal of property, plant and equipment		(151,573)	(27,390)	-	-
Gain on disposal of rights-of-use assets		(2,732)	-	-	-
Gain on reassessment of lease contracts		-	(26,427)	-	-
Gain on modification of lease contracts		(1,657)	(1,080)	-	-
Loss/(Gain) on unrealised foreign exchange		9,131	(108,570)	-	-
Impairment loss on investment in a subsidiary		-	-	-	36,000,000
Interest expenses		1,084,869	2,003,131	-	-
Interest income		(458,564)	(740,601)	-	(48,670)
Loss on termination of lease contract		10,815	-	-	-
Property, plant and equipment written off		-	3,510,151	-	-
Provision for litigation compensation		902,261	-	-	-
Waiver of debt		(895,305)	-	-	-
Operating loss before working capital changes		(770,019)	(11,659,575)	(1,048,436)	(1,690,731)

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

	Note	Group 1.7.2024 to 31.12.2025 RM	Group 1.1.2023 to 30.6.2024 RM	Company 1.7.2024 to 31.12.2025 RM	Company 1.1.2023 to 30.6.2024 RM
Changes in working capital:					
Receivables		8,849,502	18,999,984	20,410	(19,910)
Contract balance	A	18,213,205	(39,855,551)	-	-
Payables		(20,352,051)	(1,613,955)	28,435	107,146
Subsidiary companies		-	-	-	(8,248,000)
Related parties		(2,487,334)	(1,811,306)	-	-
		4,223,322	(24,280,828)	48,845	(8,160,764)
Cash generated from/(used in) operations		3,453,303	(35,940,403)	(999,591)	(9,851,495)
Tax refund		90,508	245,428	-	-
Tax paid		(745,680)	(2,691,240)	-	-
Interest received		55	10,356	-	-
Net cash from/(used in) operating activities		2,798,186	(38,375,859)	(999,591)	(9,851,495)
Cash flows from investing activities					
Placement of bank balance pledged with a licensed bank		(46,697)	(25,289)	-	-
Interests received		458,509	730,245	-	48,670
Purchase of property, plant and equipment		(18,798)	(315,020)	-	-
Proceeds from disposals of rights-of-use assets		43,000	-	-	-
Proceeds from disposals of property, plant and equipment		151,600	27,400	-	-
(Placement)/Withdrawal of fixed deposits pledged with licensed banks		(1,889,539)	11,392,276	-	-
Withdrawal of deposits pledged with tenure more than 3 months		(2,300)	27,064	-	-
Net cash (used in)/from investing activities		(1,304,225)	11,836,676	-	48,670

EVD BERHAD
(Incorporated in Malaysia)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

		Group		Company	
		1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	Note	RM	RM	RM	RM
Cash flows from financing activities					
Interests paid		(1,084,869)	(2,003,131)	-	-
Advances from Director		38,967	1,057,216	-	-
Advances from a subsidiary		-	-	(447,881)	-
Advances from related parties		8,165,594	7,885,443	-	-
Drawdown of bankers' acceptance		920,833	10,852,318	-	-
Drawdown of invoice financing		3,158,200	19,006,980	-	-
Drawdown of term loan		8,107,487	-	-	-
Net issuances of new ordinary shares		1,110,244	2,041,357	1,110,244	2,041,357
Repayments of bankers' acceptance		(1,964,030)	(12,016,541)	-	-
Repayment of invoice financing		(4,375,776)	(28,362,062)	-	-
Repayments of lease liabilities	B	(429,699)	(1,398,779)	-	-
Repayments of term loan		(1,627,483)	-	-	-
Net cash from/(used in) financing activities		12,019,468	(2,937,199)	662,363	2,041,357
Net increase/(decrease) in cash and cash equivalents		13,513,429	(29,476,382)	(337,228)	(7,761,468)
Effect of exchange translation		(77,655)	836,981	-	-
Cash and cash equivalents at beginning of the financial period		(3,918,131)	24,721,270	551,734	8,313,202
Cash and cash equivalents at end of the financial period		9,517,643	(3,918,131)	214,506	551,734

EVD BERHAD
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STATEMENTS OF CASH FLOWS FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

		Group		Company	
		1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	Note	RM	RM	RM	RM
Cash and cash equivalents at end of the financial period comprises:					
Fixed deposits with licensed banks		13,403,849	17,075,433	-	-
Cash and bank balances		10,521,066	4,065,385	214,506	551,734
Bank overdraft	18	-	(12,590,213)	-	-
		23,924,915	8,550,605	214,506	551,734
Less: Fixed deposits pledged with licensed banks	12	(13,359,311)	(11,469,772)	-	-
Less: Fixed deposits with tenure of more than 3 months	12	(44,538)	(42,238)	-	-
Less: Bank balance pledged with licensed bank	13	(1,003,423)	(956,726)	-	-
		9,517,643	(3,918,131)	214,506	551,734

NOTES TO STATEMENTS OF CASH FLOWS

		Group		Company	
		1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	Note	RM	RM	RM	RM
A. Contract balances					
Net changes in contract balances		17,763,205	(39,855,551)	-	-
Less: Contract cost financed by lease liabilities		450,000	-	-	-
Net movement		18,213,205	(39,855,551)	-	-

EVD BERHAD
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STATEMENTS OF CASH FLOWS FOR THE FINANCIAL PERIOD FROM 1 JULY 2024 TO 31 DECEMBER 2025 (CONT'D)

NOTES TO STATEMENTS OF CASH FLOWS (CONT'D)

		Group		Company	
		1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	Note	RM	RM	RM	RM
B. Cash outflows for lease as a lease					
Included in net cash from/(used in) operating activities:					
Payment relating to short-term leases		195,380	1,186,773	-	-
Payment relating to low-value leases		116,769	101,218	-	-
		312,149	1,287,991	-	-
Included in net cash from/(used in) financing activities					
Lease liabilities interest		33,485	76,314	-	-
Repayment of lease liabilities		429,699	1,398,779	-	-
		463,184	1,475,093	-	-
		775,333	2,763,084	-	-

The accompanying notes form an integral part of the financial statements.

EVD BERHAD
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NOTES TO THE FINANCIAL STATEMENTS
31 DECEMBER 2025

1. **Corporate information**

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Ace Market of the Bursa Malaysia Securities Berhad.

The registered office of the Company is located at Unit 521, 5th Floor, Lobby 6, Block A, Damansara Intan, No. 1, Jalan SS20/27, 47400 Petaling Jaya, Selangor Darul Ehsan.

The principal place of business of the Company is located at 39, Jalan Putra Mahkota 7/7B, Putra Heights, 47650 Subang Jaya, Selangor Darul Ehsan.

The principal activity of the Company investment holding. The principal activities of its subsidiaries are disclosed in Note 5 to the financial statements.

There have been no significant changes in the nature of these activities of the Company and of its subsidiaries during the financial period.

2. **Basis of preparation**

(a) **Statement of compliance**

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the material accounting policy information in the respective notes.

The Group and the Company have consistently applied the accounting policies throughout all periods presented in the financial statements unless otherwise stated.

2. **Basis of preparation (Cont'd)**

(a) **Statement of compliance (Cont'd)**

Adoption of amended standard

During the financial year, the Group and the Company have adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board ("MASB") that are mandatory for current financial period:

Amendments to MFRS 121	Lack of Exchangeability

The adoption of the amendments to MFRSs did not have any significant impact on the financial statements of the Group and of the Company.

Standard issued but not yet effective

The Group and the Company have not applied the following new and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and for the Company:

		Effective dates for financial periods beginning on or after
Amendments to MFRS 9 and MFRS 7	Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 1 Amendments to MFRS 7 Amendments to MFRS 9 Amendments to MFRS 10 Amendments to MFRS 107	Annual Improvements - Volume 11	1 January 2026
Amendments to MFRS 9 and MFRS 7	Contract referencing Nature-dependent Electricity	1 January 2026
MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19 and Amendments to MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 121	Translation to a Hyperinflationary Presentation Currency	1 January 2027

2. **Basis of preparation (Cont'd)**

(a) **Statement of compliance (Cont'd)**

Standard issued but not yet effective (Cont'd)

The Group and the Company have not applied the following new and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and for the Company: (Cont'd)

		Effective dates for financial periods beginning on or after
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

The Group and the Company intend to adopt the above new and amendments to MFRSs when they become effective.

The initial applications of the above-mentioned new and amendments to MFRSs are not expected to have any significant impacts on the financial statements of the Group and of the Company.

(b) **Functional and presentation currency**

These financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency. All financial information is presented in RM and has been rounded to the nearest RM, unless otherwise stated.

(c) **Significant accounting judgements, estimates and assumptions**

The preparation of the Group's and of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

2. **Basis of preparation (Cont'd)**

(c) **Significant accounting judgements, estimates and assumptions (Cont'd)**

Judgements

The following are the judgements made by management in the process of applying the Group's and the Company's accounting policies that have most significant effect on the amount recognised in the financial statements.

Satisfaction of performance obligations in relation to contracts with customers

The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method for recognising revenue. This assessment was made based on the terms and conditions of the contracts, and the provisions of relevant laws and regulations.

The Group recognises revenue over time in the following circumstances:

(i) the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;

(ii) the Group does not create an asset with an alternative use to the Group and has an enforceable right to payment for performance completed to date; and

(iii) the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.

Where the above criteria are not met, revenue is recognised at a point in time. Where revenue is recognised at a point of time, the Group assesses each contract with customers to determine when the performance obligation of the Group under the contract is satisfied.

Determining the lease term of contracts with renewal and termination options - the Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if they are reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if they are reasonably certain not to be exercised.

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether they are reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

2. **Basis of preparation (Cont'd)**

(c) **Significant accounting judgements, estimates and assumptions (Cont'd)**

Judgements (Cont'd)

Determining the lease term of contracts with renewal and termination options - the Group as lessee (Cont'd)

The Group includes the renewal period as part of the lease term for leases of premises with non-cancellable period included as part of the lease term as these are reasonably certain to be exercised because there will be a significant negative effect on operation if a replacement asset is not readily available. Furthermore, the periods covered by termination options are included as part of the lease term only when they are reasonably certain not to be exercised.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period are set out below.

Useful lives of property, plant and equipment and right-of-use ("ROU") assets

The Group regularly reviews the estimated useful lives of property, plant and equipment and ROU assets based on factors such as business plan and strategies, expected level of usage and future technological developments. Future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the estimated useful lives of property, plant and equipment and ROU assets would increase the recorded depreciation and decrease the value of property, plant and equipment and ROU assets. The carrying amount at the reporting date for property, plant and equipment and ROU asset are disclosed in Notes 3 and 4 to the financial statements respectively.

Impairment of goodwill on consolidation

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use amount requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount at the reporting date and key assumptions used to determine the value in use are disclosed in Note 6 to the financial statements.

2. **Basis of preparation (Cont'd)**

(c) **Significant accounting judgements, estimates and assumptions (Cont'd)**

Key sources of estimation uncertainty (Cont'd)

Revenue from projects contracts

Projects revenue and costs are recognised over the period of the projects in the profit or loss by reference to the progress towards complete satisfaction of that performance obligation. The method used to measure stage of completion is proportion that costs incurred to date bear to estimated total costs of the contract. When the outcome of sales contract cannot be estimated reliably, revenue is recognised only to the extent to the expenses recognised that are recoverable.

Discount rate used in leases

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation, particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity-specific estimates.

Deferred tax assets

Deferred tax assets are recognised for all unutilised business losses, unabsorbed capital allowances and other deductible temporary differences to the extent that it is probable that taxable profit will be available against which the unutilised business losses, unabsorbed capital allowances and other deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying amount value of recognised and unrecognised deferred tax asset is disclosed in the Notes 7 and 28 to the financial statements respectively.

2. **Basis of preparation (Cont'd)**

(c) **Significant accounting judgements, estimates and assumptions (Cont'd)**

Key sources of estimation uncertainty (Cont'd)

Provision for expected credit loss of financial assets at amortised cost and contract assets

The Group reviews the recoverability of its receivables, include trade and other receivables and contract assets at each reporting date to assess whether an impairment loss should be recognised. The impairment provisions for receivables and contract assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Group's past history and existing market conditions at the end of each reporting period.

The Group uses a provision matrix to calculate expected credit loss for trade and other receivables. The provision rates are based on number of days past due.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and expected credit loss is a significant estimate.

Income taxes

Judgement is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Group and the Company recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

(d) **Material accounting policy information**

The material accounting policy information is disclosed in the respective notes to the financial statements where relevant.

3. Property, plant and equipment

	Computers RM	Furniture and fittings RM	Motor vehicles RM	Renovation RM	Total RM
Group					
Cost					
At 1 January 2023	4,164,714	2,757,643	4,107,224	4,692,515	15,722,096
Reclassification	-	-	826,294	-	826,294
Additions	24,220	34,177	-	256,623	315,020
Disposal	-	-	(453,016)	-	(453,016)
Written off	(4,350)	(1,645,657)	-	(2,726,934)	(4,376,941)
At 30 June 2024	4,184,584	1,146,163	4,480,502	2,222,204	12,033,453
Reclassification	-	-	933,315	-	933,315
Additions	18,798	-	-	-	18,798
Disposal	-	-	(1,451,511)	-	(1,451,511)
At 31 December 2025	4,203,382	1,146,163	3,962,306	2,222,204	11,534,055
Accumulated depreciation					
At 1 January 2023	4,004,337	678,346	4,087,824	2,250,791	11,021,298
Reclassification	-	-	826,285	-	826,285
Charge for the financial period	173,401	328,805	19,329	468,527	990,062
Disposal	-	-	(453,006)	-	(453,006)
Written off	(4,350)	(245,997)	-	(616,443)	(866,790)
At 30 June 2024	4,173,388	761,154	4,480,432	2,102,875	11,517,849
Reclassification	-	-	933,313	-	933,313
Charge for the financial period	24,480	120,463	-	114,347	259,290
Disposal	-	-	(1,451,484)	-	(1,451,484)
At 31 December 2025	4,197,868	881,617	3,962,261	2,217,222	11,258,968
Carrying amount					
At 31 December 2025	5,514	264,546	45	4,982	275,087
At 30 June 2024	11,196	385,009	70	119,329	515,604

Material accounting policy information

Property, plant and equipment are measured at cost less accumulated depreciation less any impairment losses.

Depreciation of property, plant and equipment is recognised in the profit or loss on straight-line basis to write off the cost of each asset to its residual value over its estimated useful lives.

Property, plant and equipment are depreciated based on the estimated useful lives for current and comparative period as follows:

Computers	50%
Furniture and fittings	10%
Motor vehicles	20%
Renovation	10% - 20%

4. Right-of-use assets

	Hostels RM	Store RM	Office RM	Motor vehicles RM	Total RM
Group					
Cost					
At 1 January 2023	120,860	120,097	4,487,441	1,849,109	6,577,507
Reclassification	-	-	-	(826,294)	(826,294)
Additions	-	169,477	92,179	-	261,656
Modification of lease contracts	-	-	(115,228)	-	(115,228)
Expiration of lease contracts	(7,243)	(115,163)	(3,809,576)	-	(3,931,982)
Reassessment of lease contracts	(51,739)	1,778	(357,139)	-	(407,100)
At 30 June 2024	61,878	176,189	297,677	1,022,815	1,558,559
Reclassification	-	-	-	(933,315)	(933,315)
Additions	17,747	-	110,921	-	128,668
Disposal	-	-	-	(89,500)	(89,500)
Modification of lease contracts	18	-	64	-	82
Early termination of lease contracts	-	(11,233)	(28,840)	-	(40,073)
Expiration of lease contracts	(18,426)	(110,642)	(201,614)	-	(330,682)
At 31 December 2025	61,217	54,314	178,208	-	293,739
Accumulated depreciation					
At 1 January 2023	49,006	9,073	3,553,402	1,409,550	5,021,031
Reclassification	-	-	-	(826,285)	(826,285)
Charge for the financial period	49,853	200,419	743,313	330,984	1,324,569
Modification of lease contracts	-	-	(10,409)	-	(10,409)
Expiration of lease contracts	(7,243)	(115,163)	(3,809,576)	-	(3,931,982)
Reassessment of lease contracts	(56,695)	(54,432)	(319,792)	-	(430,919)
At 30 June 2024	34,921	39,897	156,938	914,249	1,146,005
Reclassification	-	-	-	(933,313)	(933,313)
Charge for the financial period	26,230	100,918	136,428	68,296	331,872
Disposal	-	-	-	(49,232)	(49,232)
Modification of lease contracts	(9,589)	-	(33,194)	-	(42,783)
Early termination of lease contracts	-	-	(21,630)	-	(21,630)
Expiration of lease contracts	(18,426)	(110,642)	(201,614)	-	(330,682)
At 31 December 2025	33,136	30,173	36,928	-	100,237
Carrying amount					
At 31 December 2025	28,081	24,141	141,280	-	193,502
At 30 June 2024	26,957	136,292	140,739	108,566	412,554

4. Right-of-use assets (Cont'd)

Material accounting policy information

Right-of-use assets are initially measured at cost, which comprise the initial amount of the lease liabilities adjusted for any lease payments made at or before the commencement date of the leases.

After initial recognition, right-of-use assets are stated at cost less accumulated depreciation and any accumulated impairment losses, and adjusted for any remeasurement of the lease liabilities.

Right-of-use assets are depreciated on the straight-line basis from the commencement date of the earlier of the end of the useful lives of the right-of-use assets or the end of the lease term. The estimated useful lives for the current and comparative period are as follows:

Hostels	Over the lease term
Store	Over the lease term
Office premises	Over the lease term
Motor vehicles	20%

5. Investment in subsidiaries

	Company	
	31.12.2025	30.6.2024
	RM	RM
At cost		
Unquoted shares in Malaysia	130,191,742	130,191,742
Less: Accumulated impairment losses	(36,000,000)	(36,000,000)
	94,191,742	94,191,742

During the financial period, the Company recognised impairment loss of RMNil (30.6.2024: RM36,000,000) in respect of certain investment in subsidiaries as these subsidiaries are continuously loss making and the Group has determined the recoverable amount to be lower than the cost of investment by RMNil (30.6.2024: RM36,000,000).

Movement of impairment losses in subsidiaries are as follows:

	Company	
	31.12.2025	30.6.2024
	RM	RM
At beginning of the financial period	36,000,000	-
Impairment loss during the financial period	-	36,000,000
At end of the financial period	36,000,000	36,000,000

5. **Investment in subsidiaries (Cont'd)**

Details of the subsidiaries are as follows:

Name of company	Place of business/ Country of incorporation	Effective interest (%) 31.12.2025	30.6.2024	Principal activities
EV-Dynamic Sdn. Bhd. ("EV-D")	Malaysia	100	100	Provision of information and communications technology ("ICT") system solutions for transportation infrastructure, integrated security system and engineering services.
EVD Engineering Sdn. Bhd. ("EVDE")	Malaysia	100	100	Provision of information and communications technology ("ICT") system solutions for transportation infrastructure, healthcare and security system solutions.
# IDimension Consolidated Sdn. Bhd. ("ICB")	Malaysia	100	100	Investment holding.
Held by EVDE				
# EVD Global Pte. Ltd. ("EVDG")	Singapore	100	100	Engaged as turnkey and procurement centre for engineering equipment and products including software and hardware used in surveillance system and integrated security system.
EVD Technology Sdn. Bhd. ("EVDT")	Malaysia	51	51	Engaged in big data analytics services, including operation, monitoring, services and maintenance, research and development and aviation information system.

5. **Investment in subsidiaries (Cont'd)**

\# Audited by a firm other than TGS TW PLT

Non-controlling interest ("NCI")

EVDT has material non-controlling interest ("NCI") as follows:

	EVDT	
	31.12.2025	**30.6.2024**
	RM	**RM**
NCI percentage of ownership interest and voting interest	49%	49%
Carrying amount of NCI	(278,527)	(152,222)
Total comprehensive loss allocated to NCI	(126,305)	(90,020)

Summarised financial information for subsidiaries that has NCI that are material to the Group is set out below. The summarised financial information below represents amounts before inter-company eliminations.

(a) Summarised statement of financial position

	EVDT	
	31.12.2025	**30.6.2024**
	RM	**RM**
Current assets	344,065	613,722
Current liabilities	(914,677)	(926,568)
Net liabilities	(570,612)	(312,846)

(b) Summarised statement of profit or loss and other comprehensive income

	EVDT	
	31.12.2025	**30.6.2024**
	RM	**RM**
Summary of financial performance		
Revenue	940,644	896,395
Loss for the financial period, representing total comprehensive loss for the financial period	(257,766)	(177,376)

5. Investment in subsidiaries (Cont'd)

Summarised financial information for subsidiaries that has NCI that are material to the Group is set out below. The summarised financial information below represents amounts before inter-company eliminations. (Cont'd)

(c) Summarised statement of cash flows

	EVDT	
	31.12.2025	**30.6.2024**
	RM	**RM**
Summary of cash flows		
Net cash (used in)/from operating activities	(8,836)	285,620
Net cash from/(used in) financing activities	42,575	(206,643)
Net increase in cash and cash equivalents	33,739	78,977

6. Goodwill on consolidation

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Cost		
Brought forward/Carried forward	61,631,757	61,631,757

(a) The Group has assessed the recoverable amounts of goodwill allocated and determined that no additional impairment is required. The recoverable amounts of the cash-generating units are determined using the value in use approach, and this is derived from the present value of the future cash flows from each cash-generating unit computed based on the projections of financial budgets approved by management covering a period of 5 years. The key assumptions used in the determination of the recoverable amounts are as follows:

	Group	
	31.12.2025	**30.6.2024**
Average gross margin	14.99%	22.00%
Discount rate (pre-tax)	11.72%	8.30%

(i) Average gross margin — Gross margin was projected at an average of 14.99% (30.6.2024 - 22.00%) per annum.

(ii) Discount rate (pre-tax) — The rate reflects specific risks relating to the cash-generating unit.

The values assigned to the key assumptions represent management's assessment of future trends in the cash-generating units and are based on both external sources and internal historical data.

6. **Goodwill on consolidation (Cont'd)**

(b) Management believes that there is no reasonably possible change in the above key assumptions applied that is likely to materially cause the respective cash-generating unit carrying amount to exceed its recoverable amount.

7. **Deferred tax assets/(liabilities)**

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
At beginning of financial period	56,259	(552,433)
Recognised in profit or loss	-	608,692
At end of financial period	56,259	56,259
Presented after appropriate offsetting as follows:		
Deferred tax assets	119,906	119,906
Deferred tax liabilities	(63,647)	(63,647)
	56,259	56,259

The components of deferred tax assets/(liabilities) during the financial period are as follows:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Deferred tax		
Property, plant and equipment	83,880	83,880
Contract assets	(63,647)	(63,647)
Lease liabilities	36,026	36,026
	56,259	56,259

8. **Trade receivables**

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Trade receivables	7,140,106	8,757,917
Retention sums	12,493,386	20,811,612
	19,633,492	29,569,529
Less: Allowance for expected credit losses ("ECLs")	(8,568,307)	(7,214,769)
	11,065,185	22,354,760

(a) Trade receivables are non-interest bearing and are generally ranged from 30 to 45 (30.6.2024: 30 to 45) days term. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

8. **Trade receivables (Cont'd)**

(b) Movement in allowance for ECLs of trade receivables are as follows:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
At beginning of financial period	7,214,769	4,011,504
Charge for allowance for ECLs	1,353,538	3,203,265
At end of financial period	8,568,307	7,214,769

(c) The following tables provide information about the exposure to credit risk and allowance for ECLs for trade receivables:

	Gross amount RM	ECLs RM	Carrying amount RM
Group			
31.12.2025			
Not past due	10,721,539	(43,418)	10,678,121
Past due:			
31 to 60 days	353,794	(296,241)	57,553
91 to 120 days	8,558,159	(8,228,648)	329,511
	19,633,492	(8,568,307)	11,065,185
30.6.2024			
Not past due	3,985,422	-	3,985,422
Past due:			
Less than 30 days	554,599	-	554,599
31 to 60 days	4,305	-	4,305
61 to 90 days	254,870	-	254,870
91 to 120 days	24,770,333	(7,214,769)	17,555,564
	29,569,529	(7,214,769)	22,354,760

(d) The foreign currency profile of trade receivables are as follows:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Philippine Peso ("PHP")	1,701,303	1,959,022

9. Other receivables

	Group		Company	
	31.12.2025	30.6.2024	31.12.2025	30.6.2024
	RM	RM	RM	RM
Non-trade receivables	549,681	575,795	-	-
Advance to suppliers	212,376	-	-	-
Deposits	996,217	560,956	-	-
Prepayments	383,173	225,208	-	20,410
Goods and services tax (“GST”) recoverable	3,952	4,172	-	-
	2,145,399	1,366,131	-	20,410

Non-trade receivables are unsecured, non-interest bearing and repayable on demand.

Included in the deposits of the Group is a tender deposit amounting to RM820,000 (30.6.2024: RM131,920) for future project tenders.

The foreign currency profile of other receivables are as follows:

	Group	
	31.12.2025	30.6.2024
	RM	RM
Singapore Dollar (“SGD”)	15,635	17,391

10. Contract assets/(liabilities)

	Group	
	31.12.2025	30.6.2024
	RM	RM
Construction contracts		
At beginning of the financial period	56,526,436	52,046,345
Revenue recognised during the financial period	65,197,531	63,123,447
Currency translation difference	(270,274)	(213,322)
	121,453,693	114,956,470
Less: Progress billing issued during the financial period	(82,957,232)	(22,949,399)
Less: Allowance for ECLs during the financial period	(11,101,962)	(35,480,635)
	27,394,499	56,526,436

10. Contract assets/(liabilities) (Cont'd)

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Presented as:		
Contract assets	93,431,438	103,637,636
Less: Allowance for ECLs	(47,004,869)	(35,902,907)
	46,426,569	67,734,729
Contract liabilities	(19,032,070)	(11,208,293)
	27,394,499	56,526,436

The movement in allowance for ECLs of contract assets are as follows:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
At beginning of financial period	35,902,907	422,272
Allowance for ECLs	11,101,962	35,480,635
At end of financial period	47,004,869	35,902,907

The contract assets primarily relate to the Group's right to consideration for work performed but not yet billed as at the reporting date. The amount will be transferred to trade receivables when the Group issues billing in the manner as established in the contract with customers.

The contract liabilities primarily relate to advances received from customers to render construction services. The amount will be recognised as revenue when the performance obligations are satisfied.

Contract value yet to be recognised as revenue

The following table shows the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied (or partially unsatisfied) as at the end of the reporting period:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Construction contracts	90,742,089	127,309,421

10. Contract assets/(liabilities) (Cont'd)

Revenue expected to be recognised in the future relating to performance obligations that are unsatisfied (or partially satisfied) at the reporting date:

	Group	
	31.12.2025	30.6.2024
	RM	RM
2025	-	60,398,069
2026 onwards	90,742,089	66,911,352

11. Amount due from/(to) subsidiaries

Amount due from/(to) subsidiaries are non-trade in nature, unsecured, non-interest bearing and repayable on demand.

12. Fixed deposits with licensed banks

The effective interest rates fixed deposits with licensed banks of the Group are ranged from 1.66% to 3.45% (30.6.2024: 2.40% to 3.00%).

The maturity period of fixed deposits with a licensed bank of the Group is 1 to 12 months (30.6.2024: 1 to 12 months).

The fixed deposits with tenure of more than 3 months is RM44,538 (30.6.2024: RM42,238).

Fixed deposits with licensed banks of the Group amounting to RM13,359,311 (30.6.2024: RM11,469,772) are pledged as security for banking facilities granted to the Company as disclosed in Note 18 to the financial statements.

13. Cash and bank balances

The foreign currency profile of cash and bank balances are as follows:

	Group	
	31.12.2025	30.6.2024
	RM	RM
Australian Dollar ("AUD")	241	278
SGD	14,437	238,669
United States Dollar ("USD")	8,016	257,395

Included in the cash and bank balances of the Group is a collateral account amounting to RM1,003,413 (30.6.2024: RM956,716) are pledged as security for banking facilities granted to the Group as disclosed in Note 18 to the financial statements.

14. Share capital

	Group and Company			
	Number of ordinary shares		Amount	
	31.12.2025	30.6.2024	31.12.2025	30.6.2024
	Units	Units	RM	RM
Issued and fully paid:				
At beginning of the financial period	433,869,436	406,651,336	56,501,565	53,779,755
Conversion from RCPS:				
- difference of RCPS's aggregate value	8,710,700	27,218,100	353,302	2,041,357
- transferred from RCPS	-	-	517,768	680,453
Issuance of ordinary shares pursuant to private placement	6,582,100	-	756,942	-
At end of the financial period	449,162,236	433,869,436	58,129,577	56,501,565

During the financial period, the Company issued 8,710,700 (30.6.2024: 27,218,100) new ordinary shares from the conversion of RCPS at conversion price of RM0.10 per RCPS for total consideration of RM871,070 (30.6.2024: RM2,721,810).

In addition, the Company issued 6,582,100 (30.6.2024: Nil) new ordinary shares from the exercise of private placement at an issue price of RM0.115 per share for a total consideration of RM756,942 (30.6.2024: RMNil).

The new ordinary shares issued during the financial period shall rank pari passu in all respects with the existing shares of the Company.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regards to the Company's residual assets.

15. Redeemable convertible preference shares ("RCPS")

	Group and Company			
	Number of shares		Amount	
	31.12.2025	30.6.2024	31.12.2025	30.6.2024
	Units	Units	RM	RM
Issued and fully paid:				
At beginning of the financial period	2,450,795,192	2,478,013,292	61,269,879	61,950,332
Transferred to share capital	(20,710,700)	(27,218,100)	(517,768)	(680,453)
At end of the financial period	2,430,084,492	2,450,795,192	60,752,111	61,269,879

15. **Redeemable convertible preference shares ("RCPS") (Cont'd)**

(a) The main features of the RCPS are as follows:

(i) The RCPS will be constituted in the constitution of the Company and issued in registered form and in multiple of RM0.025 each;

(ii) The RCPS shall carry no right to vote at any general meeting of the Company except where permitted under law. Subject to applicable laws. The RCPS holder shall have the right to attend and vote at any general meeting convened for the purposes of sanctioning:

(a) a proposal to reduce the capital of the Company;

(b) a proposal for the disposal of the whole Company's property, business and undertaking;

(c) proposal or resolution which affects the rights and privileges attached to the RCPS;

(d) a proposal to wind-up the Company; and

(e) during the winding-up of the Company.

In any such case, the RCPS holder shall be entitled to vote together with the holders of ordinary shares and to one (1) vote for each RCPS held;

(iii) The RCPS may be convert 10 years from the date of issue;

(iv) Conversion price equivalent to RM0.10 for 1 new ordinary share to be issued rank equally with the existing shares; and

(v) Conversion price shall be satisfied through surrendering for cancellation:

(a) four (4) RCPS for one (1) new ordinary shares; or

(b) a combination of such number of RCPS and cash with an aggregate value equal to the conversion price, subject to a minimum of one (1) RCPS, and paying the difference between the aggregate value of the RCPS surrendered and the conversion price in cash for one (1) new ordinary share.

During the financial period, the Company issued 8,710,700 (30.6.2024: 27,218,100) new ordinary shares amounting to RM353,302 (30.6.2024: RM2,041,357) arising from the conversion of 20,710,700 (30.6.2024: 27,218,100) RCPS.

16. Reserves

Warrant reserves

	Group		Company	
	31.12.2025 RM	30.6.2024 RM	31.12.2025 RM	30.6.2024 RM
At beginning and end of the financial period	4,271,832	4,271,832	4,271,832	4,271,832

The warrant reserve remained unchanged during the financial period as there were no warrants exercised, expired, or issued (30.6.2024: Nil).

Foreign currency translation reserve

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

17. Lease liabilities

	Group	
	31.12.2025 RM	30.6.2024 RM
Non-current	69,932	140,606
Current	573,969	320,746
	643,901	461,352

The maturity analysis of lease liabilities at the end of the reporting period:

	Group	
	31.12.2025 RM	30.6.2024 RM
Within 1 year	593,013	340,534
Between 2 - 5 years	72,300	146,727
	665,313	487,261
Less: Future finance charges	(21,412)	(25,909)
Present value of lease liabilities	643,901	461,352

The Group leases various properties and motor vehicles. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

18. Borrowings

	Group 31.12.2025 RM	Group 30.6.2024 RM
Secured		
Bankers' acceptance	-	1,043,197
Bank overdraft	-	12,590,213
Invoice financing	446,718	1,664,294
Term loan	6,480,004	-
	6,926,722	15,297,704

	Group 31.12.2025 RM	Group 30.6.2024 RM
Current		
Bankers' acceptance	-	1,043,197
Bank overdraft	-	12,590,213
Invoice financing	446,718	1,664,294
Term loan	6,480,004	-
	6,926,722	15,297,704

The repayment terms of loan and borrowings is as follows:

(i) Term loan is repayable by 18 monthly instalments.
(ii) Invoice financing is repayable within 120 days.

The borrowings of the Group are secured against the following:

(a) Term loan

(i) Pledge of first party fixed deposit together with memorandum of legal charge over deposit and letter of set-off;
(ii) Blanket assignment of all present and future contract proceeds and/or claims arising from construction contracts; and
(iii) Corporate guarantee by the Company.

(b) Invoice financing

(i) Pledge of first party collateral account together with memorandum of charge or assignment;
(ii) Blanket deed of assignment of contract proceed; and
(iii) Corporate guarantee by the Company.

18. Borrowings (Cont'd)

The average effective interest rates per annum are as follows:

	Group	
	31.12.2025	30.6.2024
	%	%
Bankers' acceptance	-	7.85
Bank overdraft	-	7.92
Invoice financing	7.67	7.92
Term loan	7.82	-

19. Trade payables

	Group	
	31.12.2025	30.6.2024
	RM	RM
Third parties	32,128,662	33,515,795
Retention sums	8,201,267	8,645,006
Trade accruals	4,765,519	24,377,214
	45,095,448	66,538,015

Credit terms of trade payables of the Group ranged from cash term to 60 days (30.6.2024: 14 to 90 days) depending on the terms of the contracts.

The retention sums are unsecured, non-interest bearing and due to be paid within 12 to 27 months (30.6.2024: 12 to 24 months) or within normal operating cycle.

The foreign currency profile of trade payables are as follows:

	Group	
	31.12.2025	30.6.2024
	RM	RM
Chinese Yuan ("CNY")	594,979	-
Euro Dollar ("EUR")	-	211,115
PHP	271,291	285,143

20. Other payables

	Group		Company	
	31.12.2025 RM	30.6.2024 RM	31.12.2025 RM	30.6.2024 RM
Non-trade payables	583,979	1,748,698	101,603	174,258
Deposits received	-	13,257	-	-
Accruals	2,760,635	1,961,577	165,000	63,910
Sales and service tax (“SST”) payable	68,362	-	-	-
	3,412,976	3,723,532	266,603	238,168

Included in the accruals of the Group is provision for litigation compensation amounted to RM902,261 (30.6.2024: RMNil).

The foreign currency profile of other payables are as follows:

	Group	
	31.12.2025 RM	30.6.2024 RM
SGD	43,932	74,620

21. Amount due to related parties

	Group	
	31.12.2025 RM	30.6.2024 RM
Amount due to related parties		
- Trade	(4,298,640)	(1,811,306)
- Non-trade	16,043,697	7,878,103
	11,745,057	6,066,797

Amount due to related parties are unsecured, non-interest bearing and repayable on demand, except for credit term of 30 (30.6.2024: 30) days on trade balances.

22. Amount due to Directors

Amount due to Directors is non-trade in nature, unsecured, non-interest bearing and repayable on demand.

	Group	
	31.12.2025	30.6.2024
	RM	RM
SGD	211,800	235,602

23. Revenue

	Group	
	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	RM	RM
Revenue form contracts with customers:		
Construction services	65,004,840	60,154,543
Maintenance services	1,318,499	2,585,421
Other services	699,068	399,050
	67,022,407	63,139,014
Timing of revenue recognition:		
Over time	66,323,339	62,739,964
At a point in time	699,068	399,050
	67,022,407	63,139,014

Material accounting policy information

(a) Revenue from construction services

The Group recognises revenue from construction services over time when control over the asset has been transferred to the customers. The assets have no alternative use to the Group due to contractual restriction, and the Group has an enforceable right to payment for performance completed to date. Revenue from project contracts is measured at the transaction price agreed under the project contracts.

Revenue is recognised over the period of the contract using the input method to measure the progress towards complete satisfaction of the performance obligations under the projects i.e. based on the costs incurred for work performed to date.

23. Revenue (Cont'd)

(a) Revenue from construction services (Cont'd)

The Group becomes entitled to invoice customers for construction of promised asset based on achieving a series of performance-related milestones (i.e. progress billing). The Group previously have recognised a contract asset for any work performed. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it is invoiced to the customer. If the progress billing exceeds the revenue recognised to date, the Group recognises a contract liability for the difference. There is not considered to be a significant financing component in contracts with customers as the period between the recognition of revenue and the progress billing is always less than one year.

(b) Revenue from maintenance services

Revenue from maintenance services is recognised in the reporting period in which the maintenance services are rendered, which simultaneously received and consume the benefits provided by the Group, and the Group has a present right to payment for the services. As a practical expedient, the Group recognises revenue on a straight-line method over the period of maintenance services.

(c) Revenue from other services

Revenue from other services are recognised in profit or loss at a point in time once the services has been completed and the Company have an enforceable right to payment for performance completed to date.

The performance obligation is satisfied when the goods is delivered and payment is generally due within 30 days from delivery.

24. Other income

	Group	
	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM
Gain on disposal of property, plant and equipment	151,573	27,390
Gain on disposal of right-of-use assets	2,732	-
Gain on modification of lease contracts	1,657	1,080
Gain on reassessment of lease contracts	-	26,427
Insurance compensation	-	1,410,428
Realised gain on foreign exchange	-	87,010
Unrealised gain on foreign exchange	-	108,570
Waiver of debt	895,305	-

25. Other expenses

	Group		Company	
	1.7.2024 to 31.12.2025 RM	**1.1.2023 to 30.6.2024 RM**	**1.7.2024 to 31.12.2025 RM**	**1.1.2023 to 30.6.2024 RM**
Bad debts written off	-	149,050	-	-
Deposits written off	26,549	308,196	-	-
Impairment loss on investment in a subsidiary	-	-	-	36,000,000
Property, plant and equipment written off	-	3,510,151	-	-
Loss on foreign exchange				
- realised	24,084	127,999	-	-
- unrealised	9,131	-	-	-
Loss on termination of lease contract	10,815	-	-	-

26. Finance income/Finance costs

	Group		Company	
	1.7.2024 to 31.12.2025 RM	**1.1.2023 to 30.6.2024 RM**	**1.7.2024 to 31.12.2025 RM**	**1.1.2023 to 30.6.2024 RM**
Finance income				
- bank	55	10,356	-	-
- fixed deposits with licensed banks	458,509	730,245	-	48,670
	458,564	740,601	-	48,670
Finance costs				
- bank overdraft	11,220	347,060	-	-
- bankers' acceptance	88,521	253,803	-	-
- invoice financing	45,730	540,094	-	-
- lease liabilities	33,485	76,314	-	-
- letter of credit	11,435	-	-	-
- term loan	894,478	-	-	-
	1,084,869	1,217,271	-	-

27. Loss before tax

	Group		Company	
	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM
Auditors' remuneration				
- Statutory audit				
- TGS TW PLT	210,000	-	65,000	-
- Other auditors				
- Current year	26,507	200,808	-	42,000
- (Over)/under provision in prior financial year	(16,281)	7,000	-	-
- Other				
- TGS TW PLT	5,000	6,000	5,000	6,000
Allowance for ECLs on:				
- trade receivables	1,353,538	3,203,265	-	-
- contract assets	11,101,962	35,480,635	-	-
Depreciation on:				
- property, plant and equipment	259,290	990,062	-	-
- right-of-use assets	331,872	1,324,569	-	-
Lease expenses related to:				
- short-term leases (a)	195,380	1,186,773	-	-
- low value assets (a)	116,769	101,218	-	-
Provision for litigation compensation	902,261	-	-	-

(a) The Group leases various premises, motor vehicles and machineries with contract terms of not more than one year. These leases are short term and/or leases of low value items. The Group has elected not to recognise right-of-use assets and lease liabilities for these leases.

28. Tax expenses

	Group		Company	
	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM
Tax expenses recognised in profit or loss				
Current tax				
Current financial period	713,927	873,856	-	-
(Over)/under provision in prior financial period/year	(124,712)	147,151	-	-
	589,215	1,021,007	-	-
Deferred tax				
Origination and reversal of temporary differences	-	(608,692)	-	-
	589,215	412,315	-	-

A reconciliation of income tax expenses applicable to loss before tax at the statutory income tax rate to income tax expenses at the effective income tax of the Group and of the Company are as follows:

	Group		Company	
	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM
Loss before tax	(14,340,475)	(57,724,566)	(1,048,436)	(37,642,061)
At Malaysian statutory tax rate of 24% (30.6.2024: 24%)	(3,441,714)	(13,853,896)	(251,625)	(9,034,000)
Effect of different tax rates in foreign jurisdictions	(4,805)	(4,229)	-	-
Expenses not deductible for tax puposes	1,853,776	12,662,704	251,625	9,034,000
Income not subject to tax	(749,669)	(6,602)	-	-
Statutory stepped tax exemption and rebates	(3,534)	-	-	-
(Over)/under provision of current tax in prior financial period	(124,712)	147,151	-	-
Movement of deferred tax assets	3,059,873	1,467,187	-	-
	589,215	412,315	-	-

28. Tax expenses (Cont'd)

Tax expense for foreign jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

Deferred tax assets not recognised

Deferred tax assets have not been recognised in respect of the following items (gross amounts) due to uncertainty of their recoverability:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Property, plant and equipment	(36,878)	36,914
Provisions	55,573,176	43,117,676
Unutilised business losses	11,444,046	11,080,716
Unabsorbed capital allowances	92,938	88,507
	67,073,282	54,323,813

The unabsorbed capital allowances do not expire under current tax legislation of Malaysia. Unutilised business losses for which no deferred tax asset was recognised will expire at the following year of assessment ("YA"):

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Unutilised business losses		
YA 2033	4,838,183	4,838,183
YA 2034	6,242,533	6,242,533
YA 2035	317,029	-
Unexpired term*	46,301	-
	11,444,046	11,080,716

* Arising from overseas subsidiary

In accordance with the provisions of the Finance Act 2021, the unutilised business losses are available for utilisation in the next ten consecutive years from when it was incurred, for which, any excess at the end of the tenth consecutive years, shall be disregarded. The other temporary differences do not expire under current tax legislation.

Deferred tax assets have not been recognised in respect of these items as they may not have sufficient taxable profits to be used to offset.

29. Losses per share

Basic losses per share

The basic losses per share are calculated based on the consolidated loss for the financial period attributable to owners of the Company and the weighted average number of ordinary shares in issue as follows:

	Group	
	1.7.2024 to 31.12.2025 RM	**1.1.2023 to 30.6.2024 RM**
Loss for the period attributable to owners of the Company	(14,803,385)	(58,046,861)
Weighted average number of ordinary shares in issue (unit)		
Ordinary shares at beginning of the financial period	433,869,436	406,651,336
Effect of ordinary shares issued pursuant to conversion of RCPS	4,584,915	8,927,712
Effect of ordinary shares issued pursuant to private placement	6,114,519	-
	444,568,870	415,579,048
Basic losses per ordinary shares (sen)	(3.33)	(13.97)

Diluted losses per share

The diluted losses per share are calculated based on the consolidated loss for the financial period attributable to owners of the Company and the weighted average number of ordinary shares in issue after adjusted for the effects of dilutive potential ordinary shares as follows:

	Group	
	1.7.2024 to 31.12.2025 RM	**1.1.2023 to 30.6.2024 RM**
Loss for the period attributable to owners of the Company	(14,803,385)	(58,046,861)
Weighted average number of ordinary shares at end of the financial period (unit)	444,568,870	415,579,048
Effect of dilution of conversion of RCPS (unit)	*	2,469,135,336
Effect of dilution of exercise of Warrant (unit)	*	86,474,336
Weighted average number of ordinary shares for diluted earnings per share (unit)	444,568,870	2,971,188,720
Diluted losses per ordinary shares (sen)	(3.33)	(1.95)

29. Losses per share (Cont'd)

* The potential conversion of RCPS and Warrant are anti-dilutive as their exercise prices were higher than the average market price ("out of the money") of the Company's ordinary share during the financial period. Accordingly, the exercise of RCPS and Warrant had been ignored in the calculations of dilutive losses per shares and the diluted losses per ordinary share is the same as the basic losses per ordinary share.

30. Employee benefits expenses

	Group		Company	
	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	RM	RM	RM	RM
Salaries, wages and other emoluments	11,693,255	28,563,595	-	19,000
Defined contribution plan	2,045,615	3,332,107	-	-
Social security contribution	210,068	42,243	-	-
Fees	414,000	303,574	414,000	223,851
	14,362,938	32,241,519	414,000	242,851

Included in staff costs is aggregate amount of remuneration received and receivable by the Directors of the Group and of the Company during the financial period as below:

	Group		Company	
	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024	1.7.2024 to 31.12.2025	1.1.2023 to 30.6.2024
	RM	RM	RM	RM
Executive Directors				
Salaries and other emoluments	2,237,103	1,748,432	-	-
Fees	-	65,323	-	-
Defined contribution plans	208,518	209,814	-	-
Social security contribution	8,684	20,440	-	-
	2,454,305	2,044,009	-	-
Non-Executive Directors				
Allowance	-	19,000	-	19,000
Fees	414,000	238,251	414,000	223,851
	414,000	257,251	414,000	242,851
	2,868,305	2,301,260	414,000	242,851
Key management personnel				
Salaries and other emoluments	320,000	1,926,622	-	-
Defined contribution plans	34,080	174,913	-	-
Social security contribution	2,030	21,803	-	-
	356,110	2,123,338	-	-

31. Reconciliation of liabilities arising from financing activities

The table below show the details changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes:

	At 1.7.2024 RM	Drawdown RM	Cash flows RM	Modification RM	Reassessment RM	Early termination RM	Currency translation difference RM	At 31.12.2025 RM
Group								
Bankers' acceptance	1,043,197	920,833	(1,964,030)	-	-	-	-	-
Invoice financing	1,664,294	3,158,200	(4,375,776)	-	-	-	-	446,718
Lease liabilities	461,352	578,668	(429,699)	41,208	-	(7,628)	-	643,901
Term loan	-	8,107,487	(1,627,483)	-	-	-	-	6,480,004
Amount due to related parties	7,878,103	-	8,165,594	-	-	-	-	16,043,697
Amount due to Directors	1,057,216	-	38,967	-	-	-	(33,476)	1,062,707
	12,104,162	12,765,188	(192,427)	41,208	-	(7,628)	(33,476)	24,677,027

	At 1.1.2023 RM	Drawdown RM	Cash flows RM	Modification RM	Reassessment RM	Early termination RM	Currency translation difference RM	At 30.6.2024 RM
Group								
Bankers' acceptance	2,207,420	10,852,318	(12,016,541)	-	-	-	-	1,043,197
Invoice financing	11,019,376	19,006,980	(28,362,062)	-	-	-	-	1,664,294
Lease liabilities	1,706,982	261,656	(1,398,779)	(105,899)	(2,608)	-	-	461,352
Amount due to related parties	-	-	7,878,103	-	-	-	-	7,878,103
Amount due to Directors	-	-	1,057,216	-	-	-	-	1,057,216
	14,933,778	30,120,954	(32,842,063)	(105,899)	(2,608)	-	-	12,104,162

31. Reconciliation of liabilities arising from financing activities (Cont'd)

The table below show the details changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes: (Cont'd)

	At 1.7.2024 RM	Drawdown RM	Repayment RM	At 31.12.2025 RM
Company				
Amount due to a subsidiary	25,297,000	-	-	25,297,000

	At 1.1.2023 RM	Drawdown RM	Repayment RM	At 30.6.2024 RM
Company				
Amount due to a subsidiary	25,000,000	297,000	-	25,297,000

32. Related party disclosures

(a) Identifying related parties

For the purposes of these financial statements, parties are considered to be related to the Group and of the Company if the Group or the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company either directly or indirectly. The key management personnel comprise the Directors and management personnel of the Group and of the Company, having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company directly or indirectly.

32. **Related party disclosures (Cont'd)**

(b) Significant related party transactions

Related party transactions have been entered into in the normal course of business under negotiated terms. In addition to the related party balances disclosed elsewhere in the financial statements, the significant related party transactions of the Company are as follows:

	Group	
	1.7.2024 to 31.12.2025 RM	**1.1.2023 to 30.6.2024 RM**
Transaction with related parties		
- Progress billing issued to	6,371,217	1,811,306
- Contract cost charged by	1,104,140	-
- Rental expenses	-	(120,000)

(c) Remuneration of key management personnel

The remuneration of Directors and other key management personnel are disclosed in Note 30 to the Financial Statements.

33. **Segment information**

For management purposes, the Group is organised into five major business units based on their products and services, which comprises the following:

Business segments	**Business activities**
Transportation	Involved of the services rendered under railway and highway industries.
Healthcare	Involved of the service rendered under hospitality industries.
Extra low voltage integrated solution ("SLV")	Involved of the service rendered under smart building and security services.
Other engineering services	Involved of the service rendered under M&E works.
All other segments	Involved in the investment holding and service and maintenance.

33. **Segment information (Cont'd)**

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which, in certain respects as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

Transactions between segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial period.

33. Segment information (Cont'd)

(a) Business segment

	Note	Transportation RM	Healthcare RM	ELV RM	Other Engineering services RM	Others RM	Total segments RM	Adjustments and eliminations RM	Total RM
Group									
31.12.2025									
External revenue		17,574,959	4,065,758	38,458,237	4,905,882	2,017,571	67,022,407	-	67,022,407
Inter-segment revenue		13,099,575	-	1,804,714	-	747,948	15,652,237	(15,652,237)	-
Total revenue		30,674,534	4,065,758	40,262,951	4,905,882	2,765,519	82,674,644	(15,652,237)	67,022,407
Results									
Profit from operations		3,253,128	(1,969,992)	(3,613,144)	(392,783)	3,974,338	1,251,547	(2,021,566)	(770,019)
Finance income		-	-	-	-	458,564	458,564	-	458,564
Finance costs		(965,626)	-	(74,538)	-	(44,705)	(1,084,869)	-	(1,084,869)
Depreciation		-	-	-	-	(591,162)	(591,162)	-	(591,162)
Other non-cash income	C	(8,180,489)	-	-	-	-	(8,180,489)	(4,172,500)	(12,352,989)
		(5,892,987)	(1,969,992)	(3,687,682)	(392,783)	3,797,035	(8,146,409)	(6,194,066)	(14,340,475)
Tax expenses									(589,215)
Consolidated loss after tax									(14,929,690)
Assets									
Additional to non-current assets other than deferred tax assets	D	-	-	-	-	147,466	147,466	-	147,466
Segment assets		78,934,268	296,190	5,898,986	238,562	234,907,549	320,275,555	(174,613,141)	145,662,414
Deferred tax assets									119,906
Tax recoverable									1,910,827
									147,693,147
Liabilities									
Segment liabilities		75,676,053	1,673,251	12,493,877	3,875,650	139,690,881	233,409,712	(145,490,831)	87,918,881
Deferred tax liabilities									63,647
									87,982,528

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33. Segment information (Cont'd)

(a) Business segment (Cont'd)

	Note	Transportation RM	Healthcare RM	ELV RM	Other Engineering services RM	Others RM	Total segments RM	Adjustments and eliminations RM	Total RM
Group (Cont'd)									
30.6.2024									
External revenue		51,540,605	4,397,352	701,383	3,515,204	2,984,470	63,139,014	-	63,139,014
Inter-segment revenue		70,370,583	4,879,902	-	-	700,845	75,951,330	(75,951,330)	-
Total revenue		121,911,188	9,277,254	701,383	3,515,204	3,685,315	139,090,344	(75,951,330)	63,139,014
Results									
Loss from operations		1,401,930	(4,852,293)	(262,341)	(1,958,366)	(39,373,787)	(45,044,857)	27,970,160	(17,074,697)
Finance income		-	-	-	-	740,601	740,601	-	740,601
Finance costs		(1,217,271)	-	-	-	-	(1,217,271)	-	(1,217,271)
Depreciation		-	-	-	-	2,314,631	2,314,631	-	2,314,631
Other non-cash income	C	(45,764,151)	-	-	-	(4,818,045)	(50,582,196)	8,094,366	(42,487,830)
Consolidated loss before tax		(45,579,492)	(4,852,293)	(262,341)	(1,958,366)	(41,136,600)	(93,789,092)	36,064,526	(57,724,566)
Tax expense									(412,315)
Consolidated loss after tax									(58,136,881)
Assets									
Additional to non-current assets other than deferred tax assets	D	-	-	-	-	576,676	576,676	-	576,676
Segment assets		99,748,554	448,741	669,779	3,339,444	25,259,693	129,466,211	45,690,142	175,156,353
Deferred tax assets									119,906
Tax recoverable									2,399,415
									177,675,674
Liabilities									
Segment liabilities		100,599,196	1,267,743	873,668	4,878,171	13,113,811	120,732,589	(16,379,680)	104,352,909
Deferred tax liabilities									63,647
Tax payable									604,372
									105,020,928

33. Segment information (Cont'd)

Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

A. Inter-segment transactions are eliminated on consolidation.

B. Expenses/(income) from inter-segment transactions are eliminated on consolidation.

C. Other material non-cash expenses/(income) consist of the following items as presented in the respective notes to the financial statements:

	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM
Allowance for expected credit losses:		
- trade receivables	1,353,538	3,203,265
- contract assets	11,101,962	35,480,635
Bad debts written off	-	149,050
Deposits written off	26,549	308,196
Gain on disposal of property, plant and equipment	(151,573)	(27,390)
Gain on disposal of rights-of-use assets	(2,732)	-
Gain on reassessment of lease contract	-	(26,427)
Gain on modification of lease contract	(1,657)	(1,080)
Loss on termination of lease contract	10,815	-
Property, plant and equipment written off	-	3,510,151
Provision for litigation compensation	902,261	-
Unrealised loss/(gain) on foreign exchange	9,131	(108,570)
Waiver of debt	(895,305)	-
	12,352,989	42,487,830

D. Additions to non-current assets consists of:

	31.12.2025 RM	30.6.2024 RM
Property, plant and equipment	18,798	315,020
Right-of-use assets	128,668	261,656
	147,466	576,676

33. Segment information (Cont'd)

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	Revenue		Non-current Assets	
	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM	31.12.2025 RM	30.6.2024 RM
Group				
Malaysia	66,708,619	61,634,657	62,220,252	62,679,821
Philippines	313,788	1,504,357	-	-
	67,022,407	63,139,014	62,220,252	62,679,821

Information about major customers

The following are major customers with revenue equal to or more than 10% of the Group's total revenue:

	Revenue		
	1.7.2024 to 31.12.2025 RM	1.1.2023 to 30.6.2024 RM	Segment RM
Customer #1	*	14,047,141	Transportation
Customer #2	*	12,265,661	Transportation
Customer #3	*	8,972,694	Transportation
Customer #4	38,457,237	*	ELV
Customer #5	8,529,644	*	Transportation
Customer #6	5,045,195	*	Transportation

* Revenue less than 10%

34. Financial instruments

(a) Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis at amortised cost.

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	Group		Company	
	31.12.2025 RM	30.6.2024 RM	31.12.2025 RM	30.6.2024 RM
At amortised cost				
Financial assets				
Trade receivables	11,065,185	22,354,760	-	-
Other receivables	1,545,898	1,136,751	-	-
Amount due from subsidiaries	-	-	14,992,881	14,545,000
Fixed deposits with licensed banks	13,403,849	17,075,433	-	-
Cash and bank balances	10,521,066	4,065,385	214,506	551,734
	36,535,998	44,632,329	15,207,387	15,096,734
At amortised cost				
Financial liabilities				
Borrowings	6,926,722	15,297,704	-	-
Trade payables	45,095,448	66,538,015	-	-
Other payables	3,344,614	3,723,532	266,603	238,168
Amount due to a subsidiary	-	-	25,297,000	25,297,000
Amount due to related parties	11,745,057	6,066,797	-	-
Amount due to Directors	1,062,707	1,057,216	-	-
	68,174,548	92,683,264	25,563,603	25,535,168

34. **Financial instruments (Cont'd)**

(b) Financial risk management objectives and policies

The Group's and the Company's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's and of the Company's operation whilst managing its credit, liquidity and market risks. The Group and the Company operate within clearly defined guidelines that are approved by the Board and the Group's and the Company's policy is not to engage in speculative transaction.

(i) Credit risk

Credit risk is the risk of a financial loss to the Group and the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its trade and other receivables, fixed deposits with licensed banks, cash and bank balances. The Company's exposure to credit risk arises principally from amount due from subsidiaries, cash and bank balances. There are no significant changes as compared to previous financial period.

The Group and the Company have adopted a policy of only dealing with creditworthy counterparties. Management has a credit policy in place to control credit risk by dealing with creditworthy counterparties and deposits with banks with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken for long outstanding debts.

The Company provides unsecured advances to its subsidiary. The Company monitors on an ongoing basis the results of the subsidiary and repayments made by the subsidiary.

It also provides financial guarantees to banks for banking facilities granted to certain subsidiaries. The Company monitors on an ongoing basis the results of the subsidiaries and repayments made by the subsidiaries.

At each reporting date, the Group and the Company assess whether any of the receivables and amount due from subsidiaries are credit impaired.

The gross carrying amounts of credit impaired receivables and contract assets are written off (either partially or full) when there is no prospect of recovery. This is generally the case when the Group and the Company determine that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay amounts subject to the write-off. Nevertheless, receivables and contract assets that are written off could still be subject to enforcement activities.

34. **Financial instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(i) Credit risk (Cont'd)

The carrying amounts of the financial assets recorded on the statements of financial position at the end of the reporting period represent the Group's and the Company's maximum exposure to credit risk except for financial guarantees provided to banks for banking facilities granted to certain subsidiaries.

Credit risk concentration

As at the end of the financial period, the Group has 2 (30.6.2024: 1) major customers that owed the Group more than 10% each and accounted for approximately 69% (30.6.2024: 63%) of the Group's trade receivables outstanding.

(ii) Liquidity risk

Liquidity risk refers to the risk that the Group or the Company will encounter difficulty in meeting to financial obligations as they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group and the Company finance their liquidity through internally generated cash flows and minimises liquidity risk by keeping committed credit lines available.

34. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay.

	On demand within 1 year RM	2 to 5 years RM	Total contractual cash flows RM	Total carrying amount RM
Group				
31.12.2025				
Non-derivative financial liabilities				
Trade payables	45,095,448	-	45,095,448	45,095,448
Other payables	3,344,614	-	3,344,614	3,344,614
Lease liabilities	593,013	72,300	665,313	643,901
Borrowings	6,926,722	-	6,926,722	6,926,722
Amount owing to related parties	11,745,057	-	11,745,057	11,745,057
Amount due to a Director	1,062,707	-	1,062,707	1,062,707
	68,767,561	72,300	68,839,861	68,818,449
Financial guarantee	19,625,986	-	19,625,986	-
30.6.2024				
Non-derivative financial liabilities				
Trade payables	66,538,015	-	66,538,015	66,538,015
Other payables	3,723,532	-	3,723,532	3,723,532
Lease liabilities	340,534	146,727	487,261	461,352
Borrowings	15,297,704	-	15,297,704	15,297,704
Amount owing to related parties	6,066,797	-	6,066,797	6,066,797
Amount due to a Director	1,057,216	-	1,057,216	1,057,216
	93,023,798	146,727	93,170,525	93,144,616
Financial guarantee	745,630	-	745,630	-
Company				
31.12.2025				
Non-derivative financial liabilities				
Other payables	266,603	-	266,603	266,603
Amount due to a subsidiary	25,297,000	-	25,297,000	25,297,000
	25,563,603	-	25,563,603	25,563,603
Financial guarantee*	6,926,722	-	6,926,722	-
30.6.2024				
Non-derivative financial liabilities				
Other payables	238,168	-	238,168	238,168
Amount due to a subsidiary	25,297,000	-	25,297,000	25,297,000
	25,535,168	-	25,535,168	25,535,168
Financial guarantee*	15,297,704	-	15,297,704	-

34. **Financial instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

* Based on the maximum amount that can be called for under the financial guarantee contract.

The Group provides financial guarantees and performance guarantee to project customer for performance under contract or in lieu of retention withheld on contracts.

The Company provides unsecured financial guarantee to banks in respect of credit facilities granted to certain subsidiaries and monitors on an ongoing basis the performance of the subsidiaries. At end of the reporting period, there was no indication that the subsidiaries would default on repayment.

Financial guarantee has not been recognised since the fair value on initial recognition was deemed not material and the probability of the subsidiaries defaulting in their credit facilities is remote.

(iii) Market risk

(a) Interest rate risk

The Group's fixed rate deposits placed with licensed banks and borrowings are exposed to a risk of change in their fair value due to changes in interest rates. The Group's variable rate borrowings are exposed to a risk of change in cash flows due to change in interest rates.

The Group manages its interest rate risk of its deposits with licensed financial institutions by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank and maintaining a prudent mix of short and long-term deposits.

The Group manages its interest rate risk exposure from interest bearing borrowing by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculative purposes.

34. **Financial instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk (Cont'd)

(a) Interest rate risk (Cont'd)

The interest rate profile of the Group's significant interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period was:

	Group	
	31.12.2025	**30.6.2024**
	RM	**RM**
Fixed rate instruments		
Financial asset		
Fixed deposits with licensed banks	13,403,849	17,075,433
Financial liability		
Hire purchase liabilities	(450,000)	(163,603)
Net financial assets	12,953,849	16,911,830
Floating rate instruments		
Financial liabilities		
Bankers' acceptance	-	(1,043,197)
Bank overdraft	-	(12,590,213)
Invoice financing	(446,718)	(1,664,294)
Term loan	(6,480,004)	-
Net financial liabilities	(6,926,722)	(15,297,704)

Interest rate sensitivity analysis

Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

Cash flows sensitivity analysis for floating rate instruments

A change in 1% interest rate at the end of the reporting period would have increased/(decreased) the Group's loss before tax by RM69,267 (30.6.2024: RM152,977), arising mainly as a result of lower/higher interest expense on floating rate borrowings. This analysis assumed that all other variables remain constant. The assumed movement in basis points for the interest rate sensitivity analysis based on the currently observable market environment.

34. **Financial instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk (Cont'd)

(b) Foreign currency risk

The Group is exposed to foreign currency risk on transactions that are denominated in currencies other than the respective functional currencies of the Group entities. The currencies giving rise to the risk are Singapore Dollar ("SGD"), United States Dollar ("USD"), Australian Dollar ("AUD"), Chinese Yuan ("CNY"), Euro Dollar ("EUR") and Philippine Peso ("PHP").

The Group has not entered into any derivative instruments for hedging or trading purposes. Where possible, the Group would apply natural hedging by selling and purchasing in the same currency. However, the exposure to foreign currency risk is monitored from time to time by management.

The carrying amounts of the Group's foreign currency denominated financial assets and financial liabilities at the end of the reporting periods are as follows:

	Denominated in					
	SGD	**USD**	**AUD**	**CNY**	**EUR**	**PHP**
	RM	**RM**	**RM**	**RM**	**RM**	**RM**
Group						
31.12.2025						
Financial assets						
Trade receivables	-	-	-	-	-	1,701,303
Other receivables	15,635	-	-	-	-	-
Cash and bank balances	14,437	8,016	241	-	-	-
	30,072	8,016	241	-	-	1,701,303
Financial liabilities						
Trade payables	-	-	-	(594,979)	-	(271,291)
Other payables	(43,932)	-	-	-	-	-
Amount due to Directors	(211,800)	-	-	-	-	-
	(255,732)	-	-	(594,979)	-	(271,291)
Net currency exposure	(225,660)	8,016	241	(594,979)	-	1,430,012

34. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk (Cont'd)

(b) Foreign currency risk (Cont'd)

	Denominated in					
	SGD RM	USD RM	AUD RM	CNY RM	EUR RM	PHP RM
Group (Cont'd)						
30.6.2024						
Financial assets						
Trade receivables	-	-	-	-	-	1,959,022
Other receivables	17,391	-	-	-	-	-
Cash and bank balances	238,669	257,395	278	-	-	-
	256,060	257,395	278	-	-	1,959,022
Financial liabilities						
Trade payables	-	-	-	-	(211,115)	(285,143)
Other payables	(74,620)	-	-	-	-	-
Amount due to Directors	(235,602)	-	-	-	-	-
	(310,222)	-	-	-	(211,115)	(285,143)
Net currency exposure	(54,162)	257,395	278	-	(211,115)	1,673,879

Foreign currency sensitivity analysis

The following table demonstrates the sensitivity of the Group's loss for the financial period to a reasonably possible change in the SGD, USD, AUD, CNY, EUR and PHP exchange rates against the respective functional currencies of the Group entities, with all other variable held constant.

	31.12.2025 RM	30.6.2024 RM
Group		
Effect on losses after tax		
SGD/RM		
- Strengthened 1% (30.6.2024: 1%)	(2,257)	(542)
- Weakened 1% (30.6.2024: 1%)	2,257	542
USD/RM		
- Strengthened 1% (30.6.2024: 1%)	80	2,574
- Weakened 1% (30.6.2024: 1%)	(80)	(2,574)
AUD/RM		
- Strengthened 1% (30.6.2024: 1%)	2	3
- Weakened 1% (30.6.2024: 1%)	(2)	(3)

34. Financial instruments (Cont'd)

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risk (Cont'd)

(b) Foreign currency risk (Cont'd)

Foreign currency sensitivity analysis (Cont'd)

	31.12.2025 RM	30.6.2024 RM
Group (Cont'd)		
Effect on losses after tax (Cont'd)		
CNY/RM		
- Strengthened 1% (30.6.2024: 1%)	(5,950)	-
- Weakened 1% (30.6.2024: 1%)	5,950	-
EUR/RM		
- Strengthened 1% (30.6.2024: 1%)	-	(2,111)
- Weakened 1% (30.6.2024: 1%)	-	2,111
PHP/RM		
- Strengthened 1% (30.6.2024: 1%)	14,300	16,739
- Weakened 1% (30.6.2024: 1%)	(14,300)	(16,739)

(c) Fair value of financial instruments

The carrying amounts of short-term receivables, payables, cash and cash equivalents approximate their fair value due to the relatively short-term nature of these financial instruments and insignificant impact of discounting.

35. Capital management

The Group's and the Company's objective when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group and the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

35. Capital management (Cont'd)

The Group and the Company monitor capital using a gearing ratio. The Group's and the Company's policy is to maintain a prudent level of gearing ratio that complies with debt covenants and regulatory requirements. The gearing ratios at end of the reporting period are as follows:

	Group		Company	
	31.12.2025	30.6.2024	31.12.2025	30.6.2024
	RM	RM	RM	RM
Borrowings	6,926,722	15,297,704	-	-
Hire purchase liabilities	450,000	163,603	-	-
	7,376,722	15,461,307	-	-
Less: Fixed deposits with a licensed banks	(13,403,849)	(17,075,433)	-	-
Less: Cash and bank balances	(10,521,066)	(4,065,385)	(214,506)	(551,734)
Net cash	(16,548,193)	(5,679,511)	(214,506)	(551,734)
Total equity	59,710,619	72,654,746	83,835,526	83,773,718
Gearing ratio (times)	*	*	*	*

* Gearing ratio not applicable as the cash and cash equivalents of the Group and of the Company are sufficient to settle the outstanding debts.

36. Financial guarantee

	Group	
	31.12.2025	30.6.2024
	RM	RM
Financial guarantee		
Corporate guarantee issued to hire purchase creditor in favour of a project customer	450,000	-
Performance guarantee		
Guarantee extend to project customers	19,175,986	745,630
	19,625,986	745,630

	Company	
	31.12.2025	30.6.2024
	RM	RM
Corporate guarantee		
Corporate guarantee issued to financial institution for credit facilities granted to subsidiaries	6,926,722	15,297,704

37. Significant event after the reporting period

In the matter of statutory notice pursuant to Sections 465 and 466 of the Companies Act 2016 in Malaysia between Yap Engineering & Trading (M) Sdn. Bhd. ("YET") and EVD Engineering Sdn. Bhd. ("EVDE")

On 5 January 2026, EVDE, a wholly-owned subsidiary of the Group, was served with a statutory notice of demand by YET pursuant to Sections 465 and 466 of the Companies Act 2016 in Malaysia in respect of an outstanding sum of RM938,980.

EVDE responded to the Notice by way of letters dated 16 January 2026 and 22 January 2026, denying and disputing the alleged outstanding sum claimed by YET.

As at the date of this report, the matter remains unresolved and EVDE is seeking legal advice on the appropriate course of action.

38. Material litigation

(a) In the matter of adjudication claim between Fastfix Engineering Sdn. Bhd. ("Fastfix") (Claimant) and EVD Engineering Sdn. Bhd. ("EVDE") (Respondent)

CIPAA Adjudication Proceedings

On 3 September 2025, Fastfix initiated an adjudication proceeding under the Construction Industry Payment and Adjudication Act 2012 ("CIPAA") against EVDE in relation to an outstanding amount for work performed. The total amount claimed is approximately RM807,000.

Subsequently, an adjudicator was appointed by the Asian International Arbitration Centre ("AIAC"), and Fastfix filed its Adjudication Claim.

During the proceedings, both parties entered into negotiations for an amicable settlement. On 5 December 2025, Fastfix formally withdrew the adjudication claim, and the dispute has been amicably resolved.

(b) In the matter of winding-up petition between Daikin Applied (Malaysia) Sdn. Bhd. ("Daikin") (Petitioner) and EVD Engineering Sdn. Bhd. ("EVDE") (Respondent)

Shah Alam High Court Winding-Up Petition No. BA-28NCC-403-07/2024

On 16 July 2024, Daikin filed a winding-up petition in the Shah Alam High Court against EVDE. The amount claimed is RM312,494.

Subsequently, both parties reached an amicable settlement. On 21 November 2024, EVDE was served with a sealed Court Order dated 30 October 2024 confirming that the winding-up petition was withdrawn with liberty to file afresh, with no order as to costs.

38. **Material litigation (Cont'd)**

(c) In the matter of a winding-up petition between Exypnos Engineering Sdn. Bhd. ("Exynos") (Petitioner) and EVD Engineering Sdn. Bhd. ("EVDE") (Respondent)

On 25 September 2025, Exypnos Engineering Sdn Bhd ("Exypnos") served a Winding Up Petition dated 22 September 2025 against EVDE. Exypnos claimed that EVDE has failed to honour the terms under a Settlement Agreement dated 12 July 2024, leaving an outstanding balance of RM627,000.

At the High Court hearing held on 10 December 2025, the High Court ordered that the Winding-Up Petition dated 22 September 2025 be struck out with liberty to file afresh and with no order as to costs.

(d) Civil Suit between EVD Engineering Sdn Bhd ("EVDE") and North Line Eng (M) Sdn Bhd ("North Line")

<u>Kuala Lumpur Sessions Court Civil Suit No. WA B52NCvC-537-11/2023</u>

On 29 November 2023, North Line commenced legal proceedings against EVDE in the Kuala Lumpur Sessions Court, claiming an aggregate claimed amount of RM600,292.00 (inclusive of interest).

North Line's solicitors thereafter had on 11 December 2025 filed a Notice of Discontinuance to discontinue the legal proceedings against EVDE, with liberty to file afresh and with no order as to costs.

(e) Civil Suit between Saiyo Technologies (Malaysia) Sdn. Bhd. against EV-Dynamic Sdn. Bhd.

On 18 December 2025, Saiyo Technologies (Malaysia) Sdn. Bhd. ("STMSB") commenced legal proceedings against EV-Dynamic Sdn. Bhd. ("EV-Dynamic") in the Shah Alam High Court, claiming a sum of RM2.5 million allegedly for works purportedly carried out by STMSB.

On 16 January 2026, EV-Dynamic, through its solicitors, filed the relevant Statement of Defence. The High Court has fixed the Pre-Trial Case Management on 2 April 2026.

39. **Comparative information**

(i) The financial statements of the Group and of the Company for financial period ended 30 June 2024 were audited by another firm of Chartered Accountants.

(ii) Certain comparative figures were reclassed to confirm with current financial years' presentation. Specifically, a portion of retained earnings amounting to RM126,305 has been reclassified to non-controlling interests to reflect the underlying economic arrangement and group presentation policy. These adjustments had no impact on the consolidated total equity.

40. Date of authorisation for issue

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 24 April 2026.

ANALYSIS OF SHAREHOLDINGS
AS AT 27 MARCH 2026

Class of shares	:	Ordinary shares
Number of issued shares	:	449,162,236
Number of Shareholders	:	1,909
Voting Rights	:	One (1) vote for each ordinary share held

DISTRIBUTION OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	%	No. of Shares	% of Shares
1 - 99	426	22.32	7,499	0.00
100 – 1,000	317	16.61	177,336	0.04
1,001 – 10,000	446	23.36	2,081,653	0.46
10,001 – 100,000	441	23.10	18,381,443	4.09
100,001 – 22,458,110*	274	14.35	193,514,303	43.08
22,458,111 and above**	5	0.26	235,000,002	52.33
TOTAL	**1,909**	**100.00**	**449,162,236**	**100.00**

Remarks:
** Less than 5% of issued shares*
*** 5% and above of issued shares*

SUBSTANTIAL SHAREHOLDERS

	Direct Interest		Indirect Interest	
Name of Shareholders	No. of Shares held	%	No. of Shares held	%
DATUK WONG SAK KUAN	129,450,001	28.82	0	0.00
MAH SEONG HUAK	63,500,001	14.14	0	0.00
YAU MING TECK	42,050,000	9.36	0	0.00

DIRECTORS' SHAREHOLDINGS

	Direct Interest		Indirect Interest	
Directors	No. of Shares held	%	No. of Shares held	%
DATO' SRI DR SHAHRIL BIN MOKHTAR	0	0.00	0	0.00
DATUK WONG SAK KUAN	129,450,001	28.82	0	0.00
NORHIZAM BIN ABDUL KADIR	0	0.00	0	0.00
MAH SEONG HUAK	63,500,001	14.14	0	0.00
WONG KOK SING	0	0.00	0	0.00
NG KAM SIN	75,000	0.02	0	0.00
LEE WAI FUN	0	0.00	0	0.00
WONG KOON WAI	0	0.00	0	0.00
LIM WEI FOONG	0	0.00	0	0.00

THIRTY (30) LARGEST SHAREHOLDERS

No.	Shareholders	No. of Shares held	%
1.	MAH SEONG HUAK	63,500,001	14.14
2.	WONG SAK KUAN	52,966,666	11.79
3.	WONG SAK KUAN	50,000,000	11.13
4.	YAU MING TECK	42,050,000	9.36
5.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR WONG SAK KUAN (7000571)	26,483,335	5.90
6.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TEOH TENG GUAN (7002735)	10,841,144	2.41
7.	LEUNG YIU YAN	10,438,000	2.32
8.	AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHANG SENG KOOI	7,140,000	1.59
9.	LOK WEI SEONG	6,527,000	1.45
10.	TOH YAN TAI	6,422,900	1.43
11.	SOH KEH WOEI	5,300,000	1.18
12.	YAU CHI HANG	5,282,700	1.18
13.	RIBUAN SEGALA SDN BHD	4,900,000	1.09
14.	QUAH TEIK JIN	4,600,000	1.02
15.	CHUI MEE CHUEN	4,000,000	0.89
16.	TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR DATO' CHANG LIK SEAN	3,905,400	0.87
17.	LIEW KHEK KONG	3,690,000	0.82
18.	OOI AI YEONG	3,600,000	0.80
19.	ONG PECK GIOK	3,355,800	0.75
20.	CHENG SOO SHING	2,996,000	0.67
21.	TEOH HOOI LEE	2,700,000	0.60
22.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR KHO PING	2,512,600	0.56
23.	YONG FONG KIEN	2,065,400	0.46
24.	CIMSEC NOMINEES (TEMPATAN) SDN BHD CIMB FOR YAP AH TECK (PB)	2,045,200	0.46
25.	TAN YOKE SUM	2,041,310	0.45
26.	LEE YOW CHOO	2,000,000	0.45
27.	VOON LI YEAN	1,966,300	0.44
28.	RHB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR KHO PING	1,740,000	0.39
29.	YAP TAT LOONG	1,630,000	0.36
30.	NG CHIN KEE	1,600,000	0.36
	TOTAL	**338,299,756**	**75.32**

ANALYSIS OF REDEEMABLE CONVERTIBLE PREFERENCE SHARES HOLDINGS

AS AT 27 MARCH 2026

Class of Securities	:	Redeemable Convertible Preference Shares (“**RCPS**”)
Number of remaining RCPS	:	2,430,084,492
No. of RCPS Holders	:	347
Issue Date	:	01.07.2022
Maturity Date	:	26.04.2032
Voting Rights	:	The RCPS shall carry no right to vote at any general meeting of the Company except where permitted under law. Subject to applicable laws, the RCPS holder shall have the right to attend and vote at any general meeting convened for the purposes of sanctioning: (i) a proposal to reduce the capital of the Company; (ii) a proposal for the disposal of the whole of the Company’s property, business and undertaking; (iii) a proposal or resolution which affects the rights and privileges attached to the Company’s RCPS; (iv) a proposal to wind-up the Company; and (v) during the winding-up of the Company. In any such case, the RCPS holder shall be entitled to vote together with the holders of ordinary shares and to one (1) vote for each RCPS held.

DISTRIBUTIONS OF RCPS HOLDINGS

Size of Holdings	No. of Holders	%	No. of RCPS	%
1 - 99	10	2.88	508	0.00
100 – 1,000	34	9.80	15,123	0.00
1,001 – 10,000	59	17.00	302,616	0.01
10,001 – 100,000	113	32.57	4,998,288	0.21
100,001 – 121,504,223*	126	36.31	376,767,957	15.50
121,504,224 and above**	5	1.44	2,048,000,000	84.28
TOTAL	**347**	**100.00**	**2,430,084,492**	**100.00**

Remarks:

* *Less than 5% of remaining RCPS*

** *5% and above of remaining RCPS*

SUBSTANTIAL RCPS HOLDERS

	Direct Interest		Indirect Interest	
Substantial RCPS Holders	No. of RCPS held	%	No. of RCPS held	%
DATUK WONG SAK KUAN	1,060,300,000	43.63	0	0.00
MAH SEONG HUAK	543,000,000	22.34	0	0.00
YAU MING TECK	263,700,000	10.85	0	0.00
IR. GAN WEE PENG	200,000,000	8.23	0	0.00

DIRECTORS' RCPS SHAREHOLDINGS

Directors	Direct Interest No. of RCPS held	Direct Interest %	Indirect Interest No. of RCPS held	Indirect Interest %
DATO' SRI DR SHAHRIL BIN MOKHTAR	0	0.00	0	0.00
DATUK WONG SAK KUAN	1,060,300,000	43.63	0	0.00
NORHIZAM BIN ABDUL KADIR	0	0.00	0	0.00
MAH SEONG HUAK	543,000,000	22.34	0	0.00
WONG KOK SING	0	0.00	0	0.00
NG KAM SIN	100,000	0.00	0	0.00
LEE WAI FUN	0	0.00	0	0.00
WONG KOON WAI	0	0.00	0	0.00
LIM WEI FOONG	0	0.00	0	0.00

THIRTY (30) LARGEST RCPS HOLDERS

No.	RCPS Holders	No. of RCPS held	%
1.	WONG SAK KUAN	860,300,000	35.40
2.	MAH SEONG HUAK	524,000,000	21.56
3.	YAU MING TECK	263,700,000	10.85
4.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR WONG SAK KUAN (7000571)	200,000,000	8.23
5.	GAN WEE PENG	200,000,000	8.23
6.	RIBUAN SEGALA SDN BHD	66,900,000	2.75
7.	QUAH TEIK JIN	45,800,000	1.88
8.	ELEMEN HOLDINGS SDN BHD	20,000,000	0.82
9.	MAH SEONG HUAK	19,000,000	0.78
10.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TEOH TENG GUAN (7002735)	17,268,000	0.71
11.	CHEN KIT KEN	15,088,500	0.62
12.	KHOR HUAT SENG	15,000,000	0.62
13.	CHUI MEE CHUEN	12,000,000	0.49
14.	TAY YONG HAUR	10,000,000	0.41
15.	WONG XIE YEE	10,000,000	0.41
16.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR LIM HUNG THIAM (7000997)	9,000,000	0.37
17.	GEOFFREY LIM FUNG KEONG	8,370,000	0.34
18.	NEOH SOON HIONG	7,798,200	0.32
19.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHAI KOK KHEANG	6,790,000	0.28
20.	MAYBANK NOMINEES (TEMPATAN) SDN BHD MAGDALENE SIAW SIEW MEI	6,079,400	0.25

THIRTY (30) LARGEST RCPS HOLDERS (CONT'D)

No.	RCPS Holders	No. of RCPS held	%
21.	DANIEL BOO HUI SIONG	5,726,088	0.24
22.	LIEW KHEK KONG	5,680,000	0.23
23.	LEUNG YIU YAN	5,000,000	0.21
24.	ONG CHEE SENG	5,000,000	0.21
25.	SIN YUEN LIAN	5,000,000	0.21
26.	AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHANG SENG KOOI	4,350,000	0.18
27.	CHYE AO HSIANG	4,108,200	0.17
28.	WONG PIANG YOONG	4,099,900	0.17
29.	TAN YOKE SUM	3,739,680	0.15
30.	CHEW KIA YUEN	3,459,300	0.14
	TOTAL	**2,363,257,268**	**97.25**

ANALYSIS OF WARRANTS B HOLDINGS
AS AT 27 MARCH 2026

Type of securities	:	Warrants B
Number of outstanding Warrants B	:	86,474,336
No. of Warrants B holders	:	392
Issue Date	:	01.07.2022
Maturity Date	:	16.06.2029
Voting Rights	:	The Warrants do not entitle the registered holders thereof to any voting rights in any general meeting of the Company or to participate in any distribution and/or offer of further securities in the Company unless the Warrant holder becomes a shareholder by exercising his/her Warrants.

DISTRIBUTIONS OF WARRANTS B HOLDINGS

Size of Holdings	No. of Holders	%	No. of Warrants B	%
1 - 99	21	5.36	1,495	0.00
100 – 1,000	35	8.93	17,602	0.02
1,001 – 10,000	88	22.45	503,968	0.58
10,001 – 100,000	148	37.75	6,411,987	7.42
100,001 – 4,323,715*	96	24.49	47,935,240	55.43
4,323,716 and above**	4	1.02	31,604,044	36.55
TOTAL	**392**	**100.00**	**86,474,336**	**100.00**

Remarks:
* *Less than 5% of remaining RCPS*
** *5% and above of remaining RCPS*

DIRECTORS' WARRANTS B SHAREHOLDINGS

	Direct Interest		Indirect Interest	
Directors	No. of Warrants held	%	No. of Warrants held	%
DATO' SRI DR SHAHRIL BIN MOKHTAR	0	0.00	0	0.00
DATUK WONG SAK KUAN	0	0.00	0	0.00
NORHIZAM BIN ABDUL KADIR	0	0.00	0	0.00
MAH SEONG HUAK	0	0.00	0	0.00
WONG KOK SING	0	0.00	0	0.00
NG KAM SIN	50,000	0.06	0	0.00
LEE WAI FUN	0	0.00	0	0.00
WONG KOON WAI	0	0.00	0	0.00
LIM WEI FOONG	0	0.00	0	0.00

THIRTY (30) LARGEST WARRANTS B HOLDERS

No.	Warrants Holders	No. of Warrants held	%
1.	LOK WEI SEONG	10,515,900	12.16
2.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TEOH TENG GUAN (7002735)	7,893,644	9.13
3.	TOH YAN TAI	7,572,900	8.76
4.	TOO TIAN JEN	5,621,600	6.50
5.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR POH WEI LIANG (7012615)	4,000,000	4.63
6.	SOR EN WEE	4,000,000	4.63
7.	SOH KEH WOEI	2,988,600	3.46
8.	LIEW KHEK KONG	2,300,000	2.66
9.	AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHANG SENG KOOI	2,230,000	2.58
10.	ONG PECK GIOK	2,159,700	2.50
11.	TOH WAH CHONG	1,763,500	2.04
12.	SIVALINGAM A/L VELUPPILLAI	1,729,500	2.00
13.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR KHO PING	1,376,700	1.59
14.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TEO TIEN DING	1,087,400	1.26
15.	LIM WAI HENG	902,400	1.04
16.	MAYBANK NOMINEES (TEMPATAN) SDN BHD KHO PING	855,200	0.99
17.	TAN YOKE SUM	800,140	0.93
18.	CIMSEC NOMINEES (TEMPATAN) SDN BHD CIMB FOR YAP AH TECK (PB)	770,000	0.89
19.	CHIN KOK YOU	768,020	0.89
20.	GRACE HOW PEI YEN	738,920	0.85
21.	KHO SIK	700,000	0.81
22.	LEE CHOON HENG	700,000	0.81
23.	TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR DATO ' CHANG LIK SEAN	643,700	0.74
24.	MAYBANK NOMINEES (TEMPATAN) SDN BHD MAGDALENE SIAW SIEW MEI	590,900	0.68
25.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TOH HWA KENG	532,200	0.62
26.	AMSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR ROHAN RAMESH JASANI	520,900	0.60
27.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR LEE SING GEE (7010182)	520,000	0.60
28.	JEFFREY JOSEPH SIM MONG KIAT	448,000	0.52
29.	NEOH XIAO MINN	439,820	0.51
30.	LOH KOK LEONG	409,800	0.47
	TOTAL	**65,579,444**	**75.84**

NOTICE OF FIFTH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Fifth Annual General Meeting ("**5th AGM**") of the Company will be held at President's Room, Royal Selangor Club, 1 Jalan Raja, 50050 Kuala Lumpur, Wilayah Persekutuan on Thursday, 25 June 2026 at 2:30 p.m. or at any adjournment thereof, to transact the following businesses:

AGENDA

AS ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the financial period from 1 July 2024 to 31 December 2025 together with the Reports of the Directors and Auditors thereon. *(Please refer to Explanatory Note 1)*

2. To approve and ratify the additional payment of Directors' Fees amounting to RM354,000.00 for the period from 11 December 2024 to the conclusion of the 5th AGM. **Ordinary Resolution 1** *(Please refer to Explanatory Note 2)*

3. To approve the payment of Directors' Fees up to an amount of RM400,000.00 made payable to the Directors for the period from the conclusion of the 5th AGM until the conclusion of the next AGM of the Company. **Ordinary Resolution 2** *(Please refer to Explanatory Note 3)*

4. To re-elect the following Directors retiring in accordance with Clause 110 of the Constitution of the Company and being eligible, have offered themselves for re-election:
   (a) Mr Wong Koon Wai **Ordinary Resolution 3**
   (b) Mr Lim Wei Foong **Ordinary Resolution 4**
   (Please refer to Explanatory Note 4)

5. To re-elect the following Directors retiring in accordance with Clause 115 of the Constitution of the Company and being eligible, have offered themselves for re-election:
   (a) Dato' Sri Dr Shahril bin Mokhtar **Ordinary Resolution 5**
   (b) Encik Norhizam bin Abdul Kadir **Ordinary Resolution 6**
   (c) Mr Ng Kam Sin **Ordinary Resolution 7**
   (Please refer to Explanatory Note 4)

6. To re-appoint Messrs TGS TW PLT as Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration. **Ordinary Resolution 8** *(Please refer to Explanatory Note 5)*

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolution, with or without modifications:

7. **ORDINARY RESOLUTION**
   AUTHORITY TO ISSUE AND ALLOT SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016

   Ordinary Resolution 9 *(Please refer to Explanatory Note 6)*

   THAT subject always to the Companies Act 2016 ("**Act**"), the Constitution of the Company, the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("**Bursa Securities**") and the approvals of the relevant governmental/regulatory authorities (if required), the Directors be and are hereby empowered, pursuant to Sections 75 and 76 of the Act, to issue and allot new shares in the Company ("**Shares**"), grant rights to subscribe for Shares in the Company, convert any security into Shares in the Company, or allot Shares under an agreement or option or offer at any time and from time to time, upon such terms and conditions, and for such purposes as the Directors may in their absolute discretion deem fit, provided that the aggregate number of Shares issued and allotted, to be subscribed under any rights granted, to be issued from conversion of any security, or to be issued and allotted under an agreement or option or offer, pursuant to this resolution does not exceed 10% of the total number of issued Shares (excluding treasury shares) of the Company for the time being AND THAT the Directors be and are also empowered to obtain the approval from Bursa Securities for the listing of and quotation for the additional Shares to be allotted on Bursa Securities AND FURTHER THAT such authority shall commence immediately upon the passing of this resolution and continue in force until the conclusion of the next Annual General Meeting of the Company.

8. To transact any other business of which due notice shall have been given in accordance with the Companies Act 2016 and the Company's Constitution.

By Order of the Board

KHOO MING SIANG (MAICSA 7034037) (SSM PC No. 202208000150)
Company Secretary

Selangor Darul Ehsan
30 April 2026

NOTES:

(I) GENERAL MEETING RECORD OF DEPOSITORS

In respect of deposited securities, only members whose names appear in the Record of Depositors as at 18 June 2026 shall be eligible to attend, participate, speak and vote at the 5th AGM.

(II) APPOINTMENT OF PROXY

1. A member who is entitled to attend, participate, speak and vote at the 5th AGM shall be entitled to appoint not more than two (2) proxies to attend, participate, speak and vote at the 5th AGM in his/her stead. Where a member appoints more than one (1) proxy, he/she shall specify the proportion of his/her shareholdings to be represented by each proxy, failing which the appointment shall be invalid.

2. A proxy may but need not be a member of the Company. A proxy appointed to attend and vote at the 5th AGM shall have the same rights as the member to speak at the 5th AGM. However, if the appointor or representative attend and vote on a resolution, the proxy or attorney must not vote.

3. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his/her attorney duly authorised in writing or, if the appointor is a corporation, either under the seal or under the hand of an officer or attorney duly authorised.

4. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.

5. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple Beneficial Owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each omnibus account it holds. The appointment of multiple proxies shall not be valid unless the proportion of its shareholdings represented by each proxy is specified.

6. Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.

7. Last date and time for lodging the proxy form is Tuesday, 23 June 2026 at 2:30 p.m.

8. To be valid, the instrument appointing a proxy must be deposited at the office of the Share Registrar of the Company at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur, Wilayah Persekutuan not less than forty-eight (48) hours before the time appointed for holding the 5th AGM or at any adjournment thereof at which the person named in the appointment proposes to vote.

9. Pursuant to Rule 8.31A(1) of the Listing Requirements of Bursa Securities, all the resolutions set out in this Notice of the 5th AGM will be put to vote by poll.

(III) EXPLANATORY NOTES

1. Audited Financial Statements for the financial period from 1 July 2024 to 31 December 2025

Pursuant to the provision of Section 340(1)(a) of the Act, the Audited Financial Statements are laid for discussion only. They do not require a formal approval of the shareholders and hence, will not be put forward for voting.

2. Ordinary Resolution 1 – Ratification of the payment of Directors' Fees

The shareholders had at the 4th AGM held on 10 December 2024, approved the payment of Directors' Fees payable to the Directors of the Company amounting to RM150,000.00 for the period from 11 December 2024 up to the 5th AGM.

The total Directors' Fees incurred was amounted to RM504,000.00. The request on the additional amount RM354,000.00 in excess of the RM150,000.00 is required due to the following reasons:

(i) change of financial year end of the Company, i.e. from 30 June 2025 to 31 December 2025, whereby the new financial period under review of the Company is made up from 1 July 2024 to 31 December 2025 (18 months); and

(ii) the Company incurred an additional Directors' Fees resulted from the additional Directors appointed during the financial period under review.

This resolution is to facilitate the advance payment of RM354,000.00 to the Directors of the Company.

3. Ordinary Resolution 2 – Payment of Directors' Fees

Pursuant to Section 230(1) of the Act, the fees of the directors payable to the directors shall be approved at a general meeting.

The proposed Directors' Fees of up to RM400,000.00 will be paid upon shareholders' approval at the forthcoming AGM. In the event the proposed amount is insufficient due to enlarged Board size, shareholders' approval will be sought for the shortfall.

4. Ordinary Resolutions 3 to 7 – Re-election of Directors

The Nomination Committee ("**NC**") has assessed the performance and contribution of the Directors, who are retiring by rotation and seeking for re-election at the 5th AGM, as well as the independence of the retiring Independent Non-Executive Director ("**ID**").

Based on the results of the Board Annual Assessment conducted for the financial period ended 31 December 2025 ("**FPE 2025**"), the performance of the retiring Directors was found to be satisfactory. The NC has further assessed the retiring Directors in terms of their quality and integrity in complying with Rule 2.20A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("**AMLR**"). Based on the results of the Fit and Proper, and Independence Assessment conducted for FPE 2025, the fit and properness of the retiring Directors were found to be satisfactory with the retiring ID complied with the independence criteria as required by the AMLR.

The Board has endorsed the NC's recommendation on the re-election of the retiring Directors. The retiring Directors had abstained from decisions on their own re-election at the NC and Board meetings.

The details and profiles of the Directors who are standing for re-election at the 5th AGM are provided in the Profile of Board of Directors in the Company's Annual Report 2025.

5. **Ordinary Resolution 8 – Re-appointment of Auditors**

   The Audit and Risk Management Committee ("**ARMC**") had assessed the suitability and independence of the External Auditors and recommended the re-appointment of TGS TW PLT as External Auditors of the Company.

   The Board has in turn reviewed the recommendation of the ARMC and recommended the same to be tabled to the shareholders for approval at the 5th AGM.

6. **Ordinary Resolution 9 - Authority to issue and allot shares pursuant to Sections 75 and 76 of the Act**

   The proposed ordinary resolution, is to seek a general mandate for issuance and allotment of shares pursuant to Sections 75 and 76 of the Act ("**General Mandate**"). The Ordinary Resolution 9, if passed, is to empower the Directors to allot and issue shares in the Company up to an amount not exceeding in total ten per centum (10%) of the total number of issued shares of the Company (other than bonus or rights issue) for such purposes as the Directors consider would be in the interest of the Company. This would avoid any delay and cost involved in convening a general meeting to approve the issuance and allotment of such shares. This authority, unless revoked or varied by the Company at a general meeting, will expire at the conclusion of the next AGM or the expiration of the period within which the next AGM is required by law to be held, whichever is earlier.

   The General Mandate, if passed, will provide flexibility and expediency to the Company for any possible fund-raising activities including but not limited to further placing of shares, to facilitate business expansion or strategic merger and acquisition opportunities involving equity deals or part equity or to fund future investment project(s) or to finance the day-to-day operational expenses, working capital requirements, repayment of borrowings or debt settlement/ repayment.

   As at the date of this Notice, no new shares in the Company were issued pursuant to the General Mandate granted to the Directors at the 4th AGM held on 10 December 2024, which will lapse at the conclusion of the 5th AGM.

2025 ANNUAL REPORT

Should you require a printed copy of the 2025 Annual Report, kindly request through the telephone or email to our Company's Share Registrar, Securities Services (Holdings) Sdn. Bhd., at 603-20849000 or email address at info@sshsb.com.my or via our Share Registrar's website by following the simple steps below:

Step 1 - Visit https://www.sshsb.com.my/new/requestarep.aspx

Step 2 - Type "**EVD BERHAD**" under "Company Name" and complete the online request form.

Step 3 - Click "Send" button to submit your request.

The printed copy of the 2025 Annual Report shall be provided to the shareholders within four (4) market days from the date of receipt of their written request.

PERSONAL DATA PRIVACY:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to participate at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

EVD BERHAD
Registration No. 201901045325 (1354655-D)

PROXY FORM

CDS ACCOUNT NO.	
NO. OF SHARES HELD	

I/We ____ Tel: ____________________
[Full name in block letters, NRIC/Passport/Company No.]

of ____

being a member of **EVD BERHAD ("EVD")**, hereby appoint

Full Name (in Block Letters)	NRIC No./Passport No.	Proportion of Shareholding to be Represented	
		No of shares	%
Address			
Email Address			

and/or*(*delete as appropriate)

Full Name (in Block Letters)	NRIC No./Passport No.	Proportion of Shareholding to be Represented	
		No of shares	%
Address			
Email Address			

or failing him/her, the CHAIRMAN OF THE MEETING as my/our proxy to vote for me/us on my/our behalf at the Fifth Annual General Meeting ("**5th AGM**") of the Company to be held at President's Room, Royal Selangor Club, 1 Jalan Raja, 50050 Kuala Lumpur, Wilayah Persekutuan on Thursday, 25 June 2026 at 2:30 p.m. or at any adjournment thereof, and to vote as indicated below:

No.	Description of Resolutions	Resolutions	FOR	AGAINST
1.	To approve and ratify the additional payment of Directors' Fees amounting to RM354,000.00 for the period from 11 December 2024 to the conclusion of the 5th AGM.	Ordinary Resolution 1		
2.	To approve the payment of Directors' Fees up to an amount of RM400,000.00 made payable to the Directors for the period from the conclusion of the 5th AGM until the conclusion of the next AGM of the Company.	Ordinary Resolution 2		
3.	To re-elect Mr Wong Koon Wai retiring in accordance with Clause 110 of the Constitution of the Company and who has offered himself for re-election.	Ordinary Resolution 3		
4.	To re-elect Mr Lim Wei Foong retiring in accordance with Clause 110 of the Constitution of the Company and who has offered himself for re-election.	Ordinary Resolution 4		
5.	To re-elect Dato' Sri Dr Shahril bin Mokhtar retiring in accordance with Clause 115 of the Constitution of the Company and who has offered himself for re-election.	Ordinary Resolution 5		
6.	To re-elect Encik Norhizam bin Abdul Kadir retiring in accordance with Clause 115 of the Constitution of the Company and who has offered himself for re-election.	Ordinary Resolution 6		
7.	To re-elect Mr Ng Kam Sin retiring in accordance with Clause 115 of the Constitution of the Company and who has offered himself for re-election.	Ordinary Resolution 7		
8.	To re-appoint Messrs TGS TW PLT as Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration.	Ordinary Resolution 8		
9.	To approve the authority to issue and allot shares pursuant to Sections 75 and 76 of the Companies Act 2016.	Ordinary Resolution 9		

Please indicate with an "X" or " √ " in the space provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific direction, your proxy will vote or abstain as he/she thinks fit.

Dated this __________ day of ____________________ 2026.

____
Signature(s) of member(s)

Notes:-

APPOINTMENT OF PROXY

1. A member who is entitled to attend, participate, speak and vote at the 5th AGM shall be entitled to appoint not more than two (2) proxies to attend, participate, speak and vote at the 5th AGM in his/her stead. Where a member appoints more than one (1) proxy, he/she shall specify the proportion of his/her shareholdings to be represented by each proxy, failing which the appointment shall be invalid.
2. A proxy may but need not be a member of the Company. A proxy appointed to attend and vote at the 5th AGM shall have the same rights as the member to speak at the 5th AGM. However, if the appointer or representative attend and vote on a resolution, the proxy or attorney must not vote.
3. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his/her attorney duly authorised in writing or, if the appointor is a corporation, either under the seal or under the hand of an officer or attorney duly authorised.
4. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
5. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple Beneficial Owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each omnibus account it holds. The appointment of multiple proxies shall not be valid unless the proportion of its shareholdings represented by each proxy is specified.
6. Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
7. Last date and time for lodging the proxy form is Tuesday, 23 June 2026 at 2:30 p.m.
8. To be valid, the instrument appointing a proxy must be deposited at the office of the Share Registrar of the Company at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur, Wilayah Persekutuan not less than forty-eight (48) hours before the time appointed for holding the 5th AGM or at any adjournment thereof at which the person named in the appointment proposes to vote.
9. Pursuant to Rule 8.31A(1) of the Listing Requirements of Bursa Securities, all the resolutions set out in this Notice of the 5th AGM will be put to vote by poll.

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Fold this flap for sealing

Then fold here

AFFIX
STAMP

EVD BERHAD
c/o Share Registrar
Securities Services (Holdings) Sdn Bhd
Level 7, Menara Milenium, Jalan Damanlela
Pusat Bandar Damansara, Damansara Heights
50490 Kuala Lumpur, Wilayah Persekutuan

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EVD BERHAD
Registration No. 201901045325 (1354655-D)

No. 39, Jalan Putra Mahkota 7/7B, Putra Heights
47650 Subang jaya, Selangor
Tel: +603-5191 4390

www.evd-berhad.com